

Austria	100.00	Denmark	100.00	France	100.00	Germany	100.00	Italy	100.00	Japan	100.00	Netherlands	100.00	Portugal	100.00	Spain	100.00	Sweden	100.00	Switzerland	100.00	UK	100.00	US	100.00	West Germany	100.00	Yugoslavia	100.00
---------	--------	---------	--------	--------	--------	---------	--------	-------	--------	-------	--------	-------------	--------	----------	--------	-------	--------	--------	--------	-------------	--------	----	--------	----	--------	--------------	--------	------------	--------

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

**SURVEY**  
Taiwan at the crossroads  
Pages 13-16

FT No. 31,578  
THE FINANCIAL TIMES LIMITED 1991

Thursday October 10 1991

D 8523A

World News Business Summary

## UK expected to move on boat people repatriation

The British government is expected to announce next week its intention to go ahead with the forced repatriation of boat people in Hong Kong who have been denied refugee status.

## Sony reaches truce with Philips on audio system

Philips of the Netherlands and Sony of Japan, leading contenders to develop a new high-fidelity recording system, reached an apparent truce and announced support for one another's technologies.

**Yugoslav ceasefire**  
Yugoslavia's federal army and Croatian officials yesterday agreed details of the latest ceasefire. The terms included lifting blockades on Adriatic ports and army barracks in Croatia and a partial federal army withdrawal from the breakaway republic. Key to peace, Page 3.

**Iraqis 'shelled Kurds'**  
The Iraqi army shelled Kurdish towns despite a truce between Kurds and the Baghdad government, the rebels said. Kurdish guerrillas were massing close to Iraq's border with Iran and Turkey in case more fighting broke out with Iraq.

**Romanian kidnapped**  
Lilzu Radu, Romania's acting ambassador to India, was kidnapped in New Delhi. Indian police think the kidnapping was in retaliation for the killing and arrest of Sikh gunmen who attacked India's ambassador in Romania six weeks ago.

**S Africa strike plan**  
The African National Congress and South Africa's main trade unions announced plans for a general strike on November 4 and 5 to protest against the new value added tax.

**Arab homes occupied**  
Israeli police evicted members of an ultra-conservative settlers' group who occupied Arab homes in Jerusalem, but halted when four right-wing parliamentarians refused to move. State Radio said the settlers had the approval of Ariel Sharon, the hardline government minister responsible for implementing settlement policy.

**Senate probe**  
Judge Clarence Thomas will appear before a US Senate committee tomorrow to try to clear his name of sexual harassment allegations which are blocking his confirmation as a Supreme Court judge, Page 6.

**Dublin retreats on pay**  
The Irish government said it was unable to meet a 3 per cent public sector pay rise due next January under a pact agreed last year, Page 3.

**Soviet army**  
A majority of republics of the former Soviet Union have agreed in principle to keep a unified army, the Soviet Defence Ministry said, Page 2.

**Scientists jailed**  
A German chemist and two engineers were jailed in Mannheim, Germany, for helping build a poison gas factory at Rabta, Libya.

**Stolen car centre**  
Bulgaria has become an important centre in the international stolen car trade, a Bulgarian customs official said. Cars stolen in Italy and Germany are driven to Bulgaria, then shipped to Arab countries.

**Coins recalled**  
Switzerland is recalling gold coins issued to mark its 700th anniversary. They disappeared because of silver dust on the moulds used to stamp them.

**Rugby World Cup**  
Scores in the Rugby Union World Cup: Australia 9 Western Samoa 3; Canada 19 Romania 11; Ireland 32 Japan 16; Scotland 51 Zimbabwe 12.

## Fried Krupp and Hoesch aim to forge alliance

By Andrew Fisher in Frankfurt

FRIED Krupp and Hoesch, the German steel and engineering groups, are today expected to announce a close alliance that could eventually lead to a merger between the two Ruhr-based manufacturers.

The companies, which have a combined turnover of DM34bn (\$20bn) and employ 110,000 people, said they would hold a joint press conference in Düsseldorf today. A tie-up would represent a major shift of industrial power in north Germany, possibly rekindling charges from abroad that

potential foreign bidders are being kept out of the market. The starting point for the deal is Krupp's acquisition of a 34.9 per cent stake in Hoesch. The latter recently announced a 66 per cent stake in interim pre-tax profits from DM140m to DM140m, mostly reflecting weak steel business.

Industry sources said that friendly institutions - including Düsseldorf-based Westdeutsche Landesbank, a Swiss bank, and insurance companies - were prepared to sell their holdings in Hoesch to give Krupp a majority, if EC and German competition authorities approved such a deal. Both Krupp and Hoesch declined to comment. Based on yesterday's closing share price of DM285 - up DM30 from the early-August level - Hoesch has a market capitalisation of just over DM2bn.

Under its previous chief executive, Mr Detlev Rohwedder - who left to run east Germany's Treuhand privatisation agency before being murdered in April by terrorists - Hoesch had been undergoing restruct-

uring. However, the latest results showed this process still had some way to go. The top job at Hoesch, based in Dortmund, was recently taken over by Mr Ralf Neukirch, 49, who had turned round Klockner-Humboldt-Deutz, the Cologne-based diesel and engineering concern. In 1990, Hoesch made operating profits of DM440m against DM517m the previous year, reflecting a drop of DM100m in steel profits. Turnover was 2 per cent higher at DM16.1bn. Krupp, headquartered in

## Portugal seeks greater unity within the EC

By Patrick Blum in Lisbon

PORTUGAL will seek to deepen European Community integration rather than immediately pursuing enlargement when it takes over the EC presidency from the Dutch in January, Mr Anibal Cavaco Silva, the Portuguese prime minister, said yesterday.

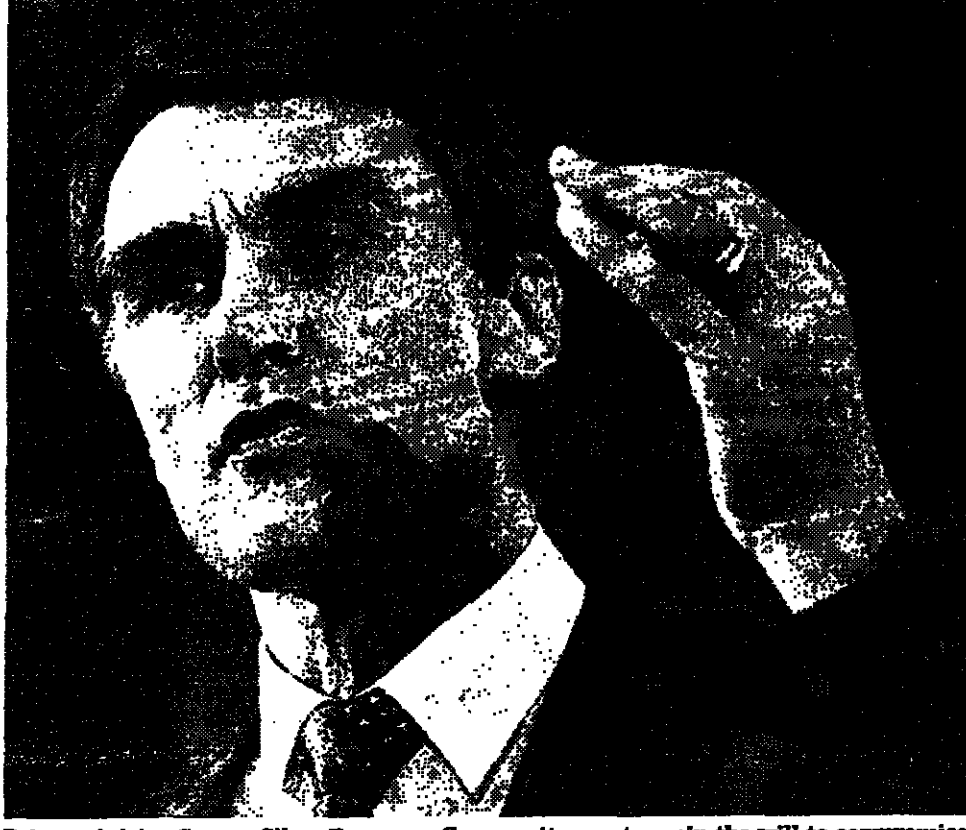
Mr Cavaco Silva, outlining his priorities for Portugal's presidency, said it was "fundamental that member states regain the will to overcome difficulties and to compromise to achieve progress towards monetary and political integration". He hoped a compromise would be reached at the Maastricht conference on political and economic union to be held in December.

The task had been more difficult recently because "too many events and demands from outside the Community required its attention". Mr Cavaco Silva said, in his first interview since the victory of his Social Democratic party in last Sunday's general election.

Portugal was against a two-speed Europe, Mr Cavaco Silva said. "The idea appeared recently, but unfortunately it was rejected. It is unacceptable. We can have transition periods, but not a two-speed Europe. When we are moving towards deeper integration it doesn't make any sense to talk about two speeds," he said.

Portugal which joined the EC in 1986, wanted to make its contribution to the construction of the new Europe and to the "hard-core" that is formed by the Twelve. The Community must maintain a dialogue with the rest of the world, but it must first complete the task it has set itself, he said.

"We have to deepen first - to complete these efforts to deepen integration, so that new [future] members know the new terms they will have to agree to. Now is the time to deepen European integration. After that it will be easier to discuss enlargement."



Prime minister Cavaco Silva: European Community must regain the will to compromise

Portugal had made enormous efforts to face the challenges of EC membership. "We did not avoid the difficulties, and we want to strengthen the Community, not to divide and to build walls within it. We know we have to prepare ourselves to face greater competition and there are difficulties, but since we have accepted the rules, solidarity implies that Portugal should be supported in its efforts to face these challenges."

Mr Cavaco Silva said Portugal would seek an approach to the capital rather than the route proposed by British Rail through south London.

Sir Bob Reid, chairman of BR, said that he was saddened by the government's decision. "It missed a golden opportunity," he said. Asked in an unguarded moment whether he would resign, he said: "Oh, no. For heaven's sake, if you are in the middle of a pantomime, you want to stay with it."

The decision to opt for the eastern route appears to mark a victory for Mr Michael Heseltine, the environment

secretary, who wants the line to help open up new opportunities for development in the east London corridor.

High-speed link on slow-speed line, Page 8; Editorial comment, Page 18

## IMF says Soviet Union needs to intensify reforms

By Peter Norman, Economics Correspondent, in Bangkok

THE International Monetary Fund has warned the Soviet Union that it must introduce comprehensive economic reforms urgently. Otherwise it faces a long recession with rising unemployment and growing shortages in the years ahead, it says.

In its latest twice-yearly World Economic Outlook, released yesterday, the IMF says the social and political upheavals in the Soviet Union, continued disintegration of supply links, and uncertainty about the future course of economic policies have led to a "significant" contraction of economic activity.

Recovery in the years ahead requires "the expeditious implementation of a comprehensive programme of macro-economic stabilisation and systemic reforms", the IMF says.

Continuing recent policies of piecemeal reforms against a background of widening fiscal imbalances and excess liquidity might result in a smaller contraction of output in the

short run. But the IMF warns that such an approach would eventually lead to a long recession, with rising unemployment and greater shortages.

The economic crisis in the Soviet Union - which was granted associate membership of the IMF at the weekend - is set to dominate this year's annual meetings of the Fund and World Bank. These begin in Bangkok with meetings of finance ministers and central bank governors of the Group of Seven leading industrial countries at the end of this week.

However, one of the problems facing the international financial community is that nobody has a clear idea of what is happening to the economy in the Soviet Union and its republics.

Mr Michael Mussa, the IMF's chief economist, admitted yesterday that the Fund had no plausible basis to make a forecast for economic development in the Soviet Union this year and next. In its outlook, the IMF has categorised the

Soviet Union as a developing country together with the former communist countries of eastern Europe.

In projections that it admits are tenuous, the IMF forecasts that output in the Soviet Union and eastern Europe together will fall by 10.6 per cent this year and 3.9 per cent in 1992. By next year, however, the IMF hopes that eastern Europe will have started growing again while the Soviet Union continues its economic decline.

The IMF said it had become clear that the transformation of eastern Europe and the Soviet Union to market-oriented economic systems based mainly on private enterprise will be lengthy and difficult. The adjustment costs associated with the economic change may be "considerably larger" than first expected.

Output has fallen sharply: the IMF estimates the cumulative fall at 20 per cent. Continued on Page 20

### CONTENTS

Yugoslavia: The latest ceasefire attempts to achieve what others have failed to address ...	3
Airline industry: All Nippon Airways plans grounded by runway delays ...	24
European tractor: The industry is bogged down by falling sales and low confidence ...	21
World trade: Third World nations fear the Single European Market may spell disaster ...	7
Technology: The European Space Agency launches a commercial spin-off programme ...	29
Labour relations: Australian dock reforms promise a more productive workforce ...	4
Bulgaria: Socialists could lose their majority in Sunday's elections ...	3
International ...	45
Companies ...	27
Arts Guide + Reviews ...	28
Commodities ...	30
Cryptocurrency ...	30
Currencies & money ...	38
World Trade ...	8
Editorial Comment ...	18

### Economic Viewpoint: Britain's drift to a European currency

The UK joined the European exchange rate mechanism against Margaret Thatcher's inclinations. The decision will determine British monetary policy in a way still not generally understood. Page 19

### MARKETS

<b>STERLING</b> New York close: \$1.72 (1.703) London: \$1.717 (1.745) DM2.925 (2.9375) FF9.585 (9.5875) SF2.54 (2.545) Y223.25 (223) £ index 90.2 (90.4) <b>GOLD</b> New York: Comex Dec 3082.1 (3082.2) London: 3087.65 (3088.05) <b>IN SEA OIL (Argus)</b> Brent Nov 22.125 (21.65)	<b>DOLLAR</b> New York close: DM1.69 (1.70375) FF9.7545 (9.804) SF1.478 (1.491) Y129.85 (130.325) London: DM1.691 (1.695) FF9.7575 (9.7875) SF1.48 (1.4855) Y130 (130.1) £ index 94.8 (94.5) Tokyo close: Y130.4 5.138 (5.130) <b>US CLOSING RATES</b> Fed Funds: 5.0% (5.1) 3-mo Treasury Bill: 5.138 (5.130) Long Bond: 102.16 (103.3) yield: 7.904% (7.822)	<b>STOCK INDICES</b> FT-SE 100: 2,584.1 (-15.4) FT Ordinary: 1,975.7 (-15.9) FT-A All-Share: 1,247.1 (-0.6%) FT-A World Index: 145.04 (-0.3) New York close: DJ Ind. Av. 2,948.35 (-17.44) S&P Comp 376.8 (-3.87) Tokyo: Nikkei 24,465.26 (+329.64) 10.3 (10.5) Life long gift future: 9431 (9533)
--	--	---

Gold	30	Observer	18
Int. Capital Markets	28	Stock Marketworld	42
Letters	28	London	31
Lex	28	Technology	29
Unit Trusts	28	Unit Trusts	24-37
World Index	12	World Index	42

When the foreign exchange markets reopened in 1951 we were one of the first to arrive on the scene. Over forty years later we're still one of the leading operators in the world's foreign exchange markets, with a reputation based on personal service, authority and continuity.

If you would like to meet us in order to find out what we can offer, contact us at the address below.

**Midland Montagu Treasury Sales.**  
10, LOWER THAMES STREET, LONDON EC3R 6AE. TEL: 071-360 0600.

ATHENS TEL: 301 304 7110 DUSSELDORF TEL: 49231 91032 HELSINKI TEL: 358 060 1246 ISTANBUL TEL: 901 1309613  
JERSEY TEL: 0534 606794 MADRID TEL: 341 431 0613 MILAN TEL: 392 62041 NEW YORK TEL: 1212 369 7200  
OSLO TEL: 472 831429 PARIS TEL: 331 45 01 83 77 STOCKHOLM TEL: 468 6798210 TOKYO TEL: 813 3284 1861

MIDLAND MONTAGU IS THE INTERNATIONAL AND INVESTMENT BANKING ARM OF MIDLAND GROUP  
MEMBERS OF THE INTERNATIONAL FEDERATION OF INVESTMENT BANKERS WITH MIDLAND BANK PLC'S BRANCHES AND  
SUBSIDIARIES OPERATING WILL NOT BE PROTECTED BY THE RULES AND REGULATIONS MADE UNDER THE FINANCIAL SERVICES ACT 1986.

## EUROPEAN NEWS

Russian leader to confront government plagued by resignations and infighting

## Yeltsin returns to domestic turmoil

By Leyla Boulton in Moscow

MR Boris Yeltsin, Russian president, is expected to return to Moscow today to confront internecine warfare within his government, less than two months after it celebrated the defeat of a coup attempt by central authorities.

In the last 48 hours Mr Igor Gavrilov, a deputy prime minister, has resigned and Mr Yevgeny Saburov, the economics minister, has threatened to quit.

Both are complaining the present Russian government, which has been without a prime minister since the resignation of Mr Ivan Silayev last week, has preferred political infighting to tackling the economic crisis.

"What we need is a new government which can do something, however small, for the economy, instead of just chattering," said Mr Ivan

THE BBC World Service - which until a few years ago was jammed in the Soviet Union - signed yesterday an agreement to broadcast two 30-minute programmes each week on Radio Russia, writes Neil Buckley in Moscow.

The World Service, believed to have 13m regular listeners in the former Soviet Union, is the first western broadcaster to make such a deal with a Soviet network. The BBC will offer work experience with the World Service in London to one Radio Russia staff member every six months.

Materov, the deputy economics minister. "We have already lost the opportunity we had at the end of August to take unpopular measures needed to sort out the economy."

Mr Yeltsin, who is due to address the Russian parliament tomorrow after recuperating from heart trouble, has two key questions to answer: will he go along with the economic union treaty initiated by Mr Saburov, and can he provide a new prime min-

ister and government capable of action. Vice-President Alexander Rutskoi, a former air force pilot who favours strong government, says the country is sliding into anarchy. But he has not helped matters by calling the economic union agreement with other republics an act of "banditry".

The treaty sparked the present dispute, with several ministers, including Mr Oleg Lobov, acting prime min-

ister, denouncing it as a betrayal of Russian economic interests. Yet the government has done little to defend these interests.

With nascent Russian democratic structures still dependent on the authority of one man, Mr Yeltsin must bear some of the blame for the present crisis by failing to make his position clear.

In the first sign that popular goodwill may be running thin, Russian trade unions threatened yesterday to stage a one-hour warning strike on November 13.

The Tass news agency said the Federation of Independent Russian Trade Unions was demanding wage indexation, privatisation which did not harm working people, and the publication of a convincing and clear government plan to tackle the economic crisis.



Boris Yeltsin: takes some blame

## EC warned on joint political union initiatives

By Andrew Hill in Strasbourg and Quentin Peel in Bonn

JOINT initiatives on political union by the large member states could delay agreement on a treaty at the Maastricht summit of EC leaders, the Dutch presidency warned yesterday.

Mr Piet Dankert, Dutch minister of European affairs, told the European parliament that separate Anglo-Italian and Franco-German plans for a common EC defence policy could clutter an already busy timetable.

He added: "The large member states are trying to put their own stamp on the intergovernmental conference (on political union). I know this is not uncommon in the Europe of the 12 but it's up to us to make sure that this sort of initiative doesn't lead to us missing the deadline of the Maastricht summit (in December)."

The Dutch are still upset that Germany and France used last weekend's meeting of foreign ministers to invite like-minded countries to a meeting in Paris tomorrow on defence policy.

However, any suggestion that they are trying to plot outside the confines of the 12-nation EC negotiations was denied in Bonn.

German officials said the Paris meeting would aim to iron out differences between the two countries and co-ordinate a common strategy on the two most contentious issues of European political union - a common external and security policy, and extension of the European parliament's powers.

"In our eyes, this meeting on Friday was always purely bilateral," a German Foreign Ministry spokesman said. "There are numerous German-French

bilateral meetings. I don't see why there is upper. Germany and France always consider themselves the motor of European unity."

However, he confirmed that Mr Francisco Fernández Ordóñez, Spanish foreign minister, who was scheduled to be in Paris on the same day, had expressed an interest in taking part. "This doesn't change anything in the core of the matter," the spokesman said.

German officials say there is a broad consensus between Bonn and Paris on the question of a common European external and security policy, and on the need to move towards more majority voting on external policy implementation - a view which Britain, in particular, strongly opposes.

The question which still divides France and Germany is on the extent of additional powers for the European parliament, which may prove the principal issue on Friday's agenda.

The Dutch presidency is itself under pressure to produce revised proposals on political union, after its radical treaty draft was knocked down by other member states last week.

The European parliament yesterday backed a resolution giving a unified Germany 18 more seats. Some member states, notably France, may block such an increase during talks on the political union treaty unless they win German concessions on other changes.

To take effect, the resolution must have the backing of all 12 member states, as it would involve an amendment to the EC treaty.

See Lombard

## ACTION URGED ON REFUGEES

EC governments should crack down on illegal immigration and harmonise procedures on asylum to give legal immigrants and genuine refugees a better deal inside the Community, writes David Buchanan in Brussels.

This is the thrust of recommendations sent by the Commission to the Council of Ministers yesterday. The EC's executive has little legal competence over immigration, but there are moves in the political union talks to change this. Germany has called for a debate at the Maastricht summit in December on immigration and asylum.

The Commission says it is

ready to re-submit a 1976 proposal to impose fines on those, particularly in the building industry, who organise and exploit illegal immigrants. It also suggests the Twelve reach common agreements with third countries to allow workers into the EC on temporary contracts.

The Commission balances its call for a tougher regime for illegal immigrants with the suggestion that legal immigrants should have the same EC-wide rights as Community citizens in work, travel and even residence. The Commission notes that asylum applications rose from 169,000 in 1988 to 327,000 last year.

## French MPs open immigrant debate

By William Dawkins in Paris

THE French parliament yesterday opened a three-day debate on plans to crack down on illegal immigrant workers and their employers, in what has become an issue of broad national and European concern.

The debate is a test of the Socialist government's immigration policy at a time when the opposition is seeking to take the initiative from both the government and the extreme-right National Front.

The draft law sets prison sentences and bigger fines for employers and clandestine workers, of which the government estimates there are up to 1m. Illegal working is seen by some as a big factor in France's rising unemployment, approaching 8m.

The main right-wing opposition parties say they will vote against the proposals, some of which, they claim, soften existing penalties. Many illegal workers would be exempt from so-called double penalties, where they are liable for prison sentences as well as expulsion.

The right will support the plan if the double penal-

ties clause is taken out. But the proposals should win a majority despite this.

Mr Valéry Giscard d'Estaing, former president and head of the conservative UDF, attracted widespread criticism a fortnight ago for warning that France faced an immigrant invasion. Yet his standing as a person to whom French people feel close has risen seven points to 38 per cent, according to a recent poll.

## Cresson backs Bérégovoy

By Ian Davidson in Paris

CALLS for a more expansionary economic policy in France, which have come from within the governing Socialist party as well as trade unions, have been quashed by Mrs Edith Cresson, the prime minister.

Mrs Cresson told the Paris Match magazine she supported her finance minister, Mr Pierre Bérégovoy, and that there was no alternative to the economic policy he was pursuing. Rumours that he might be resigning were baseless, she added.

Mr Bérégovoy has repeatedly rejected calls for faster economic growth and an easier budget policy as a way to fight rising unemployment. "I shall not be the man of devaluation," he has said. "There are no magic recipes for unemployment."

The Financial Times (Europe) Ltd. Published by The Financial Times (Europe) Ltd., Frankfurt Branch, (Gullesstrasse 34, 6000 Frankfurt-am-Main 1, Telephone 069-72980; Fax 069-722677; Telex 416193) represented by E. Hugo, Frankfurt/Main, and, as members of the Board of Directors, R.A.F. McLean, G.T.S. Damer, A.C. Miller, D.E.P. Palmer, London. Printer: Druc. Verlag and Marketing Club, Frankfurt. Responsible editor: Richard Lambert, Financial Times, Number One Southwark Bridge, London SE1 9HL. The Financial Times Ltd. 1991.

Registered office: Number One, Southwark Bridge, London SE1 9HL. Company incorporated under the laws of England and Wales. Chairman: D.E.P. Palmer. Main shareholders: The Financial Times Limited, The Financial News Limited. Publishing director: J. Kelley. 168 Rue de Rivoli, 75004 Paris Cedex 01. Tel: (01) 4297 0621; Fax: (01) 4297 0629. Editor: Richard Lambert-Printer. SA Nord Edito, 15/21 Rue de Caen, 59100 Roubaix Cedex 1. ISSN: ISSN 1145-2753. Commission Paritaire No 6780SD.

Financial Times (Scandinavia) Vnndskillet 42A, DK-11 Copenhagen, Denmark. Telephone (33) 13 44 41. Fax (33) 933335.

IF YOU ARE  
GOING TO PAY THE PRICE  
OF A LUXURY CAR,  
MAKE SURE YOU GET ONE.



*A previously owned Rolls-Royce.*

WHY COMPROMISE WITH AN ORDINARY LUXURY CAR WHEN FOR THE SAME PRICE YOU COULD OWN THAT MOST PRESTIGIOUS OF ALL MOTOR CARS, A ROLLS-ROYCE.

A PREVIOUSLY OWNED ROLLS-ROYCE OR BENTLEY COMFORTABLY OUTCLASSES LESSER MARQUES EVEN AS THEY LEAVE THE FACTORY FOR THE SHOWROOM.

THE STANDARD OF CRAFTSMANSHIP AND EXCELLENCE,

WHETHER IT BE THE EXQUISITE USE OF BURR WALNUT OR THE 550 SQUARE FEET OF THE FINEST HAND CRAFTED LEATHER, CONFIRMS THIS UNIQUE STATUS.

AND ONCE ON THE ROAD THE DIFFERENCES ARE EVEN MORE PLAIN TO BEHOLD.

FOR DETAILS OF THE ROLLS-ROYCE AND BENTLEY AUTHORISED NETWORK TELEPHONE 071 629 8646.



WARRANTED

The Rolls-Royce warranted guarantee is only available through Rolls-Royce officially appointed distributors.

Rolls-Royce Motor Cars Limited, A Vickers Company.



## EUROPEAN NEWS

Yugoslav ceasefire will attempt to set up daily meetings between main protagonists

## Confidence seen as key to peace

By Judy Dempsey in Zagreb

THE latest European Community-brokered ceasefire between the Croatian government and the Yugoslav federal army attempts to achieve what other ceasefires have failed to address: the establishment of confidence-building measures through daily meetings between the protagonists.

However, EC monitors and western diplomats have no illusions about the limitations of the ceasefire and the prospects of it holding.

"It is the best so far," said one monitor. "But we are only tacking the tip of the iceberg. The road ahead will be very, very long. There is no guarantee this one will hold."

"But all sides must keep talking. The important factor is now an important factor."

In Croatia, President Franjo Tudjman will find it difficult to sell the terms of the ceasefire to the increasingly vocal nationalist wing of the ruling Croatian Democratic Union (HDZ).

Not only does the ceasefire fail to stipulate that the Serb-dominated federal army leave the Croatian republic altogether. It also fails to extend the ceasefire to Slavonia, in eastern Croatia, which has taken the brunt of the fighting and which is now under the control of, or besieged by, the federal army and Serb paramilitary units.

This ceasefire, for the

MR Hans van den Broek, Dutch foreign minister and current EC president, is to hold talks today in The Hague with the three main protagonists in the Yugoslav conflict - President Franjo Tudjman of Croatia, President Slobodan Milosevic of Serbia, and Defence Minister Veljko Kadijevic, writes David Gardner in Brussels.

The EC intends to try to consolidate the ceasefire it brokered in Zagreb early yesterday morning, and to retrieve the main threads of the political agreement reached last Friday.

This offered independence to all Yugoslav republics which accept the terms of the EC's mediation.

moment, applies only to the Borongaj barracks in Zagreb, as well as the Adriatic coast and its hinterland.

Moreover, the text states that when federal army units and Croatian forces withdraw from the Adriatic coast and its hinterland, and when the

blockade of the Borongaj barracks in Zagreb is lifted, the federal army can leave "with their means of transport, technical material, weapons intact, military equipment and other mobile military property." This is due to be implemented by Saturday evening.



Croatian national guardsmen stationed outside the Borongaj barracks yesterday were angry about the terms of the agreement.

"We will have to comply and lift the blockade. But we know the federal army will move their equipment to Vukovar and to Vinkovci [in eastern Croatia] and dig in," said Commander Rajko Bukhin. "This is a bad agreement."

Croatian officials agreed to the ceasefire because they are desperately keen to rid Zagreb - and the Adriatic coast, particularly the regions around Dubrovnik and Split - of federal army units.

"Psychologically, it is crucial that these two regions be free of the federal army," said one Croatian official. "We do not want the guts of Zagreb or Dubrovnik to be bombed. We have seen that the army can strike at Zagreb at any time."

He added the future status of the large Marshal Tito barracks in the capital remained uncertain. "We will have to negotiate this very soon," he said.

For the army's part, western military attaches believe that it agreed, at least on paper, to withdraw from one of the capital's barracks, as well as the coast, for tactical reasons. Diplomats believe the army cannot continue to consolidate its position in these regions, and at the same time hold on to the swathe of territory in Slavonia, Krapina, in the south-west of the republic, and the territory around Karlovac, south of Zagreb.

"The federal army is acting on the orders of the Serbian leadership," said one western diplomat. "The army has problems with recruiting, fuel and supplies. They are now looking towards the future. Serbia will tighten its grip in Slavonia, and the southern part of Croatia as part of its plan for carving a Greater Serbia out of Croatia."

This Serbian-inspired strategy, coupled with the latest ceasefire, will particularly anger the Croatian military leadership in Slavonia. It is reported that Mr Vladimir Seka, head of Croatian military and political operations in Slavonia's capital Osijek, and a sharp critic of Mr Tudjman, will demand more weapons to beat back the federal army.

"The greatest problem facing the Croatian government in the implementation of this ceasefire is the internal divisions in the HDZ," said one



A Yugoslav reservist checks a house gutted by fire

Croatian parliamentary deputy.

"The Croats have been humiliated by an army which we now regard as an occupying Serbian-controlled force working at the behest of Mr Slobodan Milosevic [the president of Serbia]," he added.

"If all sides keep talking, maybe this ceasefire can last. But I am pessimistic."

"It does not go far enough for Croatia."

## Bulgaria's democrats rally for fresh push against old guard

Socialists could lose their majority in Sunday's elections, Kerin Hope writes

THE self-assured men drinking coffee at the headquarters of the Bulgarian Socialist Party (the renamed communists) seem to make a point of ignoring the harassed young campaign workers nearby. But if the BSP loses its parliamentary majority in Sunday's election, as seems likely, their comfortable premises will be confiscated.

After their victory in the previous election in June 1990, the Socialists clung unashamedly to the privileges they held under Mr Todor Zhivkov, the former communist party leader overthrown almost two years ago in a bloodless politburo coup.

The BSP was forced by a wave of strikes and demonstrations last winter to form a coalition government with the main opposition group, the

Union of Democratic Forces UDF, but it still managed to water down and, in some cases, block legislation crucial for the country's transition to a market economy. The UDF, a loose alliance of 20 political groups, has split into four factions. But all agree that if democracy is to take root, the communist nomenklatura must be removed from jobs in industry and the bureaucracy, and communist party property handed over to a new administration.

The UDF split, coming just as an election victory over the socialists seemed within its grasp, left opposition supporters angry and confused, especially since personal, rather

than ideological, differences among its politically inexperienced leaders appeared to be responsible.

The BSP, which won the last election with the votes of conservative villagers, is unlikely to account for more than 30 per cent this time, though that could still make it the largest single party in the 240-seat parliament. The Socialists remind voters of how living standards have fallen since leading UDF members, who took the major economic portfolios in the coalition government, launched a rigorous economic programme in February with IMF approval.

The socialists' campaign tactics

include making cut-price coffee and cooking oil available to supporters. Discontent is sharpest over price liberalisation, which ended the severe shortages of food and other basic goods last winter but brought price rises of up to 200 per cent. The only queues in Sofia are long lines of cars waiting at petrol stations.

Interest rates were raised above 50 per cent in an effort to contain inflation. Industrial production has slumped, while delays over privatisation of co-operative landholdings will mean a further decline in farm output. Unemployment is now nearly 10 per cent. Wages have risen in the past year but have failed to

keep pace with prices.

Bulgaria has embraced a tough economic programme in a way that marks it out from its Balkan neighbours. The reward for acceptance of this is a World Bank loan of \$350m (£143.8m) to cover essential imports and the promise of another \$800m from the Group of 24 western industrialised countries. The World Bank loan is coming in two tranches; the second depends on the government's progress with reform.

The most popular faction in the UDF is the Radicals group headed by Mr Philip Dimitrov. His platform is for continued commitment to economic restructuring, including pri-

vatization of industry and services, and improved measures to encourage foreign investment. The Radicals could win over 25 per cent of the vote, giving them a chance of being asked to put together another coalition government.

Further co-operation with the Socialists is ruled out, while Mr Dimitrov would probably prefer to avoid joining again with his UDF rivals. Instead, he could approach the United Agrarians, a new alliance under Mr Tsanko Barev.

The UDF Radicals are prepared to co-operate with the Movement for Rights and Freedoms, the ethnic Turkish party expected to win the votes of the Moslem minority making up 15 per cent of Bulgaria's 8m population.

## Dublin reneges on union pay agreement

By Tim Coome in Dublin

THE IRISH government told union leaders and employers yesterday it was unable to meet a 3 per cent public sector pay rise due in January next year and agreed in 1990 under a tripartite programme of cooperation.

The announcement by Mr Charles Haughey, the prime minister, may end a year of peaceful industrial relations under the Programme for Economic and Social Progress. The programme "has to go back to the drawing board", the premier said.

Mr Haughey also said yesterday that no tax concessions would be made in what is expected to be a tough 1992 budget.

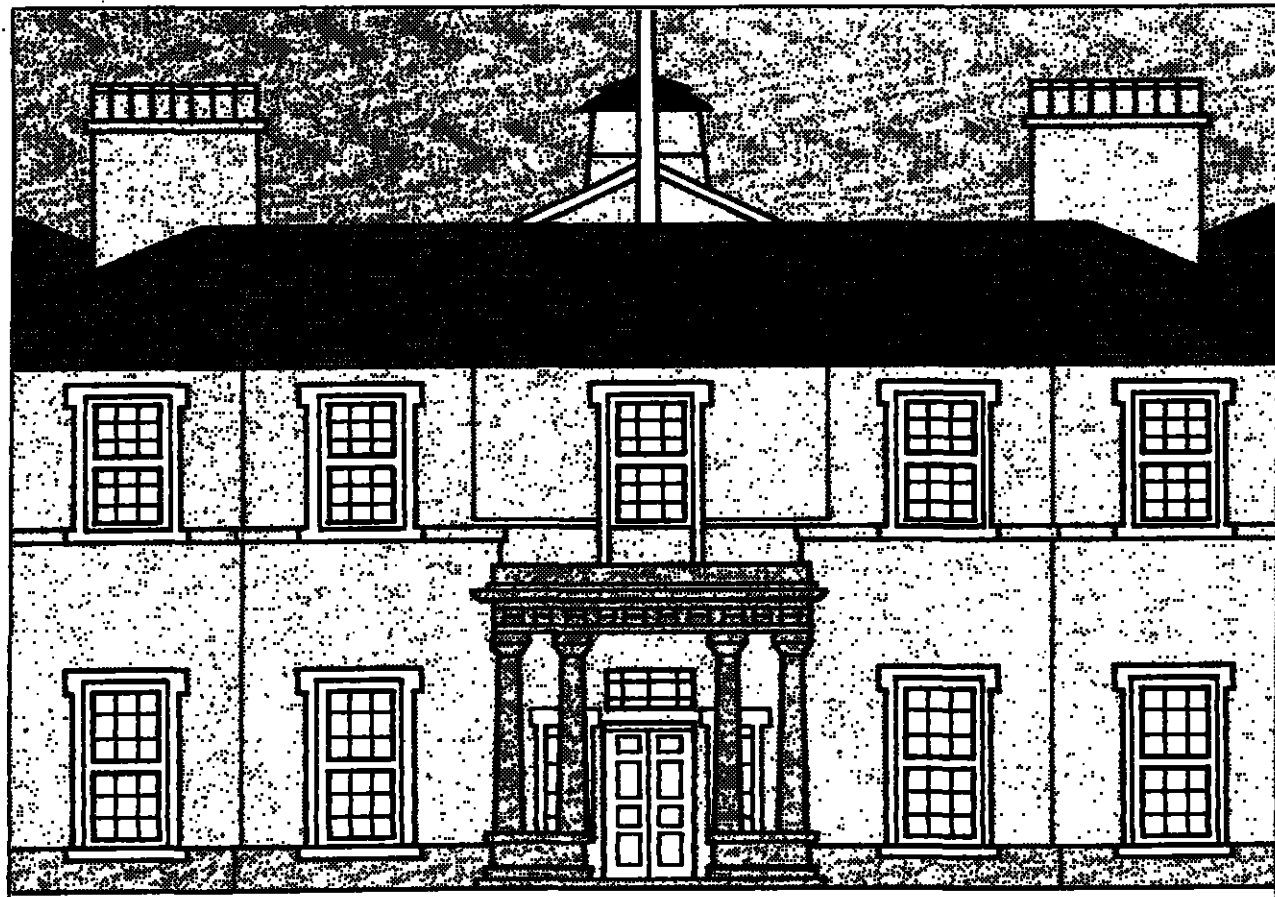
The tripartite programme is a three-year framework agreement designed to prevent a wages free-for-all, in return for government commitments to tackle unemployment and to draw up a long-term development plan. Phased pay awards, contingent on certain growth targets, were built into the programme.

Latest Central Bank figures, however, forecast a mere 0.5 per cent growth rate in gross national product (GNP) this year, with only modest improvement foreseen next year. As a result Mr Haughey said the proposed 1992 pay award could not be met.

Public sector trade union leaders said yesterday they were unwilling to renegotiate the 1992 award. Mr John O'Dowd, secretary-general of the CPSU, the largest public sector union, said it was too early to say whether the union's position heralded a "winter of discontent" in Ireland. But he added: "Our members are not prepared to give up the little they have gained."

The trade unions want a greater share of the tax burden to be borne by industry. The latest seasonally-adjusted unemployment figures show a 16.6 per cent rise over the past 12 months, from 225,800 to 263,500.

Ireland has the highest unemployment rate in the EC, at nearly 20 per cent of the workforce.



THINK OF IT AS A LABORATORY,  
A HOME IN THE COUNTRY,  
A BUSINESS CENTRE  
AND THE WAY INTO ONE OF  
BRITAIN'S BIGGEST POTENTIAL  
CUSTOMERS.

Whatever your business is looking for out of relocation, you'll find it all under one roof at Westlakes Science & Technology Park.

For as part of a unique partnership within the West Cumbria Initiative between the Rural Development Commission and West Cumbria Development Fund, the Westlakes site has been specifically chosen and designed to provide everything a company could need - including an opportunity for major business growth, right on the doorstep.

That's because at Westlakes you'll find British Nuclear Fuels plc, an internationally renowned company which is already building new environmental and medical science laboratories within the grounds. It is also making available to tenants its vast, Sellafield-based, scientific and technical resources, including R & D specialists, bio-technical facilities and the region's largest information retrieval system.

The opportunities for successful business relations with British Nuclear Fuels and other companies that will be located at Westlakes are ideal; BNFL seeing itself as a major potential customer for the products and services of the knowledge-based companies taking up residence in the Park.

Accommodation, among the 38 acres of mature woodland and gardens surrounding Ingwell Hall, comprises suites of from 300-1,600 sq ft and self-contained units of from 1,500-5,000 sq ft, due for completion early 1992.

So if you're looking for more than just a new home for your business, then simply pop the coupon in the post. We'll be more than glad to send you details.



Westlakes Science & Technology Park, Registered Office: Cumberland House, 74 Lowther Street, Whitehaven, Cumbria CA28 7AH

NAME \_\_\_\_\_ COMPANY \_\_\_\_\_

ADDRESS \_\_\_\_\_

POSTCODE \_\_\_\_\_

Westlakes Science & Technology Park, Registered Office: Cumberland House, 74 Lowther Street, Whitehaven, Cumbria CA28 7AH

FT10:10



## INTERNATIONAL NEWS

# Mubarak meets Gadafi in drive for peace

By Tony Walker in Cairo

PRESIDENT Hosni Mubarak welcomed Colonel Muammar Gaddafi to Cairo yesterday as part of Egypt's continuing efforts to placate the fiery Libyan leader amid delicate negotiations on the convening of a Middle East peace conference.

Egypt is anxious to deflect Col Gaddafi from actions and statements that might jeopardise preparations for the peace summit. Libya is a sponsor of Palestinian Liberation Organisation militants opposed to Palestinian participation.

Talks between the Egyptian and Libyan leaders coincide with a flurry of Arab diplomatic activity on the eve of the return to the region of Mr James Baker, US secretary of state.

Mr Hafez al-Assad, Syria's president, is due in Cairo at the weekend to discuss a possible meeting of four Arab "front line" states and the PLO to coordinate positions before the proposed peace conference.

Mr Yasser Arafat, the PLO leader, is pressing for such a meeting to be hosted by Syria and attended by representatives of Jordan, Lebanon, Egypt and the PLO. Mr Arafat himself has been ostracised by many Arab states, including Egypt, over his support for

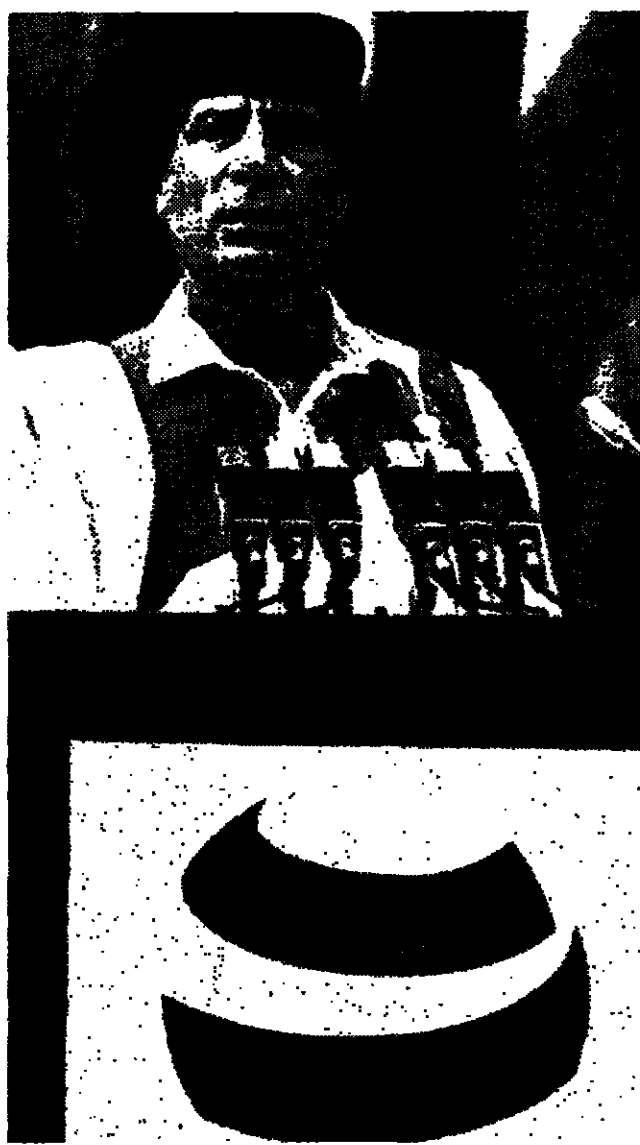
Iraq in the Gulf War.

Mr Mubarak, this week received a high-level Palestinian delegation in Cairo to discuss preparations for the US-Soviet sponsored peace conference. It was the Egyptian leader's first formal public meeting with PLO officials since the Gulf War.

Mr Gaddafi, who is invited to the wedding today of one of Mr Mubarak's sons, vowed he would never set foot in Cairo while the Israeli flag flew in the Egyptian capital following Egypt's 1979 peace treaty with Israel. The Libyan leader, however, attended an emergency Arab League summit in Cairo in August last year. He had crossed the border from Libya into Egypt in October, 1989, for the first time in 16 years.

Libya and Egypt fought a brief border conflict in 1977 after Mr Gaddafi and the late president Anwar Sadat fell out over the Egyptian leader's peace negotiations with Israel.

Mr Sadat likened the Libyan leader to a mad man and a clown. Mr Mubarak has described him as unstable but since Egypt's re-admission to the Arab League in 1989, has tried to develop a close working relationship with his unpredictable neighbour.



Unpredictable Gaddafi (left) is to hold talks with Mubarak (right) on convening a Middle East peace conference



## Marriage of convenience for old Arab foes

Max Rodenbeck reports on the budding new relationship between Cairo and Tripoli

RELATED BY blood but long divided by politics, Bedouin Arabs on the Libyan-Egyptian border are celebrating their governments' growing rapprochement in traditional fashion.

In the two months since travel restrictions between the North African neighbours were dropped, the number of cross-national marriages has swelled to as many as 50 a day.

The radical regime of Col Muammar Gaddafi and the pro-western government of President Hosni Mubarak of Egypt, may seem strange bedfellows. The US gives Egypt \$2bn in aid every year, but in 1986 its warplanes bombed Tripoli. Egypt sent troops last year to liberate Kuwait. Libya equivocated, and ended by condemning western intervention in the Gulf. When Col Gaddafi described the headline coup in the Soviet Union as "magnificent", the outspokenly pro-Gorbachev President Mubarak fired off a chiding letter to his basty Libyan counterpart. But

since the two countries restored diplomatic relations in 1989, after a 13-year break, Egypt and Libya have increasingly profited from agreeing to disagree. At President Mubarak's order, most border controls were lifted on August 8. The result has been a flood of traffic, and on some days more than 10,000 people make the border crossing. Col Gaddafi's visit to Cairo yesterday was another sign of the importance of the new relationship.

Egyptian exports to Libya amounted to \$75m in 1990. In the first four months of this year alone they exceeded \$90m. Since the relaxation of controls, trade, much of it in the form of statistic-proof handbags, has multiplied.

In economic terms, Egypt has benefited most. Oil-rich Libya has plans to invest up to \$200m in Egyptian industry, and is financing a \$100m rail link. A customs agreement has helped Egyptian household goods to find a lucrative mar-

ket next door. A flood of cheap steel from Libya's Misurata plant - estimated at some 4,000 tonnes a week - has kept prices low in the voracious Egyptian construction market.

Best of all, Libya's open border is draining Egypt's labour surplus.

Nearly 1m workers returned penniless from the Gulf war zone, after Iraq's invasion of Kuwait, losing Egypt an estimated \$1bn in annual remittances and adding to a labour pool already crowded by the entry of 600,000 job-seekers every year.

The Gulf monarchies have hired Egyptians to replace Yemenis and Palestinians, whose leaders were sympathetic towards Iraq, but Libya is closer and conditions for guest workers there are more comfortable than in the Gulf.

Moreover, Libya insists it is serious about plans to settle up to 1m Egyptian farm workers on land reclaimed by the Great

Man-Made River, the \$25bn project to turn Libyan deserts green, of which the first phase was opened recently with much fanfare.

The benefits are not all one way, however. Egyptian companies are drilling for oil in Libya's Sirte field and a recent visit to Tripoli by a team of top Egyptian oilmen suggested that closer co-operation may be at hand - a significant development, considering that Libya's petroleum output has suffered from a US-led technology boycott.

Egypt has also tempted Libya with political rewards. Gaddafi is isolated and would like not to be, explains a western diplomat in Cairo. "He thinks that, if he establishes closer relations, Egypt can help to rehabilitate him."

So far, there are few signs of this happening. Britain and the US, in particular, remain convinced that Libya harbours terrorists, continues to manufacture chemical weapons' components at the German-

supplied Rafta plant, and meddles in other countries' affairs.

Egyptians, too, are wary. "Colonel Gaddafi drove a bulldozer into his border-post with Egypt," wrote a columnist in a Cairo daily. "So by the same logic we ask him to drive a bulldozer into the office that prevents the circulation of Egyptian newspapers and books and magazines in Libya."

The hidden tensions of the relationship took dramatic form during the recent celebration of the Man-Made River opening. After President Mubarak was jostled by an enthusiastic crowd, his bodyguards exchanged blows with Libyan security men.

President Mubarak, mindful of his sceptical Egyptian and western audiences, has sought to play down the Colonel's radical rhetoric and his oft-repeated suggestions that Arab countries should merge. "Unity cannot be imposed from above, but must be achieved through the interaction of the people's interests," Mr Mubarak said.

## Baker tries new Mideast peace tour

MR James Baker, US secretary of state, may meet Mr Boris Fankin, Soviet foreign minister, in the Middle East, and is keeping open the option of sending invitations to a peace conference without full agreement on its terms, his spokeswoman said yesterday. Heater reports from Washington.

Ms Margaret Tutwiler said Mr Baker would meet Palestinian negotiators Hanan Ashrawi and Faisal al-Husseini in Washington today, to discuss efforts to bring Palestinians to a Mideast peace conference.

Mr Hussein, Mr Ashrawi and a third Palestinian, Mr Zakaria al-Agha, left Jerusalem yesterday, headed for Washington. Mr Baker, hoping to finish plans for the conference that would lead to Arab-Israeli negotiations, will leave on Saturday on his eighth trip to the region. Mr Baker will spend Sunday night in Cairo, Monday in Amman, Tuesday in Damascus and Wednesday in Jerusalem.

## Dock reforms in Australia back on track

Optimism is growing that the end may be in sight for the country's byzantine dock labour system, reports Kevin Brown

NO ONE is celebrating yet, but reform of Australia's byzantine dock labour system appears to be back on track, only a few months after it seemed to be poised to collapse.

Against all expectations, the government-appointed Waterfront Industry Reform Authority (WIRA) says it will probably achieve its interim target of removing 1,800 dockers from the workforce by October 31, the end of the second year of a reform programme launched in 1989.

"We are just short of the total at the moment, but we have agreements in the pipeline with stevedores in Sydney and Melbourne which we hope will be signed over the next couple of weeks, and that would take us over 1,800," says Mr Barry Vellnagel, the WIRA secretary.

The mood of optimism contrasts sharply with the suspicion and hostility which has dogged the industry since the reform process was launched by Mr Bob Hawke's Labor government in 1989.

The government acted after an inquiry found that dockside productivity was only just over half the average at ports with which Australia trades. It put the cost of excessive labour and delays at A\$20m (\$26m) a year. Among other benefits, dockers were guaranteed a job for life, paid for travelling to work, and paid for being available to work even in ports where there was no work to do.

Mindful of the failure of 11 previous attempts at reform since the second world war, the government was careful to win support from the Association of Employers of Waterfront Labour and the Waterside Workers Federation, the monopoly union.

The two sides agreed to make 3,000 older workers redundant over three years, offset by the recruitment of 1,000 younger workers.

The agreement also allowed company-level bargaining between the union and individual employers, opening the way for productivity bonuses and incentives.

However, there was little initial progress because of the mutual antagonism of employers and dockers. The distrust exploded in May, when both sides threatened to pull out of the process after an industrial Relations Commission, the national labour court, announced a cap on pay rises.

The judgment blocked productivity rises offered to the dockers, and looked likely to torpedo the reform process until talks chaired by Mr Hawke thrashed out a compromise.

That in turn triggered the completion of company level deals which boosted productivity.

According to WIRA, Australia's five main ports are now handling 14.46 standard 20-foot containers per crane hour, compared with 12.8 in 1989. Throughput is expected to rise

CONTAINER PORTS	
Port	Units
Philadelphia	32.7
Yokohama	26.9
Zeebrugge	26.3
Halifax	26.1
San Francisco	22.3
Singapore	22.3
Los Angeles	21.8
Hamburg	21.3
Hong Kong	21.1
Auckland	20.5
Tilbury	17.3
Osaka	16.9
Australia*	14.46

\*Throughput per crane hour (20ft equivalent units) first half 1991. \*Average of Sydney, Melbourne, Brisbane, Adelaide, Fremantle

Source: WIRA

to between 18 and 20 an hour by March next year.

That would put Australian ports in the same league as Tilbury, Auckland and Osaka, and not far behind Los Angeles, San Francisco and Hamburg.

The benefits are also flowing through at company level. Mr Richard Setchell, managing director of Conaust, a subsidiary of Britain's P&O shipping group, says productivity is up by between 70 and 80 per cent at the company's container terminal in Sydney.

However, Mr Setchell remains a critic of the unions, which he claims are delaying further agreements with other Conaust subsidiaries in an attempt to force concessions on manning levels.

The complaint is echoed by Mr Colin Coventry, chairman of the waterfront employers' association, who says stevedoring companies have paid A\$36m since the reform process began to dockers for whom there is no work.

These claims are rejected as a bargaining ploy by Mr Jon Linehan, the Australian Council of Trade Unions (ACTU) officer responsible for the docks, who says continuing underemployment is caused by an economic slowdown.

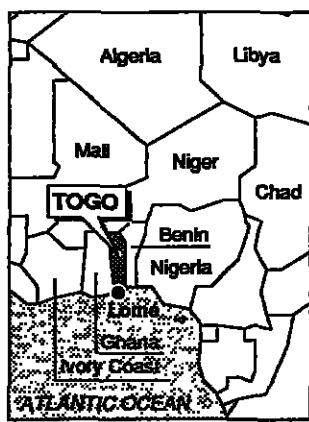
The union movement is pressing the government to take reform a stage further by increasing competition in stevedoring, which is dominated by three companies.

The companies counter that container prices have come down by around 25 per cent over the last two years. However, shippers say prices are still around 15 per cent higher than in New Zealand and 30 per cent above the US.

Senator Bob Collins, the shipping minister, says there is "cut-throat competition between the companies," but admits the government hopes new entrants will be attracted by the labour market reforms.

"People should not believe for a minute that the current waterfront reform programme is going to finish when the formal timetable has been achieved," he says.

"Regrettably, this is the first real attempt to achieve change in this industry in half a century. It has got to be made to stick."



## Togo leaders appeal for foreign army help

By Stephanie Gray and William Keating

TOGO'S interim government has appealed for foreign military aid to help ensure transition to "real and total" democracy, after an attempt by troops loyal to former ruler Gen Gnassingbe Eyadema to kidnap the prime minister.

In the past week, there have been three coup attempts. Up to eight pro-democracy supporters were killed in street clashes in Lomé after the

attempted abduction. Fresh violence along tribal lines erupted last night in a suburb inhabited mainly by members of Gen Eyadema's Kabyle tribe.

France was not mentioned but, as the former colonial power, the appeal was clearly aimed at it. The French government said yesterday no decision had been taken. It had noted the appeal from Mr

Kokou Koffigoh, the prime minister, and was following developments "extremely closely".

France has intervened in Togo several times in support of Gen Eyadema who, after 24 years in power, was stripped of most of his privileges in August by a pro-democracy national conference which appointed Mr Koffigoh. On these occasions, however,

the support was against threats from outside the country.

The army is believed still loyal to the general and is made up predominantly of members of the Kabyle, his own ethnic group. On Tuesday night, Gen Eyadema broadcast a call for the soldiers to return to barracks, but no disciplinary measures have been announced and it is widely

believed he had helped foment the unrest.

Western diplomats say the French government was split last March over whom to support in presidential elections in Benin, which borders Togo. They suggest some French officials had argued that support for Gen Mathieu Kerekou, leader of Benin for 18 years, would be the best option, should he be elected, should be continued.

## Airport accord 'should bring HK, China closer'

By Angus Foster in Hong Kong

SIR David Wilson, governor of Hong Kong, said yesterday agreement on the colony's new airport should lead to a "reflective partnership" whereby Hong Kong and China could consult and co-operate more closely.

"Sense and goodwill" could solve problems in the lead-up to the colony's return to Chinese sovereignty in 1997. Sir David was giving his annual policy address to the Legislative Council, now expected to become more vocal after last month's first partial direct elections. He urged newly-elected members to work with the government, and said the administration would also have to adapt.

His speech was not welcomed by the United Democrats of Hong Kong, the de facto opposition party which holds 14 of the Council's 60 seats. Mr Martin Lee, chairman, said it "failed to meet the

expectations of the Hong Kong people".

Sir David was vague on the issue of more democracy for Hong Kong and said the Council should build up further experience before Britain went back to China to ask for more democratically-elected seats for the 1996 elections.

He angered labour groups by claiming Hong Kong's high inflation rate, at over 12.5 per cent, was mainly due to a labour shortage. The labour importation scheme should be expanded as work gets under way on the new airport, he added. This presages a noisy debate between the government and the Democrats, who oppose labour importation. A 4 per cent economic growth is expected this year, against 2.4 per cent last, Sir David said.

He spoke little about the Vietnamese boat people, reflecting the sensitivity of talks between Britain, Vietnam and the US.

## Zaire faces new obstacle

EFFORTS to form a crisis government in Zaire hit a new obstacle yesterday when prime minister-designate Etienne Tshisekedi said President Mobutu Sese Seko was demanding half the cabinet posts, Reuters from Kinshasa.

Mr Tshisekedi had been hoping to name a government tomorrow to end two weeks of tension in the central African country, devastated two weeks ago by riots in which 117 people were killed.

But after a second meeting with Mr Mobutu he said he could not be prime minister under such circumstances. Mr Tshisekedi said Mr Mobutu's Popular Revolutionary Movement (PRM) party was not entitled to 50 per cent of seats in a government formed by the opposition "Sacred Union" coalition.

"I cannot be prime minister of a new government with 50 per cent for the PRM and 50 per cent for the Sacred Union," he said.

## India puts its Westland helicopters up for sale

By David Housego in New Delhi

A CONTROVERSIAL British aid project came to a sorry end yesterday when the Indian government confirmed that it was seeking to sell through a global tender 18 Westland-30 helicopters it had acquired from Britain.

The helicopters have been grounded since February when employees of the state-owned Oil and Natural Gas Commission (ONGC) - a leading user of the craft - refused to fly in them fearing they were unsafe.

Of the original fleet of 21 Westlands acquired from Britain under an aid grant, two crashed and one made a hard landing.

Mr Madhavrao Scindia, the minister of civil aviation, told a press conference in Bombay that the Westland helicopters had been beset with problems from the beginning. Westland and Rolls-Royce - which supplied the engine - have said that the main fault was inade-

quate maintenance by Pawan Hans, the Indian group that operated them.

Britain has still to give a response to India's request to sell them. Because they were funded by British aid, the Indian government is unable to hand them over to the armed forces - the obvious alternative customer.

The controversy over the Westland helicopter has resurfaced at an embarrassing time for Rolls-Royce which is pressing for a reversal of an apparent Indian government decision to drop the British group as the supplier of engines for four new Boeing 747-400s being acquired by Air India.

Mr Scindia was the minister who decided to call for fresh bids from the US groups General Electric and Pratt & Whitney after Air India ordered the order would go to Rolls-Royce.

## Malaysian PM warns against democracy-linked loans

DR Mahathir Mohamad, Malaysia's prime minister, yesterday urged governments of industrialised countries against extending conditions for aid and World Bank loans, Stephen Fidler reports from Kuala Lumpur.

Dr Mahathir, opening the annual meeting of Commonwealth finance ministers in Kuala Lumpur, said extending conditions for aid and loans into areas such as a country's record on human rights or democracy could

end up hurting the people aid was designed to help.

He urged caution before "we twist arms in order to force democracy and the other noble ideas and concepts down everyone's throats".

He told the meeting: "The World Bank is about to insist on new conditionalities for aid and loans. The Commonwealth should not just go along with the World Bank." Ministers "should appreciate the difficulties of

the weak, the recipients of aid and the debtors".

He added: "Do not just hold back aid because of alleged breaches of human rights or whatever. Donor and recipient and possibly a third party should study best how to continue to give aid but control the breaches of human rights."

Several finance ministers urged a rapid agreement among industrialised countries over the Trinidad terms: the

debt relief proposals for the poorest countries set out by Mr John Major when he was UK chancellor of the exchequer, at a meeting in Port of Spain, Trinidad, last year. There had been hopes that the London G7 summit would have resolved this in July. Attempts to approve a new round of the proposal in the Paris Club last month also failed. British officials have expressed "disappointment" that the proposals have not yet been agreed.

The Stock Exchange of Hong Kong Limited takes no responsibility for the contents of this announcement, makes no representation as to its accuracy or completeness and expressly disclaims any liability whatsoever for any loss howsoever arising from on in relevance upon the whole or any part of the contents of this announcement.

FIRST PACIFIC

### FIRST PACIFIC COMPANY LIMITED

(Incorporated in Bermuda with limited liability)

#### ANNOUNCEMENT

#### SEMI-ANNUAL DIVIDEND FOR CONVERTIBLE CUMULATIVE REDEEMABLE PREFERENCE SHARES 2000

The Board of Directors of First Pacific Company Limited (the "Company") is pleased to announce the payment of the semi-annual dividend on the Company's Convertible Cumulative Redeemable Preference Shares 2000 (the "Preference Shares"), represented by International Depositary Receipts ("IDRs"), which entitle the holders thereof to receive a fixed cumulative preferential dividend of 7.25 per cent per annum payable in United States Dollars on 10th May and 10th November each year.

The distribution due on the Preference Shares, as of 10th November, 1991, will be calculated at 7.25 per cent per annum of the Issue Amount of the Preference Shares of US\$5,000 each amounting to US\$181.25 per share. If the full preferential dividend is not paid on the due date, the balance of such dividend will be carried forward for payment on a subsequent payment date.

It is expected that dividend cheques, or payment by transfer to a US dollar account maintained by an IDR holder with a bank in New York, New York, U.S.A., will be despatched, or made, as the case may be, to IDR holders on 9th November, 1991 subject to timely presentation of the relevant coupons. Such coupons should be surrendered at least two clear business days (i.e., by 6th November, 1991) prior to the dividend payment date either at the office of Chase Manhattan Bank Luxembourg, S.A., ad Depositary, or at the offices of the Paying Agents named in the coupons.

By Order of the Board  
Ronald A. Brown  
Secretary

10th October 1991  
Hong Kong



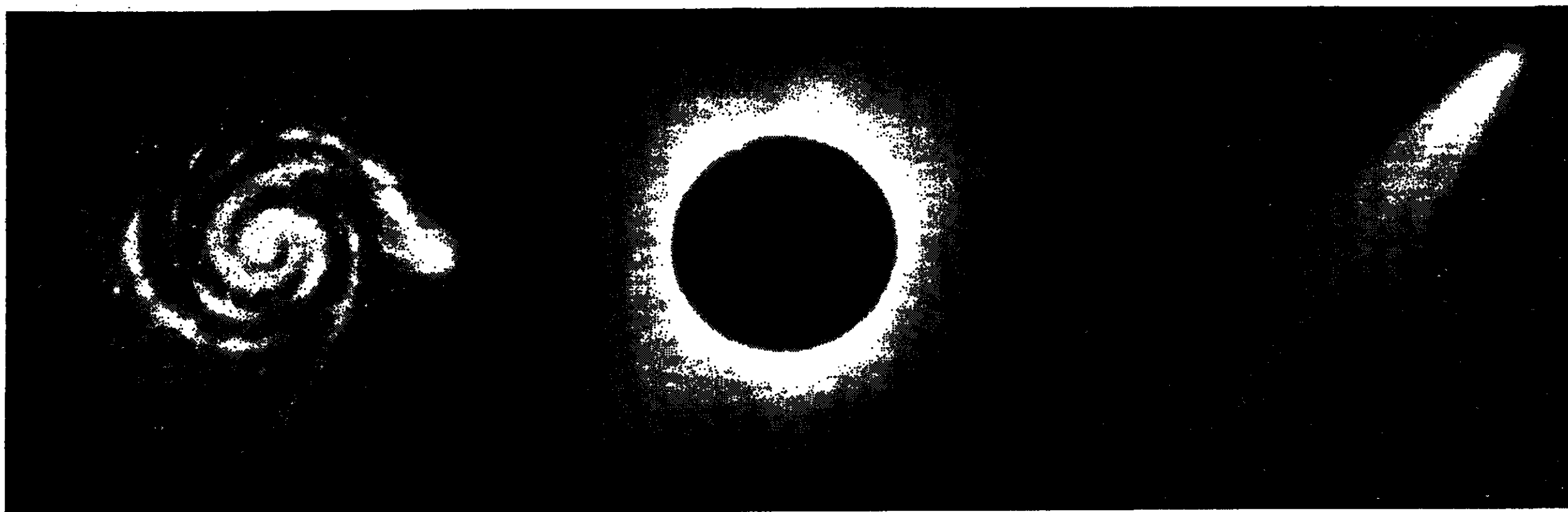
reforms  
Australia  
on track  
growing that the  
in sight for the  
zantine dock labor  
ports Kevin Brown

CONTAINER PORT

ts its Westland  
ers up for sale

y-linked loan

For centuries mankind has  
looked to the heavens for the extraordinary.  
Starting November 1, it can again.



Introducing Connoisseur Class<sup>®</sup> only on United Airlines.  
We've elevated international business class to its highest form of civility.  
Available November 1 on all trans-Atlantic and most trans-Pacific flights.  
Come fly the airline that's uniting the world. Come fly the friendly skies.

**UNITED AIRLINES**

## AMERICAN NEWS

US lenders and borrowers are already showing more caution

## Credit moves meet scepticism

By George Graham in Washington

PRESIDENT George Bush's efforts to encourage bank lending by easing regulatory pressure have drawn a sceptical response from bankers and business.

The package of measures announced this week is the latest step from an administration which has shown mounting anxiety in recent weeks over the slowness of the US economy's emergence from the recession.

But the attempt to relax the way regulators assess banks' property loan portfolios and to ease banks' access to capital appears a flimsy barrier against the greater caution shown by both borrowers and lenders.

The measures include:

- Lifting the ceiling on the amount of non-cumulative preferred stock which can be counted as Tier 1 capital for the prudential ratios imposed by the Bank for International Settlements (BIS). This will bring the US rules in line with other BIS members, and could slightly reduce the cost of capital for some banks.

● Guidelines aimed at encouraging banks to work with troubled borrowers and to make commercial property loans without fear of bank supervisors' retribution. These guidelines include urging supervisors to value property on its capacity to produce income rather than on depressed sale prices.

● A new process to allow bankers who think supervisors have been too harsh to appeal directly to senior officials.

But the administration may be barking up the wrong tree. Although the growth of private debt has undoubtedly slowed - dropping to an annual rate of about 4% per cent in the first half of this year, compared with an average of over 10 per cent a year in the 1980s - evidence of a credit crunch is patchy.

Mr Lyle Gramley, chief economist of the Mortgage Bankers Association, argues that not only are lenders more cautious, but borrowers, too, are unwilling to build up the levels of debt they accumulated in the 1980s. "There has been a sea change in attitudes about both borrowing and lending," he says.

Nevertheless, some businesses have clearly had trouble finding credit.

Mr Patrick Gotcher, president of CorpHealth, a small business in Fort Worth, Texas, complains that banks are unwilling to lend to service companies like his because they lack tangible assets as collateral.

"We as a company have had to live out of our cash flow. It is a safe way to grow, but it is a slow way, and we have had to watch business pass us by," he says.

But Mr Gotcher adds that the government's Small Business Administration, which is meant to provide loan guarantees for growing businesses, is perhaps even tighter than the

banks in assessing credit-worthiness.

To blame bank regulators for these credit problems, however, may simply be the easiest way of finding a scapegoat.

"The regulators are looking at balance sheets which will not support aggressive lending, so they are just doing their job," comments one congressional economist.

After focusing on income statements in the 1980s, he argues, banks are now paying closer attention to the quality of their balance sheets.

At the same time, asset values on these balance sheets have eroded, especially in the property sector, leading to what the New York Fed calls a "credit crunch".

What the administration is trying to achieve may be contained less in the content of the measures it is proposing than in a general attempt to boost business enthusiasm.

"What you want to try to do here is build confidence in the lending environment," said Treasury deputy secretary John Robson.

## Haitians try to resolve differences

By Canute James

FACTIONS in Haiti's army tried to resolve their differences yesterday as an interim president took office, replacing Mr Jean-Bertrand Aristide, who was toppled in a coup last week.

The army factions, which have disagreed on whether the ousted Mr Aristide might return, were trying to resolve their differences in the face of fears of a possible foreign military intervention in Haiti.

The split in the armed forces was demonstrated when one faction, opposed to the return of Mr Aristide, aborted a meeting between a mission from the Organisation of American States (OAS) and the junta led by General Raoul Cedras.

Despite the fears of the soldiers, the OAS is not yet considering immediate military intervention, as advocated by some members. It said its 34 members would impose economic sanctions.

The first telling sanction is likely to be a disruption of oil supplies by Venezuela, one of the first critics of the coup.

## Castro in dilemma as communism crumbles

PRESIDENT Fidel Castro opens a special congress of the Cuban Communist party today amid doubts that his 32-year experiment in Caribbean socialism can survive.

Abandoned by his former patrons in Moscow and isolated in his own hemisphere, Mr Castro faces the worst economic crisis since he seized power. For the US, which has often dreamt of a Cuba without Castro, the elusive prize appears within reach.

Yet despite plenty of heated rhetoric - President George Bush calls the Cuban leader a relic and a Marxist renegade in every other foreign policy speech - the administration shows little appetite for giving the regime a final shove.

Last month, the US Treasury quickly lowered the legal limit on remittances to Cuba from \$500 to \$300 (\$172) in any three-month period; it also limited the amount of money which Americans can use for travel to Cuba. But official reaction to congressional demands to tighten the US economic embargo is ambivalent. The administration seems to be betting on the regime tumbling of its own weight.

"The administration is just sitting tight," says Dr Gillian Gunn of the Carnegie Institute in Washington. "If they put on the big squeeze, they will inflame Cuban nationalism. The Latin American countries have said so. The result is that they do not want to tighten up at all."

Thus, the US State Department does not expect very much of this week's special party congress, and does not expect any US policy adjustment. Since Mr Castro has declared that the single-party system and socialism are not open for debate, it is assumed that the most likely changes proposed by the congress will be modest alterations in the state-run economy.

These alterations might include relaxing rules on agricultural co-operatives - but not individual ownership; and fresh appeals for foreign investment, sweetened by offers to allow majority ownership of Cuban businesses. Some privatisation of the service sector is also likely.

The Cuban leader's dilemma

is that he needs to reform in order to preserve; but if he goes too far he risks unleashing the same revolutionary forces which toppled the communist regimes in eastern Europe in 1989.

What influence could the US bring to bear to secure a non-violent outcome?

In the absence of a lead from the administration, Congress has stepped into the policy vacuum. In addition to the usual bills seeking to tighten the embargo, Congressman Robert Torricelli, a New Jersey Democrat, is drafting a bill which

combines a mix of carrots and sticks aimed at weakening the regime.

The bill would tighten trade restrictions on the subsidiaries of US companies in third countries dealing with Cuba, and may make it illegal for countries which import sugar from Cuba to sell sugar to the US. Yet the bill also exempts medicine and direct mail from the US embargo.

This is more imaginative than current US policy, which remains geared to Mr Bush's statement last May, on the 39th anniversary of Cuban independence, On Radio and TV Marti - the Florida-based stations beaming into Cuba - he promised a "significant improvement" in relations if Mr Castro held democratic elections under international supervision, freed political prisoners and ended support for outside insurgents.

Yet the economic squeeze still presents the Castro regime with its gravest threat. Low oil supplies have prompted Cuba to import huge numbers of Chinese bicycles, shortage of fuel has upset training exercises for the 180,000 Cuban armed forces and damaged morale in the ranks. Without an improvement in the economy, President Castro's days seem numbered - as are his options.

As one US official put it: "Castro is psychologically incapable of change. But exile would be tantamount to defeat and humiliation."

Yet the economic squeeze still presents the Castro regime with its gravest threat. Low oil supplies have prompted Cuba to import huge numbers of Chinese bicycles, shortage of fuel has upset training exercises for the 180,000 Cuban armed forces and damaged morale in the ranks. Without an improvement in the economy, President Castro's days seem numbered - as are his options.

As one US official put it: "Castro is psychologically incapable of change. But exile would be tantamount to defeat and humiliation."

## FT CONFERENCES

## EUROPEAN POSTAL SERVICES: THE WAY AHEAD

London, 29 &amp; 30 October

Proposals to open up postal services to competition, the EC's green paper and UK Government legislation will be reviewed by Edward Leigh, MP, Peter Wetherhead, Yves Coenen, Sir Bryan Nicholson and Ad Schoepboer. Price quality and standards in European services as well as opportunities for new services will be assessed.

## LINER SHIPPING IN THE 90S

Amsterdam, 12 November

Subjects to be addressed include competition and the future of liner conferences, financing tomorrow's ships and the role of shipping in the distribution system. Contributors include Wim Blunk, Theo Oosthuis, Professor Henk Molenaar, Karl-Heinz Sager and Se Yong Park.

## PROSPECTS FOR BULK SHIPPING

Amsterdam, 13 November

Prospects for bulk shipping together with quality management and safety of shipping will be reviewed by Jack Hammer of Feenleys, Dr Jon Wadman, IMO and Jens Ulvick-Moe, Norwegian Shipowners' Association. Bulk shipping and grain will be reviewed by Steven McCoy, North American Grain Association.

## WORLD ELECTRICITY

London, 14 &amp; 15 November

This meeting will examine the challenges of increased competition, environmental pressures and future fuel sources. The conference will be chaired by Sir Donald Miller and Sir Michael Joughin, CBE. Contributors include: Nicholas Argyris, Dr Rolf Binschhof, Alan Holt, Kurt Yeager, Togo Mwa, Pierre Lederer and Carl-Erik Nyquist.

## THE THIRD FT PETROCHEMICALS CONFERENCE

London 19 &amp; 20 November

The current trade outlook, the challenge of maintaining margins in a cyclical business, the impact of the economic downturn on petrochemicals in Europe, competition policy, processing economics and environmental issues are among the subjects to be discussed. Contributors include: Peter Voglender, Andrew Butler, Sir Dany Henderson, John Akht, Doug Campbell, Mohamed Al-Mady, Javier de la Peña, Simon de Bree and Hugo Finck.

## HEALTH CARE - THE CHANGING UK MARKET

London, 2 &amp; 3 December

This topical conference will debate changes in the provision and purchasing of health care and assess the impact of the NHS reforms on the private sector. Developments in medical insurance, the funding of long-term care and the value of employee health programmes will also be reviewed. The Rt Hon William Waldegrave, MP, Secretary of State for Health will be the keynote speaker.

All enquiries should be addressed to: Financial Times Conference Organisation, 125 Jermyn Street, London SW1Y 4JL. Tel: 071 925 2233 (24-hour answering service). Telex: 27347 FTCONF G. Fax: 071 925 2225.

## TRAVELLING ON BUSINESS TO BRUSSELS?

Enjoy reading your complimentary copy of the FINANCIAL TIMES when you are at the SAS Royal Hotel

BRUSSELS  
Tel: (32) (2) 219.28.28 Fax: (32) (2) 219.82.82

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

## US judge will try to refute harassment charge

JUDGE Clarence Thomas will tomorrow seek to clear his name of the charges of sexual harassment which this week blocked his bid to win confirmation from the Senate as a Justice of the US Supreme Court, George Graham writes from Washington.

Mr Thomas and Professor Anita Hill, the former employee who made the charges, will appear before the Senate Judiciary Committee in new hearings after the legislative body decided to delay voting on Mr Thomas's nomination for a week.

The issue has stirred a bitter debate between those who believe the mostly male Senate had failed to take Professor Hill's charges seriously and supporters of Mr Thomas who complain of a smear campaign.

The stakes are high both for the Senate, which has felt a tide of anger from women voters over its handling of the issue, and for President George Bush, who risks seeing his

choice for the vacant Supreme Court seat torpedoed by the furor.

Mr Bush yesterday renewed his backing for Mr Thomas, offering "every bit of support we can muster".

"Judge Thomas is a man of honour and dignity. We believe in him and we believe his sworn statement yesterday denying allegations of misconduct of any kind," the White House said yesterday.

The Senate, meanwhile, faced the thorny task of hearing Professor Hill's allegations and Judge Thomas's rebuttals. "This is not going to be an easy hearing to conduct," said Sen Joseph Biden, chairman of the judiciary committee, warning how difficult it was to ensure that hearings did not victimise the victim.

The charges have shifted public opinion about Mr Thomas's nomination, although he still appears to command widespread support in the country.



Professor Hill arrives at law school in Oklahoma escorted by two students

## IMF WORLD ECONOMIC OUTLOOK

## Cutting budget deficits 'vital to growth and high employment'

By Peter Norman, Economics Correspondent, in Bangkok

THE world's industrialised countries must reduce their budget deficits to pave the way for lasting growth and a sustained drop in unemployment in the 1990s, the International Monetary Fund says.

It also calls for faster progress in reducing trade barriers and describes the failure to conclude the Uruguay Round of multilateral trade negotiations on schedule last year as "a major setback".

In its latest twice-yearly World Economic Outlook, the IMF says it assumes the industrial nations will continue to exercise restraint in monetary policy - particularly necessary in Germany and Japan, where pressures on productive capacity, and excessive wage increases since 1988, have led to a rise in the case of eastern Germany, suggest a significant inflationary risk.

In countries such as the US and Britain, which are emerging from recession, the risk of an acceleration in prices appears small in the short run. But the IMF warns that the monetary authorities should "be prepared to tighten monetary conditions at an early stage, particularly if the expansion proves to be stronger than expected".

The IMF's call for lower budget deficits reflects concern that reconstruction in the Middle East after the Gulf war, German reunification and the transformation of eastern Europe and the Soviet Union to market-based economies will strain the existing global pool of savings. Its projections sug-

gest these new demands could amount to nearly \$100bn (£57.4bn) this year, which would be equivalent to 0.5 per cent of the combined gross national product of the industrialised countries, and run at an average annual rate of \$80bn between 1992 and 1996.

Without a commensurate rise in the availability of global savings, this increased demand could push interest rates up half a percentage point.

The IMF has focused on government consumption of savings because it believes the private savings rate will decline over the next five years. It also estimates that the industrial countries will need to lift investment in relation to GNP by about one percentage point by 1996 to maintain last year's 2.75 per cent annual growth rate of the past decade.

The fund's calculations imply that full implementation of existing plans to reduce budget deficits is a minimum requirement to ensure that the increase in domestic investment needed to sustain growth can be financed.

In some countries - the IMF singles out the US, Germany, Italy and Canada - such an approach will involve considerable restraint on government spending. Although the Fund does not say so, governments will be faced with some tough political choices.

At one point the IMF suggests that some of the transfer payments associated with the integration of the Soviet Union and eastern Europe into the world economy could be

financed by reducing military expenditures, provided this was matched by large Soviet cuts. A 20 per cent cut in the \$460bn annual cost of military expenditure to the industrial countries would imply budgetary savings of \$90bn a year. The abolition of farm support measures in the industrial countries would cut government outlays by \$100bn. But these instances were given by way of example rather than policy advice.

Elsewhere, the IMF indulges in some straight talking to its member governments. It warns that the paucity of national savings is "the key policy issue" in the US. In the case of Germany, it says many of the subsidies to support investment in eastern Germany are potentially an open-ended drain on the budget.

It tells the Italian government that its objective of reducing the central government deficit to 5.75 per cent of gross domestic product by 1994 from 10.74 per cent last year will involve a fiscal adjustment "that is considerably larger than assumed" because the official plan is based on highly optimistic growth projections.

Developing countries are also urged to boost their domestic savings and investment rates. The IMF calculates that those which have experienced problems in servicing their debt should increase domestic investment and savings rates by around 3 percentage points between 1991 and 1996.

But it admits that such an

increase would represent "an extraordinary effort" on the part of many of these countries.

Another preoccupation of the IMF is the inability of negotiators so far to bring the Uruguay Round of trade liberalisation talks to a successful conclusion.

It says increased access to export markets is "an essential condition" for the successful transformation of the east European economies. Conclusion of the round "could represent the most important single contribution of the industrial countries to a favourable evolution of the world economy".

It also worries about structural problems in labour markets that have contributed to persistent high rates of unemployment in Europe. It tells governments to consider training and retraining programmes, improved job placement services, reductions in minimum wages and reform of unemployment insurance systems.

The report reflects the IMF's growing confidence that prudent, market-oriented policies, with a strong counter-inflationary commitment, bring rewards for countries. At a press conference yesterday, Mr Michael Mussa, the IMF's chief economist, said there was "clear evidence" that the IMF's policies were beginning to bear fruit in Latin America.

In its forecasts for the world economy, which were widely leaked last week, the IMF sees growth of 4.75 per cent next

## WORLD ECONOMIC OUTLOOK HIGHLIGHTS

	1990	1991	1992
Output*			
World	2.2	0.9	2.8
Industrial countries	2.6	1.3	2.8
Of which:			
US	1.0	-0.3	3.0
Japan	5.6	4.5	3.4
Germany (West)	4.5	3.1	2.0
UK	0.8	-1.8	2.4
Developing countries	1.0	-0.6	2.9
Of which:			
E. Europe and USSR	-3.6	-10.6	-3.9
E. Europe alone	-7.9	-12.0	2.1
Africa	2.1	3.2	3.3
Asia	5.5	5.0	6.2
Middle East	0.7	-4.0	11.2
W. Hemisphere	-0.9	1.2	2.2

Consumer Prices*	4.9	4.5	3.8
Industrial countries			
Of which:			
US	5.4	4.5	4.0
Japan	3.1	3.4	2.7
Germany (West)	2.7	3.5	3.5
UK	9.5	5.9	3.9
Developing countries	91.0	58.7	22.8
World trade volume	4.3	0.8	5.0

Unemployment rates†	6.2	7.0	7.0
Industrial countries			
Of which:			
US	5.5	6.8	6.3
Japan	2.1	2.1	2.2
Germany (west)	6.2	5.7	5.8
UK	5.8	8.5	9.6
EC average	8.7	9.3	9.5

Current Account (\$bn)	-97.5	-33.7	-98.5
Industrial countries			
Of which:			
US	-92.1	-17.6	-92.0
Japan	35.8	62.7	59.4
Germany (West)	-8.1	9.4	9.4
UK	-25.7	-10.8	-12.3
Developing countries	-24.6	-103.8	-64.2

\* Annual changes in per cent. † In per cent. Source: IMF World Economic Outlook, October 1991.

year in developing countries. This is apart from the Soviet Union and eastern Europe, which the fund now categorises as developing countries. Although the world economy will grow at its slowest rate in nine years in 1991, output is projected to rise by around 2.75 per cent next year.

Following this relatively

modest rebound, the IMF's medium-term projections envisage real growth averaging 3 per cent a year in the industrialised world between 1992 and 1996. But these projections depend crucially on governments fulfilling their commitments, and in cases where an IMF plan is in place, following the fund's advice.

## Gloomy outlook for jobs and investment in UK

BRITAIN'S return to economic growth next year will be accompanied by a significant rise in unemployment and a continued fall in fixed investment by businesses, according to a report from the International Monetary Fund, Peter Norman writes.

In its latest half-yearly World Economic Outlook, the IMF forecasts that Britain's unemployment rate will average 9.5 per cent next year compared with an average of 8.5 per cent expected for this year and only 5.8 per cent in 1990. The IMF forecast implies that UK unemployment will average 2.72m next year compared with 2.65m in August, when the seasonally adjusted unemployment rate was 8.5 per cent.

Alone of the Group of Seven leading industrial countries, the UK will experience a decline rather than growth in employment in 1992. The IMF expects the number of people in employment to fall by 0.7 per cent next year after a 2.4 per cent drop in 1991. According to the most recent government figures, some 36.6m people were employed in Britain in March this year.

By contrast, the IMF forecasts that employment will grow by 1 per cent in all the G7 countries next year after staying virtually unchanged this year. The Outlook also says the UK will be the only G7 country in which fixed investment by the business sector will fall in real terms next year. The projected decline of 2 per cent would be small compared with the 12 per cent drop expected this year, but it con-

trasts with IMF expectations of 3.8 per cent growth of fixed investment in the G7 as a whole in 1992, as investment in the US, Canada and Italy starts to grow again after falling this year.

The report makes clear that the recession in the UK will have been deeper than those in Canada and the US. It estimates a 3.5 per cent decline in real UK gross national product from peak to trough of the economic cycle, against a 2.8 per cent drop in Canada and 1.3 per cent in the US.

Its detailed projections for the UK economy therefore paint a somewhat more sombre picture of next year's likely economic trends than last week's leaked disclosures from an early version of the Outlook, saying the Fund was expecting the British

economy to grow by 2.3 per cent next year.

In fact, the final version of the Outlook forecasts that output in Britain will increase by 2.4 per cent next year after a sharp 1.3 per cent decline this year.

The IMF projection means Britain can expect an economic growth rate next year that will be below those of the US, Japan and Canada, about the same as in France and Italy but higher than that in western Germany. The Outlook, which does not give forecasts for united Germany, says western Germany will be the slowest growing G7 country next year, with output projected to rise by 2 per cent after 3.1 per cent growth this year.

The IMF report is sparing in its

advice to the UK government. It says financial policies will need to remain restrained if the government is to achieve its goal of bringing Britain's inflation rate into line with those of the low-inflation countries in the exchange rate mechanism of the European Monetary System.

It says Britain, like most European countries, should improve the efficiency of its labour markets to reduce unemployment. The report also contains an oblique criticism of minimum wage regulations, such as those proposed by the Labour party. It says a reduction in minimum wages "in several countries" would help reduce unemployment among young workers and so help them to improve their skills through on-the-job training.

Following this relatively modest rebound, the IMF's medium-term projections envisage real growth averaging 3 per cent a year in the industrialised world between 1992 and 1996. But these projections depend crucially on governments fulfilling their commitments, and in cases where an IMF plan is in place, following the fund's advice.

Following this relatively modest rebound, the IMF's medium-term projections envisage real growth averaging 3 per cent a year in the industrialised world between 1992 and 1996. But these projections depend crucially on governments fulfilling their commitments, and in cases where an IMF plan is in place, following the fund's advice.



## Iran plans £3.4bn update of its telecom systems

By Hugo Dixon

IRAN plans to put up its own satellite and install mobile communications networks in its main cities to transform its telecommunications infrastructure from that of a developing to that of a developed country.

Mr Sayed Gharazi, the country's minister of posts, telegraphs and telephones, told the Financial Times that he expected to finalise contracts worth DM100m (£34bn) with foreign suppliers by the end of the year. Siemens of Germany and SEL, part of the French Alcatel group, which already supply Iran, are expected to get large shares of the contracts but other manufacturers such as NEC of Japan and South Korea's Samsung may also be involved.

The telecommunications development plan is an example of how Iran is seeking to integrate itself in the world economy after the end of its war with Iraq. It has also held discussions with Rover, the UK

car group, about manufacturing vehicles in the country.

In what is one of the most ambitious schemes of its country to modernise its telecommunications facilities, Iran plans to:

- Increase the number of telephone lines from 2.5m today to 6m in two years and 12m in 1996. As part of the first phase of this programme, it already has agreements with Siemens and SEL to supply it with digital exchanges and gradually transfer the technology to Iran.
- Launch a geo-stationary satellite for domestic communications and set up 10,000 small satellite earth stations, known as VSATs.
- Lay 20,000km of fibre optic cables to provide a modern long distance network.
- Set up mobile telephone systems in the largest cities.
- Establish a nationwide paging network.
- Use the International Mari-

time Satellite organisation's system for tracking lorries across the country.

■ Renovate old exchanges and cables.

Mr Gharazi has been negotiating with suppliers at the Telecom 91 exhibition in Geneva this week. "They have declared their readiness and they are prepared," he said. "All that remains is the contract."

One potential supplier said he was sceptical whether Iran would be able to achieve the tight timescales it had set. He also doubted whether the country would be able to buy so much equipment for so little money. But Mr Gharazi said his policy was to make suppliers compete with one another. He said manufacturers often started by quoting prices much higher than they were prepared to accept.

He said the programme would be financed by a mixture of financing from suppliers and revenue from oil sales.

## Bonn agrees Gatt farm strategy

By Christopher Parkes in Bonn

THE Bonn cabinet yesterday agreed on a strategy to help resolve differences over agricultural policy which have been blocking the Uruguay Round of Gatt talks.

Ministers will propose at an informal trade meeting in The Hague tomorrow that Gatt trading partners should undertake to dismantle their farm subsidy and export rebate systems over the next five years. Results would be assessed in the fifth year and, if necessary, negotiations would be held to decide on any further action.

"The way is now clear for a successful conclusion of the current Gatt round," Mr Jürgen Möllemann, economics minister, said.

The plan, accepted despite lingering objections from Mr Ignatz Kieckhefer, the agriculture minister, seems likely to increase tensions between Germany and France.

## Asean presses US on Uruguay Round

By Lim Siong Hoon in Kuala Lumpur

THE Association of South East Asian Nations (Asean), led by Malaysia, was yesterday pressing the US for "flexibility" in liberalising services under the Uruguay Round of Gatt.

Of the various Gatt areas, services emerged most prominent in talks yesterday between senior Asean officials and Mrs Carla Hills, US trade representative. Her visit to Kuala Lumpur coincided with an Asean economic ministers' conference.

Mrs Hills had hoped to use the occasion to galvanise Asean support for US positions in the Uruguay Round, but found herself facing a "pro-active" Asean, as described by Ms Rafidah Aziz, the Malaysian international trade minister.

Ms Rafidah said, after the talks, that Asean would like to see "services resolved which would provide a kind of flexibility. We must come up with a balanced resolution, satisfactory to all."

Mr Amaret Sila-On, the Thai

commerce minister, also provided Malaysia's implicit backing when he said that the emphasis on agriculture was "unduly great", although most Asean countries are also members of the Cairns Group.

Among the Asean members - Brunei, Indonesia, Malaysia, Philippines, Singapore and Thailand - Malaysia has been one of the strongest opponents of any Gatt rule which encroaches on domestic market shares in sectors like finance and insurance.

The US has drawn up a list of 280 specific barriers which it thinks hinders market access by its services exporters. The list is subject to revision however. This is the first time that US and Asean have met at trade ministerial level specifically on Gatt issues. Mrs Hills' visit is also intended to widen the consensus on those issues through the auspices of the US-ASEAN Pacific Economic Consultative group which includes Asean, Australia and Japan.

## German shipyards clinch Chinese container order

BREMER Vulkan, one of west Germany's biggest shipyards, is to co-operate with an east German yard to build three container ships worth DM600m (£206m) for Cosco, the Chinese state shipping line, writes Andrew Fisher in Frankfurt.

The order comes as east German yards, suffering from over-capacity and low productivity, are struggling for survival after the collapse of Soviet business. The east German industry once employed more than 60,000 people in shipbuilding and related activities. Bremer Vulkan is linking up with Matthias-Thesen-Werft, based in the east German town of Wismar. This yard is regarded as being among the best in east Germany.

The west German yard, based in Bremen, will build one of the big 3,800 TEU (20 ft equivalent units) container vessels itself for delivery in September, 1993. Matthias-Thesen-Werft will build the other two under contract for Bremer Vulkan, delivering these to Cosco in January and April of 1994.

## Airport expansion plan 'senseless'

The planned expansion of German airport capacity would be a "senseless" waste of money, according to a study published in Frankfurt yesterday, writes Christopher Parkes in Bonn. Super jets with up to 1,000 seats and the new generation of trains would take all the strain, according to Mr Hans-Georg Unger, author of the report in *FWV*, a specialist newsletter.

He claimed that even if airport passenger numbers continued to increase by 3 per cent a year, by the year 2010 most German airports would be working at between 50 and 70 per cent of their present capacity.

With the continuing expansion of the European high-speed rail network, most flights of less than 600km would be superfluous, he said. Around half of the 14m people who fly around Germany each year could go more efficiently by train in future.

## Alcatel technology for Australia

THE Australian Telecommunications Ministry has chosen French telecommunications giant Alcatel-Alsthom's mobile communications technology as the country's standard, Alcatel announced yesterday. AP-DJ reports from Paris.

In addition, a company spokesman said, Alcatel is "confident" that it will soon be awarded a contract to set up a mobile communications network, based on the Global System for Mobile Communications technology, in Sydney, Brisbane and Canberra. Australia is the first non-European country to adopt the European standard for mobile communications. The spokesman would not give the value of the contract, but said it could amount to "tens of millions of dollars" and could also lead to mobile communications contracts for other Australian cities.

## Italy's Indonesia dam contract

Impregilo, a subsidiary of Cogefarimpresit, the construction company controlled by Italy's Fiat group, has been awarded a \$150m (£86.2m) contract for civil engineering works for the Singkarak dam in Indonesia, writes Halg Simondan in Milan. The deal, won in conjunction with the Dumez International subsidiary of France's Lyonnais Dumez group, is for the underground electricity plant at Singkarak, 40km north-east of Padang on the island of Sumatra. Finance for the project, which is expected to last around six years, has come from the Asian Development Bank.

## CFM wins \$400m engine order

CFM International received a \$400m engine order from All Nippon Airways, AP-DJ reports from Evendale, Ohio. CFM, which is a 50-50 joint company of Snecma of France and General Electric, will provide All Nippon with up to 40 engines for the airline's five firm and five option Airbus Industrie A340 aircraft. With this order, CFM and GE continue to supply a majority of engines for the Nippon fleet, with about 500 engines in service or on order.

## Spirit of the Lomé Convention threatened by 1992

One predication about the single market is that traditional suppliers will suffer, writes William Keeling

THE EMERGENCE of the Single European Market in 1992 is being viewed with trepidation by many developing countries. Predictions of how the market will affect Third World economies have ranged from "a much-needed shot in the arm" theory to a doomsday scenario.

The 68-member African, Caribbean and Pacific (ACP) group currently trades with the European Community under the terms of the Lomé Convention. The convention states that "no ACP state shall be placed, as regards access to its traditional markets and its advantages on those markets, in a less favourable position than in the past or present".

Whether that statement will be honoured has been placed in doubt by a recent publication, *Europe 1992 and the Developing World* by Michael Davenport and Sheila Page. In the book the authors predict that the SEM will make EC nations more competitive. "This would mean," they write, "a further

redirection of trade away from traditional suppliers and towards intra-EC trade".

The most far-reaching effect will be to dismantle bilateral trade relations between EC nations and countries with which they have had historical, often colonial, ties.

Ex-French colonies have, for example, enjoyed privileged access to the French market for horticultural and fishery products. As a result, little attempt has been made by these countries to diversify into new markets, neither have they dealt in a competitive setting.

The withdrawal of trading protection is likely to be most serious for ACP producers of bananas. Bananas are one of the most traded agricultural commodities in value terms in the world and a complex system of bilateral agreements governs their trade.

Britain provides a guaranteed market for unlimited quantities of bananas from the English-speaking Caribbean

and Surinam; similar guarantees are provided by France for Cameroon and the Ivory Coast, and by Italy for Somalia.

Production costs, however, differ widely between producing nations and prices range from Ecu60 (\$42) per 100kg for Windward Island bananas, to Ecu45 per 100 kilo for so-called "dollar bananas", those produced in Central and South America sold primarily to the United States through a free market.

Various new protective regimes have been proposed but all would be detrimental to high cost producers. For instance, if all quotas were lifted - but a 14 per cent EC tariff placed on dollar bananas - St Vincent would lose about 70 per cent of its banana export earnings; bananas currently account for 40 per cent of the island's export earnings.

Problems will also be encountered in the fish sector as the EC brings in new stan-

dards on health and hygiene. The principal ACP countries to be effected will be Mauritania, Senegal, Madagascar and Mozambique. Although new standards can be met, the problem will be available investment and technical expertise.

Similarly, investment in expensive plant will be required if Togo and Senegal are to address EC regulations limiting cadmium residues in fertiliser.

The effect of the SEM will not be wholly negative. Sectors which should benefit include coffee, tea and cocoa which provide the economic mainstay for many ACP nations. Excise duty on these, which stretch to more than 50 per cent in Germany for coffee and tea, are to be abolished.

In 1988, ACP exports of coffee to the EC were Ecu1.5bn and these should rise in line with the projected increase in EC world imports of coffee of 3.8 per cent as a result of tax harmonisation. Kenya, Rwanda and Tanzania, which produce

mild coffee beans, are expected to benefit the most.

With cocoa, harmonisation of the EC tax regime is forecast to increase world prices by 1.8 per cent and EC import volumes by 1.4 per cent. The principal beneficiaries will be the Ivory Coast, Ghana, Nigeria and Cameroon. Under the SEM an expected 5 per cent uniform tax on tea should increase its price by 1 per cent and total imports by 0.2 per cent in volume.

The dismantling of historical ties between developing countries and particular EC nations may also end forms of unfavourable exploitation.

A study in the June 1990 issue of Finance and Development, published by the International Monetary Fund and the World Bank, showed that many African countries had all paid substantial premiums for strategic imports from their former colonisers.

Former French colonies, for instance, had paid an average premium of 24 per cent

between 1962 and 1987 for iron and steel imports. The costs to the countries were in some cases equivalent to their foreign debt.

The year 1992, however, is unlikely to provide much succour for the ACP nations in their trade with the EC. Increased investment is required for developing nations to adjust their export sectors, but low commodity prices and debt have acted as a disincentive to investment flows from abroad.

With the terms of trade set to get tougher, the danger is that ACP countries will become more aid-reliant. Last year the Lomé IV convention was agreed, bringing with it Ecu12bn in aid over a five year period. Some states are already arguing that the allocation is insufficient for their needs.

*Europe 1992 and the Developing World*, by Michael Davenport and Sheila Page. Published by the Overseas Development Institute, London pp 130. £9.95.

ADVERTISEMENT

ERICSSON

## Telecommunications technology perspective

# 'Investing for continued success on world markets'

Ericsson, the Swedish-based international telecommunications company, is well-positioned to profit from the technical and market developments that are reshaping the industry.

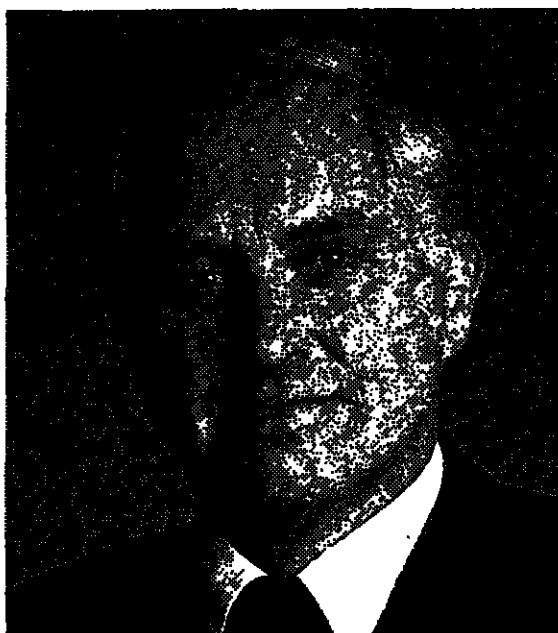
In digital switching for public networks, Ericsson's AXE switch is in service in over 80 countries, with a 14% share of the world market.

In mobile communications, Ericsson has a 40% world market share for cellular networks. And in the business communications sector, Ericsson's voice and data networking systems are gaining ground rapidly with major corporate users, such as stock exchanges, banks and international companies.

This large-scale, worldwide user base is important, given the high costs of funding research and development into the key new systems technologies.

Ericsson's investment in technology is currently focussed on key systems areas such as ISDN, intelligent networks, broadband communications, transport networks, cordless telephony, mobile data networks, and voice/data networking. Network management, a vitally important subject for both public and private networks, is receiving particular attention.

In future, only a supplier with a systems-level approach covering a number of complementary technologies will be able to



Focussing even more intensively on the development of present and future telecommunications systems: Dr Lars Ramqvist, President and CEO, Telefonaktiebolaget LM Ericsson.

stay at the forefront of the market.

One of Ericsson's real strengths is the company's involvement in the key areas of telecommunications system technology for the future.

The basic platforms for these future developments have already been created, in the form of the AXE digital switching system for fixed and mobile public networks; the digital MD110 subscriber exchange; the Ericsson Transport Network Architecture (ETNA), SDH and SONET optical fibre access and transport network systems; and TMOS, with its family of management functions and operation support system.

They form a strong foundation for the new products and services that will enable network operators and end users to make the most of new telecommunications opportunities.

Commenting on this subject in the financial report on the first six months of 1991, Ericsson President Lars Ramqvist said: "We have elected to focus even more intensively on the development of present and future telecommunications systems. By so doing, we expect to maintain and strengthen our leading position in our principal areas of business, with good profitability over the long term."

## Ericsson cordless phones at 1992 Olympics

VIP guests and organisers at the 1992 Olympic Games in Barcelona will be able to make and receive calls via Ericsson CT3 cordless phones.

As official provider of telephone systems and digital telephones for the 1992 Games, Ericsson is providing an MD110 digital PBX with 10,500 extensions over 50 sites. 150 of the extensions will be cordless, providing the full mobility within the communications network.

## News in brief

UK: Ericsson has achieved a strategically important breakthrough into the UK market for public network transmission equipment, with an order worth up to £10 m from British



Telecom. Won against intense competition under EEC open tendering procedures, the contract covers plesiochronous multiplex and line equipment for BT's national telephone network.

In a separate contract, the London

Metropolitan Police is to trial Ericsson's Digital Access Communications System (DACS) trunked radio system for its day-to-day operations.

Inter-PBX signalling: Ericsson is one of eight members of the IPNS (ISDN PBX Network and Specification) Forum taking part in a vendor-led, live demonstration of the new inter-PBX signalling protocol at Telecom 91. The Q-SIG PBX networking protocol is set to become a new European standard for private ISDN. The Geneva demonstration highlights a number of ISDN networking features.

Brazil: Banco Itau is to build a 10,000-extension integrated digital communication network based on the Ericsson MD110 digital exchange. Existing MD110 systems are to be expanded, and new systems added.

Spain: The Barcelona Stock Exchange is to install an Ericsson X.25 data network with 25 nodes serving internal workstations and external brokers' terminals.

Ericsson is also to supply an additional 50 nodes and an NM400 network management system for the Enpax data network in

service at the Madrid Stock Exchange - the largest in Spain. It serves internal workstations and external brokers' terminals.

South-East Asia: Ericsson has landed orders and letters of intent worth SEK480 m to expand cellular mobile telephone networks in Singapore, Indonesia and Malaysia.



To: Telefonaktiebolaget LM Ericsson, Corporate Relations, S-125 25 Stockholm, Sweden.

Please send me further information about Ericsson.

Name \_\_\_\_\_

Title (Dr, Mr, Ms) \_\_\_\_\_

Job Function \_\_\_\_\_

Department \_\_\_\_\_

Organisation/Company \_\_\_\_\_

Address \_\_\_\_\_

City \_\_\_\_\_

State/Country \_\_\_\_\_

Postcode \_\_\_\_\_ FT110051

My organisation is a (please tick one box only)

☐ network operator

☐ service provider

☐ end user/subscriber

☐ member of the political community

☐ member of the financial community

☐ Ericsson supplier/business partner

☐ telecoms consultant

☐ media publisher

☐ member of the academic community

## New York comes in loud and clear

In a single weekend in July, Ericsson and Metro One made history when they successfully completed the largest single cellular system conversion over. The event took place in the New York/New Jersey area, where Metro One provides a cellular phone service. Overnight, the new Ericsson cellular system improved the quality and clarity of the calls and increased the service capacity in the largest, most demanding cellular market in the US.

The cut-over of the Ericsson system was the first step in a projected \$250 m investment over the next five years by LIN Broadcasting, owner of Metro One.





## UK NEWS

## High-speed link on slow-speed line

Richard Tomkins finds grave doubts about when, if ever, the great project will begin

BRITISH Rail was leaving others to emit the howls of protest on its behalf yesterday, but there was no disguising the magnitude of its defeat over the planned high-speed link between London and the Channel tunnel.

Its immediate concern was that the route chosen by the government would produce only a fraction of the benefits offered by the corporation's preferred route. But more seriously, there are grave doubts about when, if ever, it will be built.

As things stand, the Channel tunnel is due to open in 1993 with a two-speed railway service between London and the nearest Continental capitals, Paris and Brussels.

In France, the Channel tunnel expresses will run on purpose-built tracks at speeds of up to 200mph. But on the British side, they will slow to a crawl as they mingle with commuter trains on existing tracks.

BR has been trying since 1987 to win the government's permission to build a new, faster line to the Kent coast to speed up continental trains after the Channel opens.

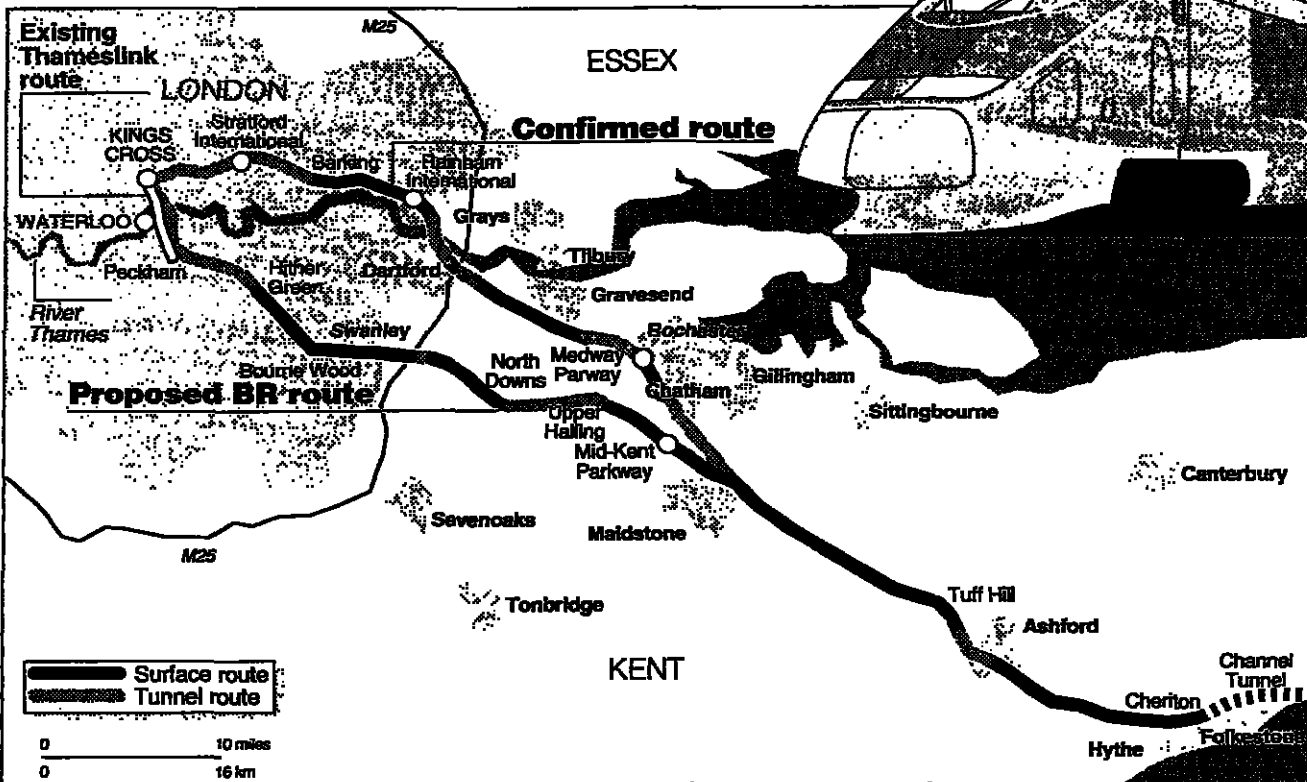
Two obstacles have stood constantly in its way: first, the objections of home-owners in this densely-populated part of south-east England, and second, the sheer cost of building Britain's first new main-line railway for nearly a century.

Both factors have proved powerful deterrents to decision-making. The Treasury has never been convinced of the need for a high-speed line in the first place, and the government has been acutely sensitive of the vote-losing potential of proclaiming a route.

Thus, the government rejected the route first proposed by BR in 1989. When a joint public-private sector consortium came up with a scheme following much the same route last year, it rejected that too. Finally - or so it seemed - it asked BR to go away and study all the possible options so that a decision could be taken this year.

BR did so, and told the government in June that the route

## London to tunnel track



it had always preferred was the best one. That, perhaps, was unsurprising: yet its argument was a persuasive one.

What BR did was to reinforce the financial case for the line by extracting the greatest possible domestic benefits. It drew up plans to use the line not just for high-speed international passengers, but for high-speed Kent commuters.

On the international side, the line would cut 30 minutes off travelling times to Paris and Brussels, with half the trains serving the London terminal, already being built at Waterloo, and half serving a new terminal to be built at King's Cross.

On the domestic side, high-speed suburban trains would join the line from Ashford and a new station called Mid-Kent Parkway. They would also come from Ton-

bridge and Sevenoaks to join the line near Swanley. Most importantly, those suburban trains would give workers a much wider choice of destinations than King's Cross or Waterloo, because a spur would take some trains up the Thameslink cross-London line into the heart of the city.

In transport terms, the government's chosen route is a poor substitute. Although it matches BR's preferred option in saving 30 minutes on international train timings into King's Cross, half the international trains will still go into Waterloo. To get there, they will have to branch off the high-speed line on to existing lines at Medway, so the time saving will be only 13 minutes.

The gains for commuters are fewer still. The line will do nothing for the 15,000 commuters who had stood to benefit in

Tonbridge and Sevenoaks. Commuters from Ashford and the Medway towns will be served by the line, but their choice of destinations will be limited to Stratford and King's Cross, where relatively few of them wish to go.

The government was arguing yesterday that broader issues were at stake than the transport one. What it left unexplained, however, was how a line less attractive than BR's could be financed.

When the public-private sector consortium came up with a scheme similar to BR's last year, it concluded that the only way of making it financially viable would be for the government to hand over nearly £2bn in grants and cheap loans.

The government is now saying that it wants the Stratford route built with private finance. But the Stratford

route, at £4.5bn, costs £500m more than the BR route and will capture £265m less in user benefits because of the smaller number of passengers it will serve.

It is hard to escape the conclusion that the private sector, if it is ever invited to fund the line, will find the project as incapable of yielding an acceptable rate of return as it did last year. That would leave BR as the only body pushing the proposal forward, but with BR itself due to be broken up under the government's privatisation plans, its ability to do so looks uncertain.

Sir Bob Reid, BR's chairman, was putting a brave face on the affair yesterday, but provided a fitting postscript with the words: "It's a shame we can't get an integrated transport solution in place that makes sense for the 21st Century."

## BRITAIN IN BRIEF



## ICL wins defence contract

Britain's Ministry of Defence (MoD) is going ahead with a controversial £250m office automation programme despite objections from senior staff who believe the money could be better spent on new frigates or other weapons.

The contract for the fixed price programme, known as the Corporate Headquarters Office Technology System or Chots, has been granted to a consortium led by ICL, the UK-based computer manufacturer in which Fujitsu of Japan has a majority stake.

It is the largest contract ICL has been awarded as prime contractor. Implementation will be phased over five years.

## Ford to cut 1,000 jobs

Ford is to shed at least 1,000 more jobs at plants throughout the UK over the next three months, bringing the total lost by the company to nearly 2,000 since the start of this year. The company has a UK work force of just under 30,000.

The move comes against the background of a reduced market share for Ford within a severely depressed new car market, and sharply reduced output levels at its worst-hit plant, Halewood on Merseyside. A Ford spokesman said yesterday that the latest job losses formed part of a rolling programme first indicated to its unions at the beginning of the year.

Results, Page 21

## Ericsson wins PCN contract

Ericsson, the Swedish telecommunications equipment manufacturer, has won an order worth more than £100m to set up what is likely to be the first in a new generation of mobile telephone services in the UK.

Ericsson will install the first phase of the infrastructure to establish a personal communications network (PCN) for a joint venture between Mercury Communications and Unitel, the mobile telecommunications consortium.

The Swedish group fought off intense competition to win the order to provide switches and radio base stations. Much of the equipment will be manufactured in its UK factories.

Ericsson will supply all the switches for the joint venture will order as its extends its network. This should account for about a fifth of the £800m cost of installing the entire network. Further orders for base stations will be put out to tender but Ericsson will be in a strong position to win them.

The deal is a blow for Motorola the US telecommunications group which is Ericsson's leading international challenger in the market for mobile telephone equipment.

## Management pay rises 8.9%

Management pay rose by an average of nearly 9 per cent in the last year, but showed a sharply declining trend in recent months, according to the Reward Group's management salary survey.

Basic pay rose by 8.9 per cent in the year to August, and total pay by 8.8 per cent, but at the start of the period salaries were increasing by 9 to 10 per cent. In the period from January to March the range of settlements fell quite sharply and have been falling even more quickly recently.

The latest analysis of settlements indicates that management deals made between April and July averaged 7.5 per cent, and the same companies expected an increase over the next 12 months of only 5.9 per cent.

## Optimism in engineering

There has been a surge of optimism over prospects for the British engineering sector, according to a survey among 420 senior managers and engineers.

But the survey, conducted by The Engineer magazine, emphasises that although growing numbers of engineering businesses believe the worst may just about be over, orders remain depressed and investment levels are static.

Almost one-third of the managers and engineers questioned, said they believed the recession had either ended or would be over by the year-end.

## Labour queries school tax

Mr Jack Straw, the Labour opposition's education spokesman, has asked Mr Norman Lamont, the chancellor, to clarify rules on the payment of Value Added Tax (VAT) by schools, following a report in the Financial Times that the Hertfordshire County Council faces a bill for underpayment of VAT on income from school trading activities.

He said: "Schools have not paid VAT in the past on incidental trading activities. I can see no reason why they should now."

Customs and Excise said the implications of the Hertfordshire case were unlikely to be



Straw: 'no reason for VAT'

widespread, since the county's schools were unusual in passing revenue on to the council. For schools accounting separately, receipts from tuck shops and ticket sales would be unlikely to take them over the £25,000 barrier for paying Value Added Tax.

## Poor outlook on house prices

Britain's biggest mortgage lender, the Halifax building society, has admitted a "distinct possibility" that house prices will finish the year below 1990 levels.

The prediction is supported by its latest monthly survey showing a 0.8 per cent drop in the cost of a home during September.

## British Gas faces threat

British Gas could eventually face competition in its lucrative domestic business if the government accepts a recommendation by the Office of Fair Trading (OFT) that the barrier for entry by competitors to the market be reduced.

The large oil companies that compete with British Gas are currently restricted to supplying customers which use more than 25,000 therms of gas a year - usually fairly large industrial users.

But the OFT is believed to suggest a progressive lowering of this limit to allow competitors to penetrate the market for medium-sized businesses and possibly even large domestic customers.

## Deficit at convention hall

The new International Convention Centre, Symphony Hall and National Indoor Arena, completed in Birmingham at a cost of £230m, will have a combined operating deficit in their first year of £11.7m, according to Mr Barry Cleverdon, general manager of the International Convention Centre.

## Tour bookings increase 33%

Lunn Poly, the UK's largest travel agency chain, said bookings for package holidays next summer were 33 per cent above the same stage last year, at about 200,000. Mr Ian Smith, Lunn Poly managing director, said the strength of demand was a clear sign that the British travel trade was coming out of the recession.



Britain has appointed ambassadors to the independent Baltic Republics of Estonia, Latvia and Lithuania. The diplomats have already left to begin their postings. In the photo: Michael Peart, ambassador to Lithuania; Richard Seward, posted to Latvia; and Brian Low, ambassador to Estonia.

## Share support 'well known'

Mr Olivier Roux, former Guinness finance director, told Southwark Crown Court it was well known in the City in 1986 that both the Guinness and Argyll, rival bidders in the Distillers takeover battle were managing their share prices and pushing them as high as possible.

That meant there had been a degree of artificiality about both bidders' share prices, he added. He agreed with Mr David Hood, representing Lord Spens, that share support operations had been "conscious fact" in bitter takeover battles at the time.

Lord Spens, the former corporate finance director at the Henry Ansbacher merchant bank, and Mr Roger Seelig, the former corporate finance director at Morgan Grenfell, are jointly charged with unlawfully conspiring to induce Distillers shareholders to accept Guinness's offer.

Mr Seelig also faces another charge under the 1958 Prevention of Fraud (Investments) Act and two of false accounting. Lord Spens faces one false accounting charge. Both plead not guilty.

## British Coal denies pit plan

British Coal denied the existence of a government plan to close four out of five of its pits, with the loss of 40,000 jobs.

The denial follows reports earlier this week of a document leaked from NM Rothschild, the merchant bank advising the government on the privatisation of British Coal, said to contain a list of only 14 pits found to be saleable.

## N-closures may 'save millions'

Britain could save several hundred million pounds by closing five nuclear power stations, according to a Greenpeace briefing document.

The paper adds to the heated debate over whether the five oldest Magnox style nuclear reactors of England and Wales, should continue to operate.

Nuclear Electric, the state-owned company operating the nuclear stations of England and Wales, maintains that closing its five oldest Magnox type reactors would cost more than keeping them open.

But the Greenpeace paper, commissioned from an independent academic, estimates that while Nuclear Electric would lose £270m in revenues from the Magnox stations, the cost to the nation of replacing the Magnox electricity would only be £360m.

## Job cuts at Law Society

The Law Society, the solicitors' governing body, is to make 50 of its 600 staff redundant to meet a £3m shortfall in its budgeted revenue for 1992.

Mr Walter Merricks, assistant secretary general of the society said the shortfall, which amounted to between 8 and 9 per cent of planned net expenditure, had taken the society by surprise and was the first real evidence of the effect the recession was having on the profession.

## Experts assess cost of blaze

Art experts are continuing to assess the damage caused by a warehouse blaze feared to have destroyed paintings and antiques worth up to £20m.

Experts from auctioneers Sotheby's, are visiting the west London art and antiques warehouse of James Bourlet and Sons, to find out which of their clients' possessions remain intact following Monday's fire.

This is the key to some of the world's best-kept secrets.



Marie-Antoinette's name is engraved on this key. It opens the lock on a chest which contained her most private possessions. The secret code is entered with the key ring. On display at the Musée National des Techniques in Paris.

This is the key to Switzerland's most European investment bank.

In 1872, when Swiss Bank Corporation was founded to secure capital for the domestic railway network, the financial market was steady and surveyable. Balancing corporate borrowing requirements with investor expectations was a relatively simple task. Since then, the financial landscape around the globe has changed dramatically. The era of derivatives and risk management services is adding yet another dimension - and with it another realm of opportunities - to an exciting but complex market. To navigate safely in today's volatile markets investors and borrowers alike need competent advice and guidance more than ever. They can expect it from one bank which has demonstrated its commitment to the global financial markets for over a century: from Swiss Bank Corporation. SBC's financial engineering skills and a determination to excel in international banking have regularly been acknowledged with AAA ratings by all major agencies. Today, SBC has an undisputed leadership position on all major capital markets in the world. See what in-depth experience combined with product innovation can do for you. In short: discover dynamic investment banking across borders.



Swiss Bank Corporation  
Schweizerischer Bankverein  
Société de Banque Suisse

The key Swiss bank

Office of the Chairman and Executive Board: CH-4002 Basel, Aeschengraben 6. Executive Board in Zurich: CH-8010 Zurich, Paradeplatz 6. Worldwide network: Amsterdam, Bahrain, Bangkok, Beijing, Bogotà, Bombay (Adviser), Buenos Aires, Cairo, Calabar (Adviser), Caracas, Chicago, Dublin, Edinburgh, Frankfurt, Grand Cayman, Guayaquil (Adviser), Hong Kong, Houston, Jersey/Channel Islands, Johannesburg, Lima, London, Los Angeles, Luxembourg, Madrid, Melbourne, Mexico, Miami, Milan, Monte Carlo, Montevideo, Montreal, Munich, Nassau, New York, Osaka, Panamá, Paris, Rio de Janeiro, San Francisco, São Paulo, Seoul, Singapore, Stuttgart, Sydney, Taipei, Tehran, Tokyo, Toronto, Vancouver.



## Share support well known

Mr. Olivier Roux, former Guinness finance director, is well known in the City for his role in the takeover of the Guinness Distillers. He is now managing their share and pushing them as high as possible.

That meant there had been a degree of artificiality, he added. He agreed with David Reed, representing operations, that the takeover had been a fact of life at the time.

Lord Sykes, the former corporate finance director of Henry, Ashburner & Partners, and Mr. Roger Sear, former corporate director at Morgan Grenfell, are jointly charged with overseeing the takeover of Guinness's shares.

Mr. Sykes also faces a charge under the 1986 Prevention of Fraud (Investments) Act and two of false accounting charges. Both are now quiet.

## British Coal denies pit plan

British Coal has denied the suggestion that it is planning to close down a number of its pits in the north of England. The company says it is still in the early stages of planning and that any decision will be made in the next few months.

## N-closures may save millions

British Coal has denied the suggestion that it is planning to close down a number of its pits in the north of England. The company says it is still in the early stages of planning and that any decision will be made in the next few months.

## Job cuts at Law Society

The Law Society has announced that it is planning to cut 100 jobs over the next three years. The cuts are part of a restructuring plan to improve the efficiency of the organization.

## Expenses 1990

The Inland Revenue has announced that it is planning to increase the amount of expenses that can be claimed by businesses. The new rules will apply from 1991.



## AFTER 95 YEARS, WE FULLY APPRECIATE THE BENEFITS OF MASS PRODUCTION.

Two hours drive east of San Francisco lies a still, fruitful valley where the world's finest walnut trees grow in their thousands.

Of these, a few will be deemed of sufficient quality to grace the interior of a marque whose mellow statement of distinction has earned an unbroken history of distinguished patronage. This exceptional selection, already past its fruit-bearing life, will now begin the long journey from misty grove to discreetly luxurious dashboard.

After much painstaking inspection and assessment, the walnut arrives at our own atmospherically regulated stores as cut burr veneers. Here awaits the ultimate test of quality, the master craftsman's eye. Woodgrains are then scrupulously matched for pattern in the numbered sets that will give each car its own unique interior 'signature'.

Experienced hands mount these on a base of birchwood, and apply the characteristic highlights of hand-cut matchwood inlays. Then begins a three week ritual of sanding and polishing where pure elbow grease is still preferred to bleach and stains.

Once in place, it presents the passenger with a perfect mirror image of the lustrous expanse of walnut surrounding the driver. An opulent theme

generously repeated throughout an interior where even the unique rear fold-down picnic tables stand as a tribute to generations of cabinet-makers' art.

Leather too, is lavishly applied. Chosen only from the cool, parasite-free pastures of Scandinavia, to produce the blemish-free hides of optimum quality required for the hand-stitched, tailored interiors,

that in looks, feel and aroma set the bench-mark for quiet extravagance. True to decades of Daimler tradition, the cabin comes equipped with a wealth of creature comforts.

A world of sumptuous luxury within a humidity-controlled, air-conditioned environment, where seats of armchair proportions, (heated in the front), individual reading lamps, rear blinds and electrically powered windows and sun roof impart an additional exclusivity.

To this, we add the limitless pleasure of a custom-designed audio system that includes a cassette player, an optional Compact Disc player, as well as an advanced radio, which displays

automatically re-tunes to the strongest signal for your chosen station as the journey progresses.

Complementary to this abundant comfort and matchless craftsmanship, comes advanced engineering technology.

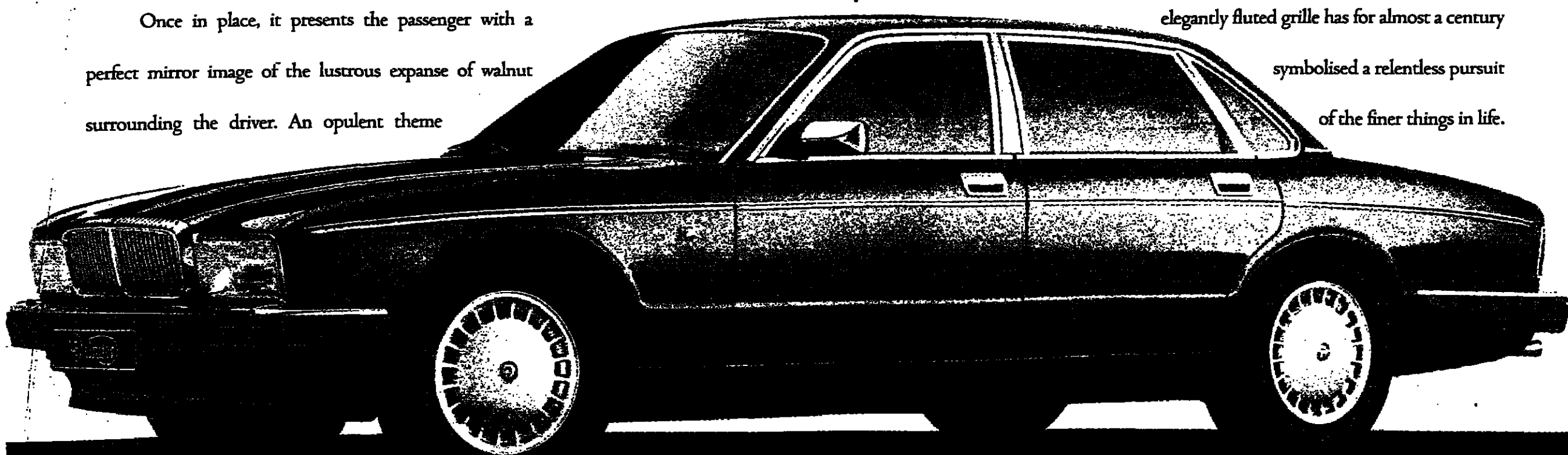
All the power you are ever likely to need is generated by a near silent, 4 litre six cylinder engine, whose sporting heritage is perceived rather than flaunted.

Progress is delivered through an electronically controlled, four-speed automatic gear box, equipped with a convenient choice of 'sport' or 'normal' driving modes that effortlessly changes performance characteristics at the touch of a switch.

Of course, anti-lock braking with yaw control comes as standard. A new low-loss catalytic exhaust system helps protect the environment with little prejudice to economy and performance.

For 1991, Daimler continues to combine the virtues of human endeavour with micro-processor technology, for the future, creating a marque with true charisma, whose

elegantly fluted grille has for almost a century symbolised a relentless pursuit of the finer things in life.



AS LONG AS THERE HAVE BEEN MOTOR CARS, THERE HAS BEEN DAIMLER.

Daimler



## UK NEWS

# Tories put tax cuts at centre of election bid

By Philip Stephens, Political Editor

MR NORMAN Lamont yesterday put a pledge to cut taxes on income, savings and inheritance at the centre of the forthcoming general election battle as he offered a confident prediction of sustained economic recovery.

Speaking at the Conservative Party conference in Blackpool, Mr Lamont reaffirmed the government's determination to cut the basic rate of income tax from 25p to 20p.

He qualified the promise with a recognition that the full reduction might take more than one parliament, but gave a clear signal that it would be accompanied by further tax incentives for savings and a reduction in inheritance tax.

In a fierce attack on Labour plans to increase spending and taxation, he said the opposition would need to put 10p on the basic rate of income tax to meet its pledges.

Emphasising that the Conservatives intend to fight the election on the central issue of economic competence, he added: "After a spending binge, Britain would be dragged deep into debt. Inflation would rocket. And we would end up with panic spending cuts".

In one of the most important

conference speeches of the week, Mr Lamont insisted that the economy was now coming out of recession: "What we are seeing is the return of that vital ingredient - confidence. The green shoots of economic spring are appearing once again."

The comments underlined the chancellor's confidence that the Treasury's forecasts of a return to 2 per cent growth in the first half of next year would be easily met.

He foreshadowed also another sharp fall in the inflation rate when the Retail Price Index for October is published tomorrow. With the figures expected to show the annual rate of price rises slowing from 4.7 to about 4 per cent, Mr Lamont said the Conservatives would make Britain a country of "permanent low inflation".

His optimism on growth, however, was not shared entirely by the International Monetary Fund which warned yesterday that Britain's return to economic growth next year will be accompanied by a significant rise in unemployment and a continued fall in fixed investment by businesses.

Editorial Comment, Page 18

## Sterling fails to rally despite bank support

By Peter Marsh and Jim McCallum

NERVOUSNESS about the state of the UK economy and the fortunes of the Conservative party continued to depress the pound yesterday, in spite of action by the Bank of England to support the currency.

Dealers on foreign exchange markets reported lack of sustained buying interest in the pound, which has been weak due to unclear evidence about a rebound in the economy and reports of divisions in the Tory party on Europe.

In a jittery market, sterling was lifted fractionally by a confident speech by Mr Norman

Lamont at the Conservative conference, and also by the Bank's operations on Tuesday night to buy sterling at around DM2.90.

Last night the pound finished in London slightly above this level, at DM2.9025, but down half a penny on Tuesday's close. At last night's level, sterling is about 5 pence below its DM2.95 central rate in the European exchange rate mechanism, and roughly 4 pence above its effective level.

US credit crunch, Page 6  
Lex, Page 20  
Currencies, Page 38

## Thatcher's emotional curtain-call has the audience crying for more

WHILE it must have been one of the most carefully managed moments in modern British political history, there was always the lurking danger that sheer emotion would send it flying beyond the party managers' control, writes Ivo Dawney.

As ordinary Tory party members stretched and chatted between debates the tension was already palpable in the eyes of alerted security men. Then suddenly a flash of bright blue suit and a deep throated roar announced that Mrs Thatcher had arrived.

The undefeated victor of three elections, the longest serving prime minister this century, the international myth and, above all else, the populist heroine of the party's grassroots was back among her people.

Her reception was more than a welcome home. It was a outpouring of passion. For many of the matricides - the MPs around the Empire Ballroom and the ministers on the platform - it was a high decibel public reproach for her downfall.

As a beaming John Major led his former leader to her place, the representatives in the body of the hall belated their appreciation with a fervour that betrayed a deep-felt grief. Despite the stage-managed entrance, designed not to upstage her predecessor, there was an instant sensation that one of the world's most disciplined, some might say deferential, political audiences was off the leash. It ignored a plea to sit down. Rhythmic handclapping began, cries of "Speech, Speech" were taken up and

multiplied around the hall. To a clearly prearranged signal Mrs Thatcher sat down and the those on the platform followed suit.

But the conference was not having it. Like a patient schoolmaster in front of a classroom run amok, Sir Joseph Bernard, the chairman, tried again. "You may have noticed we are very pleased to see you," he said. "I now call on Michael Howard..." His words were lost as a defiant stamping.

It was up to John Major to break

the impasse between platform and floor. Taking Mrs Thatcher once more by the hand, he presented her again to the hall to more jubilation. Minutes later, raising his voice one more time above the hubbub, Sir Joseph announced: "I have received a message from Mrs Thatcher and she asks us to continue our programme."

By proxy, maybe, but the silent leader had spoken. The party leaders, the image makers, and conference organisers could at last breathe again.

Philip Stephens, political editor, tests the water at the Tories' Blackpool conference on economic and monetary union

## Spirit of compromise blows towards Maastricht

THE government is searching for compromise - not with Mrs Margaret Thatcher but with its European partners. Despite his predecessor's objections Mr John Major is convinced he can sign a deal on Maastricht on Economic and Monetary Union.

There are still problems to be sorted out, notably whether the clause allowing Britain to defer a final decision should be a specific or general derogation. But as Mr Norman Lamont emphasised yesterday the drafts now on the table will allow Mr Major to insist that a single currency will not be imposed.

The view among senior ministers is that if Mrs Thatcher opposes the compromise, so be it. It will win the overwhelming support of the Conservative Party at Westminster, if not here at the party's Blackpool conference. Mrs Thatcher will have to decide whether she wants to risk a Labour election victory - and with it her political legacy - for a campaign which will be backed by at most 20 MPs on the Conservative benches.

It is political union which is exercising the minds of senior ministers. The withdrawal by the Dutch presidency of its "federalist" blueprint has signalled the beginning of an intensive exercise to see where a deal can be struck.

It began last week with a lengthy meeting of all those members of the Cabinet with responsibilities affected by the Maastricht summit. Only two - Mr Michael Howard and Mr Peter Lilley - dissented from the view that it was time to explore in detail those areas where the government might compromise.

It did not need much reading between the lines of Mr Douglas Hurd's speech to the confer-



John Major leads the applause for his predecessor Margaret Thatcher, who yesterday made a carefully stage-managed appearance at the party conference.

ence to discern that the Foreign Secretary sees compelling reasons to avoid a breakdown at Maastricht.

In a brief but central observation he remarked that the US no longer has the "appetite or the ambition to police the world". Yugoslavia proved the point. Washington expected regional organisations - in this case the European Community - to settle regional disputes.

Mr Hurd is not prepared to see the replacement of the NATO defence framework with the European alternative by the French. His recent talks in US have convinced him, however, that the American

umbrella must complement not substitute for much closer European co-operation. The focus of political concerns in Washington is switching to domestic issues.

Britain had the right to choose a separate policy towards the Soviet Union, the Baltic States and towards Yugoslavia, Mr Hurd declared. But in reality that would be show and gesture. To be effective it had to act as one of 12.

None of this means that the foreign secretary can or will accept proposals for majority voting on foreign policy or defence issues. He is as convinced as ever that even if he

could sell it to the Tory party it would simply not work. What he wants instead is a common foreign policy by consent.

The other central area of dispute in the intergovernmental conference on political union - the authority of the Community's institutions - is a minefield. Mr Major will not feel comfortable recommending to Tory MPs that the Commission's competence be further extended into areas such as health and education.

Majority voting on the social charter is simply anathema. Handing authority to Brussels to unravel Mrs Thatcher's leg-

acy of trades union reform would be tantamount to offering the task to Labour. Ministers believe that the whole process of negotiations could yet founder on this single issue.

But the stage has been set for modest compromises in other areas. Mr Hurd last week explained to his colleagues that the shorthand description - co-decision - of plans to extend the powers of the European Parliament is less threatening than it sounds.

None of the texts so far presented suggests that the parliament be given the power to implement or amend legislation. Instead the discussion is

concentrating the extent to which the parliament should hold a veto.

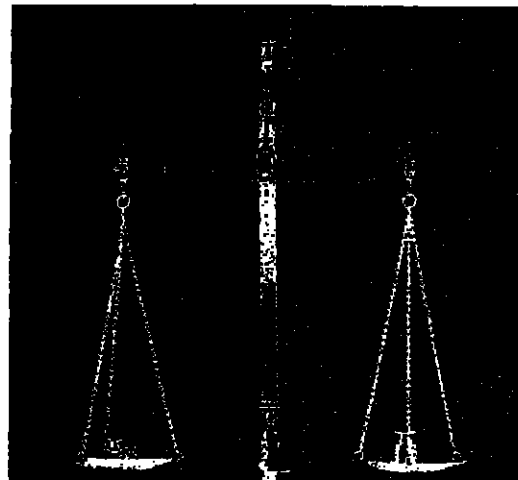
Mr Hurd thinks there is room for negotiation. Nor is opposition to majority voting completely sacrosanct. Ministers, it seems, would be ready to see its extension to environmental issues.

This falls far short of the ambitions of Chancellor Helmut Kohl - the pivotal figure at Maastricht - and yet will cause irritation on the Tory right.

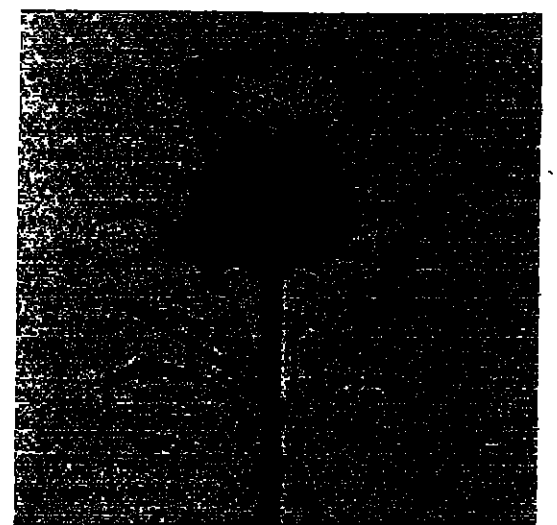
For the moment, however, Mr Hurd is unwilling to accept that reaching agreement will be impossible rather than simply difficult.

THERE'S ALWAYS A REASON TO CHOOSE A COMPUTER FROM VICTOR. WHAT'S YOURS?

IS IT BECAUSE ALL VICTOR TECHNOLOGIES PRODUCTS OFFER THE FINE BALANCE OF QUALITY AND PRICE?



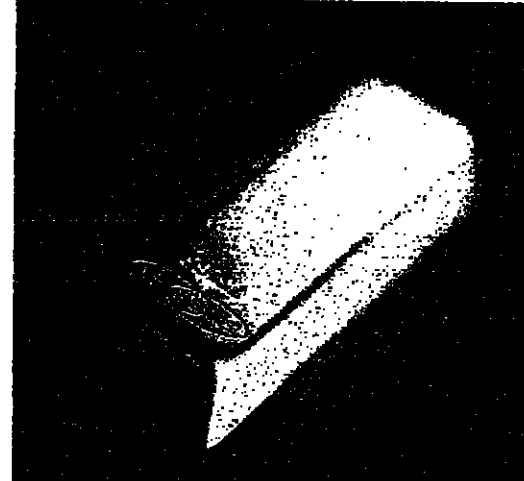
IS IT BECAUSE VICTOR HAS PUT DOWN ROOTS IN SCOTLAND WITH A 32M PLANT EMPLOYING SEVERAL HUNDRED PEOPLE?



IS IT BECAUSE OF THE SHEER SIZE OF OUR 2 MULTI-BILLION ORGANISATION, WITH SALES OF OVER 200 COMPUTERS AN HOUR?



IS IT BECAUSE WE SELECT ONLY THE VERY BEST SALES CHANNEL AND CONSTANTLY MONITOR OUR RESSELLER NETWORK TO ENSURE HIGH QUALITY PERFORMANCE?



IS IT BECAUSE VICTOR PROVIDES A ONE YEAR 12 MONTH WARRANTY ON ALL PRODUCTS, WHEREVER YOU ARE IN THE COUNTRY?

IS IT BECAUSE WE OFFER THE COMPLETE RANGE, FROM THE LARGEST TO THE SMALLEST, PERIPHERALS, DESKTOPS, LAPTOPS, NOTEBOOKS, PEN PC AND HANDHELD?



WE WILL RESPOND QUICKLY TO YOUR REQUEST FOR INFORMATION. COMPLETE THE COUPON, OR CALL FREE ON 0800 33 77 99 9AM TO 6PM WEEKDAYS.

NAME \_\_\_\_\_  
TITLE \_\_\_\_\_  
COMPANY NAME \_\_\_\_\_  
ADDRESS \_\_\_\_\_  
POSTCODE \_\_\_\_\_ TEL \_\_\_\_\_  
☐ I AM INTERESTED IN (Please tick box)  
☐ DESKTOP SYSTEMS ☐ LAPTOP/PC'S  
☐ PORTABLE COMPUTERS ☐ HANDHELD COMPUTERS  
OTHERS (Please specify) \_\_\_\_\_  
VICTOR TECHNOLOGIES (UK) LTD, THE VALLEY CENTRE,  
GORDON ROAD, NEW WYCOMBE, BUCKS, HP14 4SD.

VICTOR TECHNOLOGIES



OCTOBER 10 1991  
g for more  
between platform and  
by the hand, he presented  
to the hall to move joined  
later, raising his voice  
above the hubbub  
announced: "I have come  
from Mrs Thatcher and  
to continue our programme  
of peace, maybe, but the  
image makers, and confound  
them, could at last break

y union  
tricht



parts conference.  
concentrating the entire  
which the parliament should  
hold a vote.  
Mr. Hard thinks there is  
room for discussion. The  
opposition to majority rule  
completely surprised Mr.  
Hard, it seems, would be  
to see no obstacle to a  
second vote.  
This was the first time  
since the formation of the  
parliament of 1990 that  
Mr. Hard, the former  
Minister of Finance, had  
spoken in the parliament.  
For the first time since  
Mr. Hard's appointment  
that morning, Sweden's  
parliament was in session.



# INTRODUCING THE SECOND SWEDISH ATTRACTION.



On May 17, 1991 Sweden gained a new attraction;  
The krona was linked to the ECU.

**Öhman**  
BOND DESK +46-8679 70 71.

Öhman was founded in 1911. This makes us one of the oldest investment banking groups in Sweden. Telex 19405, telefax +46-86797150.



IS IT BECAUSE  
WHICH PROVIDES  
A CH-7 2000  
MONTH WARRANTY  
ON ALL PRODUCTS  
PURCHASED TODAY  
IN THE COUNTRY?

ACT. R  
ECONOMICS

## MANAGEMENT: Marketing and Advertising

# Kitsch for starters in the farmhouse kitchen

Emma Tucker explains how Forte restaurants have bucked recession

One of the assumptions made in a recession is that restaurants do badly as discretionary spending on eating out dries up.

So they undoubtedly do, especially at the top end of the market. But those more downmarket chains which are perceived to offer good value for money have been well placed to ride out the worst of the downturn.

The Harvester chain, for instance, part of the Forte leisure group, claims that covers served have increased by 3 per cent since January compared with last year.

A "farmhouse atmosphere" complete with mechanical Wozel Gumbies, pots and pans on the ceiling, and a salad "cart", may not be to everyone's taste, but at an average price of £10 a head, Harvester restaurants have remained popular.

The combination of what the PR people call the "reassurance of a qualitative experience" with mid-range prices has, according to Forte, attracted those trading down who are not prepared to take the risk of visiting an unknown restaurant and also those at the lower end of the market trading up by eating out less often.

Forte also claims that Harvester's wholesome yet modern image has brought the chain into line with current eating habits compared with the red-meat associations of traditional steak-houses. The established steak-house sector dates back to 1939 when Berni Inn was launched. Today it is dominated by brands such as Beef-eater, Toby Grill, and Porterhouse.

Despite the recession, the long-term trend towards discretionary eating out augers well for such middle market restaurants. Eating out was one of the fastest growing leisure pursuits of the 1980s. The Henley Centre has forecast that the value of the market in the UK will, at current prices, reach £24.5bn by 1996 compared with £14bn in 1989.

Tony Monnickendam, managing director of Forte Restaurants, is convinced there is strong potential for growth. "I think McDonald's has done a great job in this market by introducing a whole range of consumers to the habit of eating out and using restaurants at a young age. As their tastes mature, they move up through the market," he says.

The Harvester chain, launched in 1955, was a late entrant to the market. It has 79 outlets across London and

the South East, Wales, the West and the Midlands. This represents 10 per cent of steak-house restaurants but it claims a 20 per cent market share.

The company's aim from the beginning was to present a specific image through the creation of a brand. "We came at it from the point of view of 'let's create a brand for the retail market'," says Darrell Stocks, managing director of the Harvester chain.

The marketing team came up with the idea of a reassuring, rural, "whimsical" atmosphere; cosy interiors, hoes and watering cans; waitresses in green dungarees and menu items such as "pitchfork" (lamb kebab). The restaurants were attached to neighbourhood pubs converted to the farmhouse theme. "The name Harvester linked it all together," says Stocks.

Another aim was to encourage people into the restaurants during the least busy times of the week. "We had all this space at lunchtime and we wanted to fill it so we looked at who was around during the day," says Monnickendam.

An "early-bird" scheme was launched which offered discounts for people who arrived between 5.30pm and 6.30pm; over 55-year-olds could apply for a "privileged guest" card,



The marketing team came up with the idea of a reassuring, rural, "whimsical" atmosphere for Harvester restaurants

which entitled them to one-third off the price of their meal.

This, says Monnickendam, has been much copied. The Whitbread-owned Beefeater chain now offers an "early-bird card" to over 55-year-olds.

Whitbread has been expanding its national influence with the purchase last year of the Berni Inn brand name and 150 outlets from Grand Metropolitan and now commands 32 per cent of steak-house outlets.

Like Harvester, Beefeater has focused on marketing as a means of increasing its share of a depressed market at the expense of its competitors.

As part of this effort, it has changed the name of 45 of its outlets to Beefeater Restaurant and Pub, rather than Beefeater steak-house.

"Our existing customers understand that a Beefeater is much more than steak," says Tye.

they are made more aware of the type of policies the market can provide. Later this month a £300,000 advertising campaign, emphasising the flexibility of Lloyd's insurance policies, will begin with advertisements in national newspapers and the trade press.

Hardwick says: "Most UK businessmen have heard of Lloyd's but that does not necessarily mean that they believe Lloyd's is relevant to them."

Outside London, there appears to be little knowledge about the way in which Lloyd's has developed specialised commercial insurances. Duguid is organising a series of seminars with local brokers, beginning with sessions in Birmingham and Bristol this month.

The difficulties faced in launching the initiative seem substantial, not least because of continuing suspicion within the highly fragmented market of any initiative taken by the corporation. "Quite frankly there is a number of people who don't believe that this is going to work," says Hardwick.

# Preppy products through the post

John Thornhill on US mail order in the UK

Preppy expatriate Americans can now relax: Lands' End, the upmarket US mail-order company, has arrived in the UK.

Full-page advertisements for the company's range of Hyde Park Oxford button-down shirts, Square Rigger attaché cases, and Squall jackets are already appearing in the British press. "We're Lands' End, direct merchants from America. May we introduce ourselves to you properly?" the quirky advertisements run.

The language is deliberately Americanised (or should it be Americanized?). The product range is narrow. The emphasis is on quality and service. The advertising style is homely.

Depending on your point of view and mood, you are either likely to warm to the approach or want to grab the copywriter by the throat. Here, for example, is how the company describes its origins:

"By some process of divination known only to him, our founder located Lands' End headquarters in a small community in Southern Wisconsin, USA, on the outskirts of a village called Dodgeville.

"Surrounded by rich agricultural land - dairy country as well - the earnest farmers and industrious citizens of Dodgeville live lives that respect the eternal verities - honesty, industry, integrity and loyalty - blended with a large helping of humility and a seasoning of wry good humour."

Whatever else it may be, the approach is certainly a far cry from the somewhat fusty image of traditional mail-order catalogues offering a range of shapeless corsets to elderly grannies.

But behind the media gloss lies a careful 18-month study of the European market. Lands' End was already receiving many orders from the UK. "But the problem was that you had to pay for the telephone call, the distribution costs and duty. We have made it much more user-friendly," says Justin Metcalf, managing director of Sterling Marketing, which handled the introduction of Lands' End to the UK.

The company has set up a distribution centre in Camberley, Surrey. Orders are accepted over a freephone telephone line and despatched to the customer to arrive within 10 days. Returns are accepted "for any reason, at any time".

Although it is only initially offering 17 products, Lands' End promises an extensive range of sizes and colours. For example, a button-down shirt may come in 15 to 20 colours and 30 different sizes.

Many of the company's products have a nautical feel - a leftover from the group's origins as a yacht store. Founded in 1963, Lands' End expanded rapidly into direct merchandising and increased its sales from \$16.5m (£9.4m) in 1980 to \$604m last year.

The 24th UK mail-order market is still dominated by four big players: Great Universal Stores, Littlewoods, Freemans and Grattan. All these companies, however, are moving away from their traditional reliance on agents selling goods for commission towards more cost-effective direct mail techniques.

However, the sector is in the midst of great upheaval. Earlier this year, the ailing Next sold Grattan to Otto Versand, the giant German mail-order retailer, and Littlewoods' mail-order arm has also been put up for sale. The hot rumours suggest it may be bought by Quelle, another leading German retailer.

Other overseas mail-order groups have moved into the UK market including L. I. Bean, the long-established US mail order group and home rival of Lands' End in its home market.

But Lands' End believes it can avoid direct competition with the "big boys" and can also expand the UK market in the process. "We are positioned far away from the traditional mail-order businesses. We are a niche marketing company giving a more defined offering and service. We are going for a slightly more sophisticated market and hope to attract some new people to mail order," says Metcalf.

In time, Lands' End would like to expand in mainland Europe although Metcalf believes "the concept of pan-European mail order is still a number of years away".

the last reality

Lloyd's - the traditional London insurance market - is launching what is, for it, a revolutionary marketing drive. The move is aimed at reversing its declining share of specialised commercial insurance in which it specialises.

"The aim quite simply is to cut through the mystique surrounding the Lloyd's name," says Richard Hardwick of Citigate, the City public relations and marketing organisation advising Lloyd's on the campaign. Yet despite enjoying the advantage of what Hardwick describes as "the insurance industry's best known brand name", selling Lloyd's may be no easy task.

The campaign, which was announced last week, is being spearheaded by Andrew Duguid, the head of market services at the Corporation of Lloyd's, the body which provides back-up to a market consisting of more than 300 underwriting syndicates - groups of individuals whose capital backs the market - and more than 100 agencies which man-

# A radical policy from Lloyd's

Richard Lapper explains how the London insurance market is setting out to sell itself

age the syndicates and appoint underwriters.

At first glance, Duguid seems an unlikely marketer, having joined Lloyd's from the Civil Service to take over direction of the Corporation's internal regulation division in 1986. But his background is in advertising; he used to work for S H Benson, an agency subsequently taken over by Ogilvy & Mather. The current drive seems modest - Duguid has a team of around five, an annual budget of £2.5m and help from Citigate.

Traditionally Lloyd's underwriters and the agencies that manage them have waited for business to be brought to them by brokers. Independent marketing initiatives by agency groups have been few and far between. Reg Brown of Octavian, an agency group that

has recently set up offices in Leeds and New Jersey in a bid to win more business, says: "It is dawnning on Lloyd's that you've got to get closer to the market."

At times, the authorities at Lloyd's have seemed almost to discourage sales initiatives. Rules governing the registration procedures for Lloyd's brokers - the only brokers allowed to bring business directly to Lloyd's - appear limiting. Until last summer even the use of the market's crest and coat of arms by Lloyd's agencies and brokers was hedged with restrictions.

Yet Lloyd's needs to sell itself more aggressively because it is losing its share of the international market for specialised commercial insurances which it once dominated. Once a unique market for

the insurance of unusual risks, Lloyd's now has dozens of competitors among leading international companies. Some of the most businesslike agency groups have recently developed their own marketing initiatives to win business.

As well as Octavian, companies like Sturge Holdings and A J Archer have set up their own service or marketing companies. Sturge established an office in Paris last year while Archer has a Copenhagen operation. Duguid's campaign aims to give centralised backing to this type of initiative and encourage other agencies to take similar steps.

Although Lloyd's eventually aims to expand the campaign into Europe and the US, the campaign will for the moment be focused on the UK market where Lloyd's believes that its

liability insurance policies - covering professionals such as architects, accountants and company directors and officers against legal liabilities - are potentially attractive to small and medium-sized businesses.

Lloyd's already has around 17 per cent of the liability insurance market, for example. It will also attempt to increase its market share of motor fleet business - Lloyd's underwriters already underwrite about 13.5 per cent of the UK market for ordinary motor insurance - and of specialised life insurance policies like key-man insurance which insures a company against the loss of, for example, a key manager.

Marketing brochures have been sent to retail brokers throughout the country in the hope that they will channel more business to Lloyd's if

# If other airlines are to be believed, this is Florence.

Book a flight to Florence with any major international airline and you'll soon be winging

your way to Pisa. An experience somewhat similar to taking a flight to London and finding

yourself landed in Brighton. Of course Pisa has its sights, just as Brighton does, but like

Brighton it's around 50 miles from where you thought you were going. Fortunately,

Meridiana can offer you a less circuitous route. Book one of their flights to Florence and that's

exactly where you'll end up. Meridiana's whisper quiet

BAe146 aircraft leave London's Gatwick for Florence's Amerigo

Vespucci Airport every morning at 10.00am. And leave Florence for London at 8.05am.

Attractive as it is, the destination isn't Meridiana's only appeal. Their brand new fleet has

been equipped to the highest standards. Tourist is akin to Business Class. While passengers in

Electa Club enjoy facilities that rival many a First Class cabin. The generously spaced seats

have unique winged headrests and the international menus have been created by some of

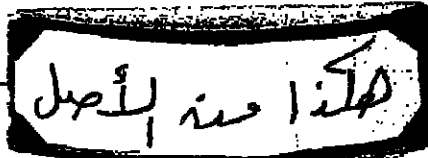
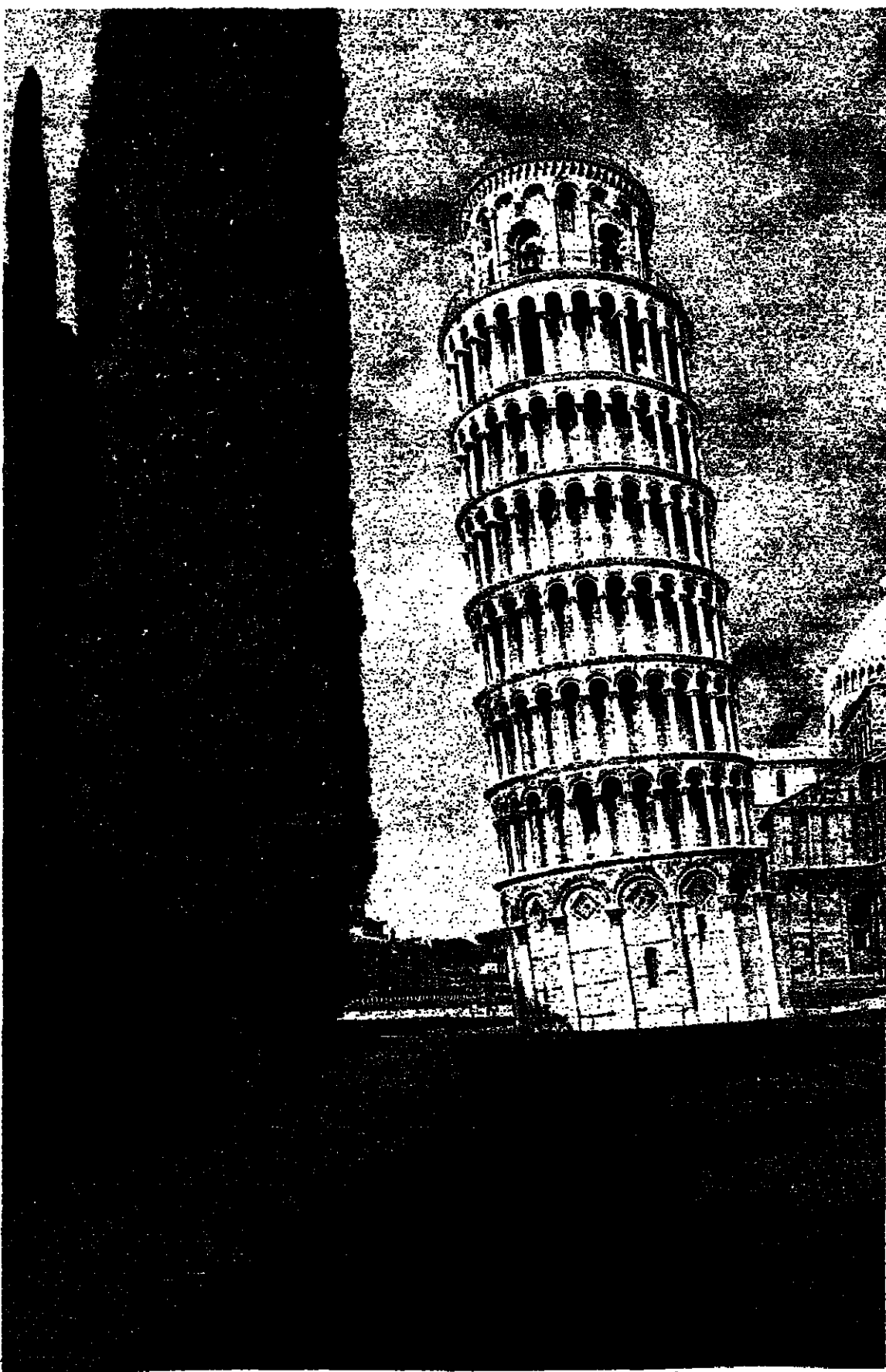
Italy's finest chefs. To find out more about flying Meridiana direct to Florence, telephone

071-839 2222. It's a service that towers above the competition.

**Meridiana**  
Your Private Airline



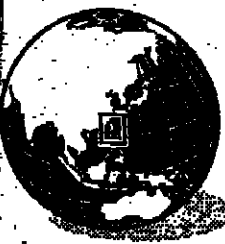
Direct daily flights leaving London at 10am and Florence at 8.05am.





## TAIWAN

Thursday October 10 1991

New pressures on overseas  
trade Page 3; science parks  
and tennis racquets Page 4relations with Peking and  
the world; finance sector  
in transition Page 2

Taiwan is coming to  
a crossroads in its  
ties with China. After  
the decades-old  
vendetta with the

Communists, Taiwan, bastion of the  
old Nationalists, is torn between  
approchement with China and an  
urge to make its own way in the  
world, writes Peter Wickenden

## The last lap to reality

TAIWAN IS an economic powerhouse, an important source of foreign investment in the rest of Asia and an emerging democracy, but its people are increasingly unsure of just where their island belongs in the world.

They are questioning the relevance of their government's attachment to the hope of again becoming the rulers of China, from which the Kuomintang (KMT) Nationalist armies were driven by the Communists in 1949. Instead, younger Taiwanese, who tend to see the veteran KMT rulers as outsiders from the mainland, would like their island to redefine itself as a separate, independent sovereign state with its own Taiwanese identity.

What really clouds the issue is that this could cause outrage in China which regards Taiwan as a lost province. Although Beijing has recently lost some of its international prestige, its influence in Taiwan is steadily increasing.

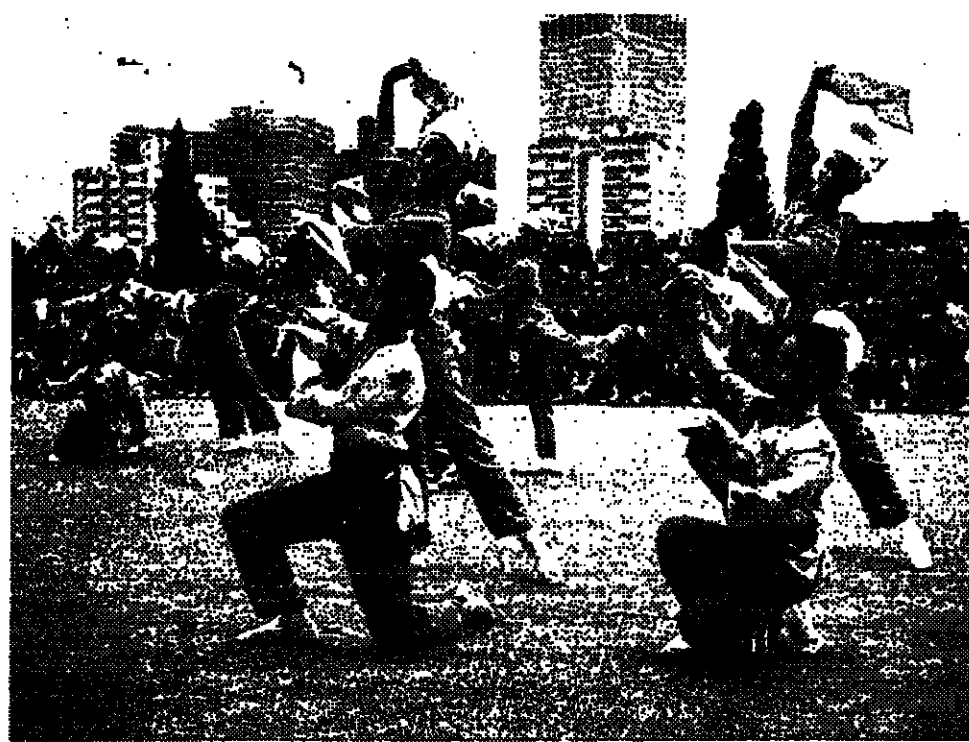
This has coincided in the past year with a breakthrough in relations between China and Taiwan after the rivalry and bitter estrangement which have separated them over the

past 42 years. Glossing over its fictitious role as the lawful offshore government of all China together with Outer Mongolia, the administration in Taipei, the Taiwanese capital, has finally recognised Beijing as a political entity and has asked the Communists to return the compliment.

And in spite of its longstanding policy of "no official contact, compromise or negotiation with the Communists", Taipei has already breached this triple taboo in the course of solving a number of bilateral disputes with the mainland.

Taipei has also formally renounced the use of force against the Communists, a gesture which has not, however, been matched by Beijing.

Mr Hau Pei-tsun, the conservative and staunchly anti-Communist premier - who was born on the Chinese mainland - portrays such moves as the fruits of internal democratisation rather than a simple admission of reality. His foreign minister, Mr Fredrick Chien, even insists that there has been no real improvement in relations with China or any reduction of tension across the Taiwan Strait, over which the two sides have for so long



Young Handkerchief Dancers of Taiwan: a generation with its own identity

glared menacingly at each other.

Indeed Taiwan says China will have to carry out a list of radical changes before Taiwan can even consider discussing reunification with it.

These terms are set out in a grandiose document known as the "National Unification Guideline".

In it, Taiwan demands room to breathe internationally, democracy in China, a binding renunciation of the use of force and other far-reaching measures.

At best, the Guideline has served to keep Beijing satisfied that Taiwan is not about to declare independence (which would invite a Communist invasion), or to suspend the proliferation of semi-official links. It also permits Taiwan to display some bargaining chips while it does some more hard thinking.

Had they seen the Unification Guideline in these terms, radicals in the opposition Taiwan's Democratic Progressive Party might not have reacted so fiercely by drawing up their own explosive "Draft

Constitution for the Republic of Taiwan". In their campaign for the National Assembly elections to be held at the end of this year they champion independence for Taiwan and the abolition of the laws which classify such a call as sedition.

There is some public sympathy for revising or scrapping the sedition laws, which effectively limit freedom of speech and are regarded by the opposition as a breach of human rights.

Indeed, in a rare show of efficiency and cross-party unity, the legislature quickly scrapped the death penalty for sedition when a student was arrested for promoting independence earlier this year.

However, the DPP's decision to campaign on the Taiwanese independence ticket is a non-starter. It presumably believes the majority of the general public would immediately back independence if the sedition laws were repealed.

But the DPP has overlooked the widespread fear that China might carry out its threat to over-run Taiwan if independence were declared. The KMT

also plays on this fear, suggesting perhaps that it does not actually want Beijing to renounce the use of force.

The DPP's move toward independence was also inextricably linked with its campaign for wider democracy in Taiwan. But here it has been outflanked by the KMT's programme of reforms. Thanks largely to the DPP's campaign, the KMT has travelled further down the road of reform than anyone expected.

DPP moderates, including some who support unification with China, criticise their party for its continued use of violence and abuse in parliament and question whether it is serious about taking over as Taiwan's ruling party. The party's political rallies this year have mostly been poorly attended.

In the absence of a credible centre party, the KMT is able to represent a wide range of public opinion. The Old Guard of the civil war generation is about to disappear from the National Assembly and a new assembly will be elected.

Next year, there will be a



Conversely, the Board of Foreign Trade recently noted with alarm that of the top 20 items imported indirectly from China by private Taiwanese companies, no fewer than 15 were officially banned as articles that compete with Taiwanese products.

As indirect bilateral trade widens by 40 per cent a year, the government can do little more than advise entrepreneurs not to depend too heavily on China either for export sales or the raw materials they need.

The government's fear of economic blockade or blackmail by China is very real. Industrialists say the island's continued competitiveness depends upon rapid opening up of direct trade across the strait.

That it will certainly be allowed within a few years because of the pressure from domestic industry and the scale of the strategic investments there by foreigners.

In the medium term the KMT is keen to keep public opinion focused primarily on the home front. Its instrument for achieving this is the much-touted Six Year National Development Plan. A political gamble and a financial burden, it may disappoint foreign companies' hopes of rich pickings. But it has greatly improved Taiwan's political image.

As ministers from leading western countries that do not officially recognise Taiwan beat a path to its door in defiance of diplomatic protocol, the pressures build up on both the KMT and the Chinese Communists for more flexibility in their mutual relationship.

The two intransigent governments find that they are losing the political initiative. They are under pressure from a Taiwanese public with a real sense of nationhood, and from other countries seeking ways to accommodate Taiwan.

So far it is the KMT that has given most ground, even to the extent of being prepared to use names other than The Republic of China in order to join some international organisations.

Beijing has been far more immobile in dealing with the Taiwan problem. The longer it waits, the greater the danger that the radical fringe in the opposition will turn to extremism.

# EVERY DAY OF THE GULF WAR, OUR TECHNOLOGY MADE WORLD HEADLINES.



Throughout the Gulf War, Taiwanese expertise in microwave technology told the world the latest developments. The MTI TCS-9200 transportable satellite communication played this vital role. It's the smallest, lightest and easiest to use terminal for on-site telephone communications. And it was developed by MTI in Hsinchu Science Park, Taiwan.

Today there are 131 companies such as Acer, Mitac and Microtek, employing a total of 22,691 professionals in the Science Park. They are

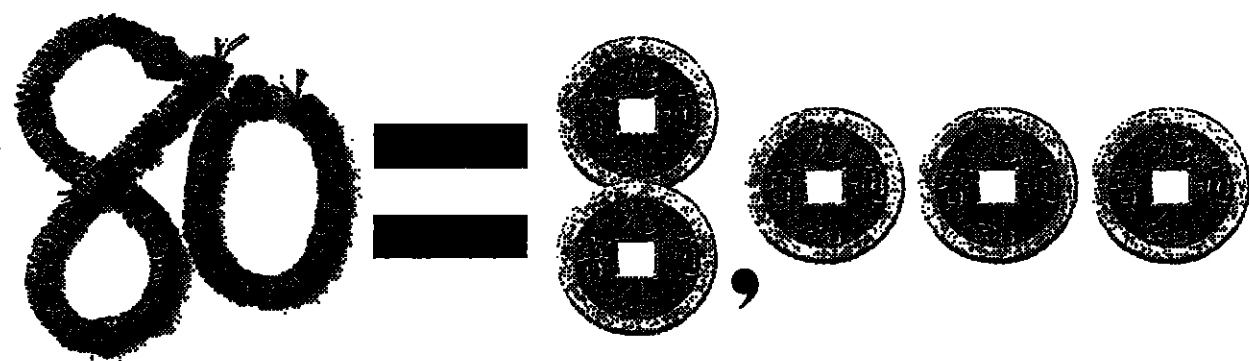
engaged in research and development on Telecommunications, Computers and Peripherals, Integrated Circuits, Automation, Optoelectronics, Biotechnology, Environmental Technology and Energy.

Write us for more information. Hsinchu Science Park has what it takes to win the war against high research and development overheads.



THE SCIENCE PARK, WHERE IDEAS BLOSSOM.  
2, Main Ann Road, Hsinchu, Taiwan, R.O.C.  
Investment Services Division  
Tel: 886-35-773311 Fax: 886-35-776222

## The Republic of China's 80th Year



To Chinese, the number "8" is a sign of good fortune. It so happens that in the Republic of China's 80th year, its per capita GNP broke the US\$8,000 mark. A sign of good fortune? Certainly.

The ROC on Taiwan now has Asia's 2nd or 3rd highest per capital income. And that means buying power that works for your products.

Buying power, open markets, slashed tariffs and more make Taiwan one of the most dynamic markets in Asia.

Discover the opportunities. Contact the Board of Foreign Trade, today!

Board of Foreign Trade  
Ministry of Economic Affairs

1 Hu Kou Street Taipei, Taiwan ROC  
Tel: (02)351-0271 Fax: (02)351-3603

TAIWAN REPUBLIC OF CHINA

## TAIWAN 2



Chinese or Taiwanese? — In the central city of Taichung, some of the 11,000 reservists called up in May for a week-long exercise

Economic power raises political questions, writes Peter Wickenden

## Two confident steps forward

THEY do not couch it in political terms, but a growing number of western leaders say that Taiwan is economically just too big and influential a place to be ignored.

The country has reached a turning point in its dogged efforts to forge official ties with the leading industrialised democracies. This year has seen the pace of progress change from its usual one-step forward, two steps back to two confident steps forward held up by only the occasional stumble.

The reason is simple. Taiwan is now a major industrialised nation, and a conspicuously wealthy one, and is arguably more democratic than many of its peers.

Another reason is that Taiwan can now only go forward. The steady erosion of its formal diplomatic links since the early 1980s has left South Africa and South Korea as the only really significant industrial nations still recognising Taipei. Both of these long-standing anti-communist allies are likely to switch recognition to Beijing within a few years if not months.

The island has long been well prepared for the three blows to its national pride.

Distinguishingly showing its new-found carrot, the \$303bn Six Year National Development Plan, the government has set off a stampede of high-ranking foreign officials to Taipei anxious to secure a slice of a colossal public works pie.

Among advances in substantive foreign relations this year, Mr Fredrick Chien, the foreign minister, counts visits by ministers from France, Italy, Ireland, Germany and Sweden, and a senior trade official from Britain. All came to assure the Taiwanese of their interest in participating in the Plan, and in almost every case Beijing spluttered a ritual protest.

Taiwan's *de facto* embassies around the world have been allowed to drop amorphous names like "Far Eastern Cultural Office" and to adopt ones that at least give some idea which country they represent. Staff at the "Free Chinese Centre" in London boast they can now telephone junior British Foreign Office officials — more than a decade after the centre was established there. For a country that has been as isolated and humiliated as Taiwan, these things are significant.

It is widely supposed that the improving relations

between Taipei and Beijing also give third countries more room for manoeuvre. Indeed, Beijing does not object to any country having economic and trade ties with Taiwan, but Mr Chien insists there has been no rapprochement, and that Beijing has recently stepped up its efforts to barge Taiwan off the world stage.

Among the apparent results of Beijing's pressure were Japan's cancellation of a private trip to Tokyo by President Lee Teng-hui and the sudden abandonment of a tour which the President was to have made to Central America.

"Don't underestimate the People's Republic of China," fumes Mr Chien. Nevertheless, leading western countries, tired of conflicting sovereignty claims between Taipei and Beijing, may be taking matters into their own hands. During the row over renewal of Most Favoured Nation trade status for China, President Bush declared for the first time that the US would work actively with other members of the General Agreement on Tariffs and Trade toward processing Taiwan's application, made in January 1990.

Getting into Gatt is Taiwan's foremost foreign policy goal.

For once the world's 13th largest trading nation is in, it hopes it will be able to negotiate directly with officials from other member countries whether diplomatic links exist or not.

Meanwhile, France has decided to treat as a purely trade issue a decision to allow its contractor Thomson-CSF to sell sophisticated frigates to Taiwan for its navy. Since it is the one European country that is set to gain most from contracts on the Six Year Plan, it considers it well worth braving Beijing's wrath.

All this calls into question the immediate value to Taiwan of diplomatic as against more tangible relations, and the debate has triggered a pragmatic shift in its foreign policy. Mr Chien says there is public opposition to the pursuit of official relations with poor and voiceless nations in exchange for cash. Crowds do not line the streets of Taipei when the foreign presidents appear.

The emphasis now is more on multilateral than bilateral relations: on regaining a more respectable place in the international community via organisations such as Gatt, the IMF and the World Bank.

The trade-off will be the

gradual phasing out of Taiwan's official name, the Republic of China. Few foreigners know Taiwan by that name, and the government is being urged to show more flexibility in the alternative names it might use to join international bodies.

It applied to Gatt as "Taiwan, Kinmen, Penghu and Matsu" (the names of the islands under its control). For the Olympics and other sporting events, it is called "Chinese Taipei".

Although first mooted by the opposition in their campaign for Taiwanese independence, the idea that Taiwan might join the United Nations has captured the public's imagination. (As one of the founders of the UN, Taiwan had occupied China's permanent seat on the Security Council until former President Nixon dropped the US veto on admitting the Communist People's Republic instead.) However, Mr Chien insists that if Taiwan were to join the UN it must still do so as the Republic of China.

Fearing humiliation at home and by Beijing (which can exercise the Security Council veto on Taiwan's entry), the government is resisting calls to make an application.

Peter Wickenden on relations with China

## End of the big freeze

AFTER four decades of stagnant hostility, Taipei has made a series of bold moves toward building a new working relationship with its mighty neighbour.

A game of waiting and learning has now begun. Disappointed but not surprised by the lack of an amicable response, Taipei appears to be growing more cautious about opening up further in spite of domestic pressure to do so.

The Nationalist (KMT) government's move to recognise the Beijing regime and renounce the use of force against it was no spontaneous act of goodwill toward the communists.

Rather, as Premier Hsu Fei-tsun has made clear, this was forced upon it by public protests unprecedented in size and violence in Taipei last year.

While Taiwan remains as strategically vulnerable as ever and is thus reluctant to drop its guard against an unpredictable enemy, its progress toward democracy, openness and free trade are new strings to the government's bow.

The KMT has not renounced sovereignty over the mainland, including Outer Mongolia. But academics in Taipei say its new official designation of the communist "rebels" as a "governing authority" is a signal that the sovereignty claim is no longer to be taken seriously by Beijing.

The government has set up three new bodies to deal with China. The official mandate to talk to Chinese officials has been entrusted to the nominally private but mainly government-funded Straits Exchange Foundation.

Before Taipei even acknowledged the existence of the Beijing government in May, the Foundation had sent a delegation on a "courtesy visit" to establish initial channels of communication.

The Foundation's board comprises many of the most influential businessmen and KMT politburo members. Its staff take their orders directly from the cabinet's new Mainland Affairs Council, which also screens mainland-related policies drawn up by all other ministries. Until the legislature passes a law governing "people-to-people" relations between Taiwan and China, the MAC decides what may

and what may not be done. Meanwhile, the National Unification Council, set up under the president's office, was initially seen as an attempt by Lee Teng-hui to seize the initiative from other officials and ally Beijing's fears that he was leading Taiwan toward formal independence.

However, this body gave birth to the National Unification Guideline, which now dominates all policy toward China and has for the time being sharply narrowed the scope for greater exchanges.

Most people in Taiwan apparently regard unification as inevitable as long as it would be with a free and democratic mainland. Mr Chen

visit to Beijing. Mr Chen was bombarded by Chinese calls for direct trade. China, which runs a hefty trade deficit with Taiwan, sees this as a pre-condition for further rapprochement. And recognising Taipei as an equal political entity, it says, is a hindrance to its own concept of unification.

However, indirect trade is still growing rapidly and is expected to top \$50n this year on the back of a steady flow of Taiwanese industry into the mainland.

"Most industrialists are dissatisfied with the government's policies toward China," says KMT politburo member Mr Chang Feng-tao. "Its stance is negative, one of prohibition and non-assistance."

He heads the China Industrial and Commercial Coordination Society, a chamber of commerce whose members include many of the largest enterprises on both sides of the Straits.

Indirect trade does nothing to enhance our trade protection or our national security, and we are losing money paying commissions to trading houses in Hong Kong," Chang complains.

Mr Vincent Siew, the Economics Minister, says the government must stick to the Guideline. The ministry spokesman, Mr Chiang Ping-kung, regularly complains that Taiwan's trade and economy are becoming dangerously tied to China. The real extent of the dependence will appear if China's economy overheated severely and took Taiwan down with it.

This raises concern that China, with its "one country, two systems" approach, might thus be tempted to use economic means to achieve political objectives. However, that is the game that both sides are playing. Taiwan is trying belatedly to gather support on the mainland by asking the thousands of Taiwanese companies that have invested there to form associations, and concentrate their activities along the coastal provinces.

Whatever their respective ultimate aims, the two governments are coming together and learning to deal with each other to tackle immediate humanitarian problems arising from the unstopable contacts between their peoples.

Most Taiwanese people regard unification with the mainland as inevitable as long as it is with a free, democratised China

Chang-ven, secretary general of the Foundation, says the government pursues unification and opposes independence "for practical, historical and emotional reasons".

The Guideline, which has been influenced by the reunification of Germany, envisages a three-stage process. The first stage calls on both sides to forsake hostility in favour of mutual respect, recognition and reciprocity. Official contacts, cooperation and unification follow in subsequent phases.

Specifically, Taipei wants Beijing to start by renouncing the use of force against Taiwan, treating it as an equal rather than as a runaway local authority, not obstructing its efforts to form international ties, and to implementing democratic and economic reform and to allow greater freedom of speech. So far, in Taiwan's view, Beijing has been a non-starter on all counts.

The Guideline has no timetable, is loosely worded, and meant to be flexible. But it is clear that direct trade, investment, postal and shipping links, banned by Taipei for four decades, are not part of the first stage. On his historic

Andrew Bolger on how the stock exchange regained its cool

## The roulette wheel slows down

THE chickens are still coming home to roost following last year's collapse of the Taiwan Stock Exchange.

The Taipei index fell from 12,593 to 2,520 points between February and October of 1990 — a decline of 80 per cent. The market subsequently climbed back above 6,000 level early this summer, although it has recently been trading in the range of 4,000 - 5,000.

Such volatility is remarkable in comparison with other world markets, but the real sea-change in Taiwan this year has been the decline in the number of shares traded. Last year daily turnover often topped T\$100bn (\$37bn), second only to New York.

The turnover rate in Taipei was around 600 per cent, meaning each share was on average transferred six times per year, as compared with 100 per cent in New York and Tokyo. Daily turnover is currently running at about T\$20bn, which spells a bleak future for many of Taiwan's 374 stockbroking firms.

There were only 28 brokers as recently as 1987, and analysts believe there is unlikely to be enough business to allow more than 100 firms to survive the current wave of closures and mergers.

In spite of this threat to jobs and companies, government ministers show grim satisfaction at the pricking of the stock market bubble, not least because the preceding casino-type frenzy was undermining one of the pillars of Taiwan's economic miracle: the incredible labour discipline of its workforce.

Mr Wang Chien-shien, finance minister, says: "Businessmen and industry can now get workers again. Last year, people preferred to play the market, rather than work. A factory worker could make more than two months' salary in one day's trading."

The government is also pushing ahead with plans to expand and liberalise the stock exchange, in spite of last year's trauma. It is determined to do so because it believes only an expansion of the stock market can remove one of the underlying causes of the market's volatility — excess liquidity.

Between 1987 and 1990 the number of listed companies increased from 141 to 199. Yet the same period saw the number of investors rise from 634,495 to more than 5m. Too many people chasing too few stocks sent share prices spiralling upwards and fed the illu-

sion that the market was bound to go on rising.

The government plans to increase the pool of shares — and raise some T\$400-500bn for its six-year National Development Plan — from the first phase of its privatisation of 19 state-owned enterprises. The Securities and Exchange Commission is also simplifying the procedure for bringing new companies to the market.

It intends that the present number of 209 listed companies should be increased to more than 300 by 1994, at the rate of about 20 per cent a year. Mr Wang also wants to tackle the low proportion of total volume traded by institutional investors — only about 5 per cent in Taipei, compared with the 70 per cent in more mature markets such as Tokyo, New York and London.

Mr Wang says: "Our situation is just the opposite. There are too many individual investors who lack the ability to verify information. Rumours often circulate the market, which is very bad. It is thus necessary for us to increase the percentage share of institutional investors in our market."

To this end, the Taiwanese civil service pension fund has been allowed to buy shares since last October, but so far it has only invested a small fraction of the amount it has available. Foreign institutional investors have also begun to take an interest after the government half-opened the door to investment from overseas.

So far, 15 institutions have applied to invest a total of T\$750m. Fourteen of these, worth \$800m, have so far been approved, but so far only \$230m has been remitted into the country — and of that only a small fraction has actually been invested in the stock market.

This lack of enthusiasm is partly because of the heavy restrictions placed on foreign institutions, although the government promises these will be eased. At present, foreign institutions must keep their cash in Taiwan dollars and cannot remit the principal out again for at least three months. Any dividends or capital gains cannot be remitted out until a year has elapsed.

However, the main barrier to significant overseas investment is distrust of a market which has proved to be so easily manipulated by so-called "big hands", large individual corporate players who deal in big stakes and are closely followed by speculators. The SEC has taken a variety

of steps to clean up the market. A screen-based system now matches trades on a first-come, first-served basis. A new book-entry settlement system handles 80 per cent of the shares traded in Taipei, reducing the risk of fraud through forged share certificates. The commission's increased staff has also launched prosecutions for

insider dealing and market manipulation and suspended the licences of erring brokers.

All has helped make the Taipei exchange a duller, but more mature, stock market. However, there is little doubt that the biggest factor behind the recent comparative stability of the Taipei market has been the memory of the crash.

## KEY FACTS

Area .....	36,000 sq km
Population .....	20.32 million (end of 1990 estimate)
Head of State .....	President Lee Teng-hui
Currency .....	New Taiwan dollar (NT\$)
Average exchange rate .....	1989 US\$1 = NT\$27.15 1990 US\$1 = NT\$26.57

	1989	1990
<b>ECONOMY</b>		
Total GDP (US\$bn) .....	142.8	159.2
Real GDP growth (%) .....	7.6	5.1
GDP per capita (US\$) .....	7,107	7,881
Components of GDP (%)		
Private consumption .....	53.4	54.3
Government consumption .....	22.8	22.2
Exports .....	50.4	47.7
Imports .....	42.5	41.7
Prices (% change per) .....	4.4	4.1
Unemployment (% of labour force) .....	1.6	1.7

Source: Economist Intelligence Unit, Datastream.

## EATO IS THE KEY ANSWER



The Euro-Asia Trade Organization is a non-profit private organization which:

- helps promote economic and trade relations between the Republic of China on Taiwan and European countries;
- encourages cooperation in science and technology with European countries.

Supported by business, financial and industrial sectors, EATO is working closely with trade promotion organizations, chambers of commerce

and federations of industries in European countries as well as with European trade representatives and European banks in Taipei.

When contacting us, you will be dealing with people who provide you with VALUABLE courses and advice on developing business and industrial relations with the Republic of China on Taiwan.

Next time, when you are looking for business and cooperation opportunities in the Republic of China on Taiwan, EATO will be the key answer.

## EURO-ASIA TRADE ORGANIZATION

4th Floor, 1 Hsu Chow Road, Taipei, Taiwan, R.O.C.

Tel: 2530-4444, EATO Tel: (02) 2532-1111, Fax: (02) 2532-1111

European elegance  
in the heart  
of Taipei



The Hotel Royal Taipei.  
Contemporary refinement and sophistication  
that's reminiscent of Old World charms.  
Along with uniquely personalized  
service that helps make a stay memorable.  
Experience it.

hôtel royal taipei

37-1, Section 2, Chung Shan North Road, Taipei, Taiwan, R.O.C.  
Tel: 2-642-3266 Telex: 23915 Fax: 2-643-4997

## nikko hotels international

For reservations, call your travel agent, the nearest IRI office,  
Japan Airlines office or Nikko Hotels International.  
Toll free U.K. 0800-282502, Toll free in France 05-02-30-90  
Toll free in Germany (West) 0190-9137  
Toll free in U.S. and Canada 1-800-NIKKO-US (645-5667)  
Hong Kong 7394321, Tokyo 03-3281-4321

THE GRANDE COLLECTION OF HOTELS

Have your  
FINANCIAL TIMES  
HAND  
DELIVERED  
IN  
Taipei

Contact: Taiwan English Press  
3, Jen Ai Road  
Taipei, Taiwan  
Tel: 02-775-3456  
Fax: 02-741-7863

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

British Exports to Taiwan  
Continue to Grow  
1987 - \$292 Million  
1989 - \$407 Million  
1991 - \$500 Million

For advice on how to tap this market, ask the experts:

ANGLO-TAIWAN TRADE COMMITTEE  
7F, WETTER HOUSE, DINGWALL ROAD,  
CROYDON CR9 6XK Tel: 081 666 0440

BTTC



## TAIWAN 3

Trade patterns are losing their old familiar shape, writes Andrew Bolger

## Less to US, more from Japan

TAIWAN received a fillip this summer when the US unexpectedly supported its application to join the General Agreement on Tariffs and Trade (GATT). The export-oriented island also increased its exports by 12.6 per cent in the first eight months of this year, in spite of recession and growing protectionism in some of its main markets.

However, this success story is accompanied by significant shifts in underlying trade patterns which pose difficult questions for economic policy-makers. This year for the first time Taiwan's trade surplus with the US, its biggest export market, is likely to be smaller than its deficit with Japan, from which it imports many key components.

Exports to the US were down by 2.6 per cent to \$14.5bn in the first eight months of the year. Mr Chiang Pin-kung, vice-minister of economic affairs, said this was a satisfactory performance in view of the economic downturn in the US and the strength of the Taiwanese currency against the dollar.

The share of Taiwan's exports taken by the US fell from 33 per cent to 29 per cent in the same period. Mr Chiang said this was in line with Taiwan's policy of reducing its dependence on the US, which used to receive almost half the island's exports, but he would like to see the figure stabilise at about the 30 per cent level.

Imports from the US increased by 11 per cent to \$9.49bn, which also accords with Taiwan's efforts to buy more goods following pressure from its main sponsor and ally. The net effect was to cut

Taiwan's trade surplus with the US by 21.7 per cent to \$4.75bn in the first eight months.

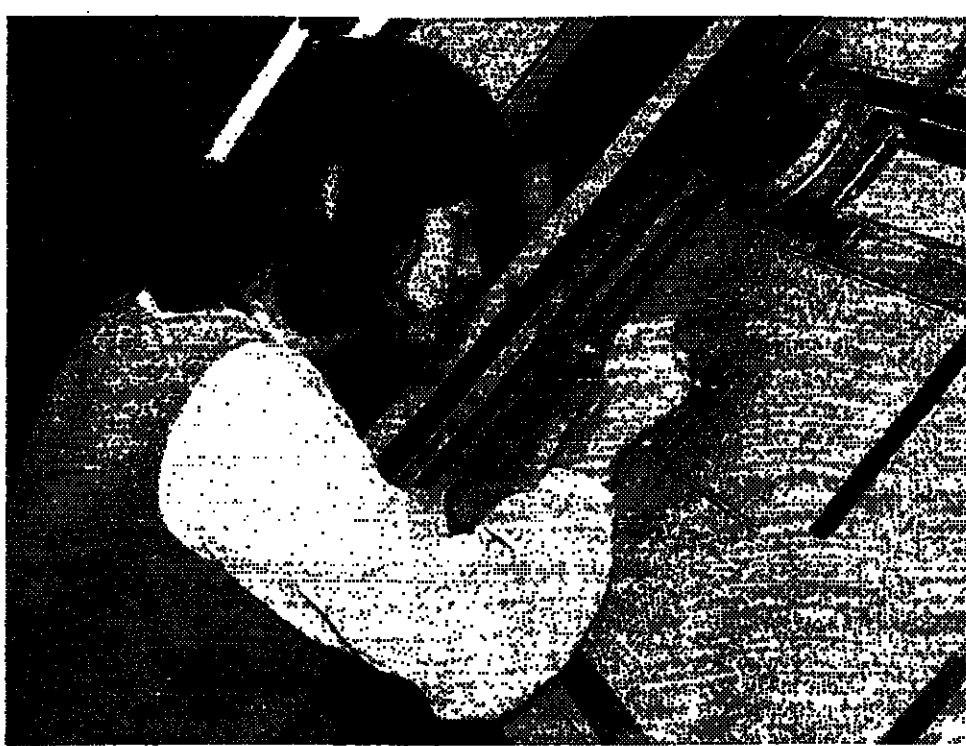
The drop in sales to the US was partly offset by a strong performance in Europe, where exports grew by 19.3 per cent to \$9.48bn. Imports from Europe were marginally down at \$6.66bn, so Taiwan's trade surplus with Europe more than doubled to \$2.8bn.

Mr Chiang said the success in Europe reflected a concerted effort by Taiwanese companies, many of which had set up offices there. The vice-minister said that while US consumers tended to put the emphasis on low price and the Japanese wanted top quality, European consumers were attracted by a combination of good quality and reasonable price which Taiwan was increasingly able to deliver.

One concern of the Taiwanese government is that as the single European market approaches, single-country quotas on Taiwanese products such as suits will be adopted by the whole Community. It has established an office in Brussels to lobby against such protectionism.

Taiwan has also been increasing trade with eastern Europe and the Soviet Union, but has been deterred by those countries' lack of hard currency. One possible solution is barter, and in a recent deal Taiwanese consumer goods, machinery and computers were swapped for Soviet timber.

A more intractable problem is the scale of Japanese imports, which rose by 16.9 per cent to \$12.2bn in the first



Precision work: designing telephone exchange parts at ITT subsidiary ITT Taipei

eight months, increasing Taiwan's trade deficit with Japan by 20.9 per cent to \$6.1bn. Because so much of Taiwan's industry remains fairly low-technology, it depends on Japan for more sophisticated items such as advanced machine tools and microchips.

Mr Su Hsien-yang, a Taipei-based researcher, estimates that for every 1 US dollar's worth of Taiwanese exports, the island has to import goods worth 28 cents from Japan. Mr Vincent Siew, minister of economic affairs, says: "For the next few years the Japanese deficit will become a more sensitive and difficult problem for us, and there will be new pressures to address it."

Mr Siew is confident that the deficit will prove a short-term difficulty, and reflects the current upgrading of Taiwanese industry, which is sucking in advanced Japanese machinery and components. The government is seeking to diversify import sources, identify areas of over-dependence on Japan, sell more goods to Japan and encourage Japan's leading companies to buy more from Taiwan.

There remains a strong fear, however, that the Japanese will continue to expand their control over the local economy, particularly if Taiwan gained entry to GATT and then had to face imports of motor vehicles from Japan.

Japan's structural links with the Taiwanese economy go back to the 50-year period until 1945 when it colonised the island, and in recent years many Japanese companies have supplied technology in exchange for a stake in the Taiwanese companies.

Mr Siew said: "We do recognise that Japan is trying to increase its role everywhere, but we think we can manage to avoid control from Tokyo." Fear of losing control also haunts Taiwanese politicians when they consider their other big trading issue - the extent of trade with mainland China. Taiwanese exports to Hong Kong, many of which go on to mainland China, grew by 49 per cent to \$7.86bn in the first eight months of the year. Taipei announced it would allow the indirect importation of semi-finished goods from mainland China, in addition to the 158 types of agricultural

and raw materials currently permitted.

However, the government has also set up an alarm system which will monitor the extent and growth of individual indirect imports and exports, to prevent Taiwanese companies from becoming over-dependent on the mainland.

The Taipei government also recently shelved an application by the Cheng Shin Rubber International Company to invest \$30m in a tyre plant in China's coastal city of Xiamen. It would have been the biggest Taiwanese investment in Communist China to date, but the government fears that Beijing could use its control over such projects to blackmail Taiwan.

Mr Siew emphasises that mainland China currently receives only about 5 per cent of Taiwan's total exports, and many of those goods will then be sent on to other countries. He admits there is considerable pressure from some in the private sector to allow direct trade with China, across the Taiwan Straits, although he says most support the government line that it should proceed cautiously.

The financial moment of truth has come

## Liberalisation on trial

IS TAIWAN serious about becoming a regional financial centre, in the same league as Hong Kong and Singapore? The question arises because it has failed to live up to the government's rhetoric about "liberalisation and internationalisation".

The Taiwanese dollar cannot be traded internationally and foreign exchange dealing is still restricted. There is a negligible bonds market, no futures trading and overseas stockbrokers, bankers and insurers face tight regulation and control.

Yet change is coming. There have been few issues of corporate or government bonds and bonds only represent about 5 per cent of the Taipei securities market compared with more than 70 per cent in major world markets. Next year alone the government plans to raise about T\$300bn (\$11.3bn) by issuing bonds to fund its Six Year National Construction Plan.

It is pressing ahead, although two issues of government bonds earlier this year totalling T\$100m did not do well. The caution of the financial authorities is understandable, given the recent volatility of the Taipei stock exchange.

When a forward foreign exchange market was opened in 1987, rampant speculation made it close within a few days. However, Taiwan's central bank, the Bank of China, was notoriously conservative long before the ructions of recent years.

It was blamed by many for "losing the mainland" to the Communists in 1949 through fiscal irresponsibility, and since then it has been a bastion of those preaching tight control of the economy. It is all the more intriguing, therefore, that banking is the financial area which the government has moved most decisively to liberalise: until recently it was a cosy and highly profitable cartel, with 70 per cent of the banks state-controlled and a ban on new commercial licences.

Mr Peter Ku, managing director of Barings Securities (Taiwan), believes there has been a shift in relative power towards the Ministry of Finance and away from the board of the central bank, which used to be viewed almost as a second cabinet,

with governors of the bank then becoming prime minister.

New banking licences have been issued to 15 of the 19 investors groups which applied and which are mostly associated with large industrial conglomerates. Observers say more licences than expected were awarded because the government is determined that the liberalised banking system will not be dominated by a few of the larger industrial groups which control other sectors of the economy.

Giving the go-ahead to so many new banks has had a depressing effect on the Taipei stock exchange, where most of the groups behind the applications had to sell large amounts of shares. Mr Wang Chien-shien, finance minister, is confident that the opening up of the banking industry will lead to more modern and sophisticated services being offered to private and corporate customers. However, the new banks' heavy capital requirement means that they and the state-run banks will have to compete hard for business in an environment where bankers can no longer enjoy a generous spread between their return on deposits and their lending rates.

Shortage of qualified staff will also be felt. The new banks are likely to be able to lure away staff from existing banks with higher salaries. Mr Wang said his ministry used to have only 100 people to supervise all banking, insurance, trusts and money markets.

The number supervising banking has now been increased to 200 and there are 80 people overseeing insurance. Mr Wang admits that even this increased staff will not have

the manpower to audit all the banks. It will instead require banks to have their accounts prepared by Certified Public Accountants, and the ministry will have power to ask independent CPAs to audit any bank.

There is, however, a lack of qualified accountants, corporate lawyers, analysts and people with experience of financial instruments such as bonds and futures.

The safety net will also be inadequate in this liberalised banking market. The state-run Central Deposit Insurance Scheme has a capital base of only a fraction of the sum each of the new banks has been required to find. Mr Wang is seeking to increase the size of the fund next year, but says "in the meantime we hope we'll be lucky".

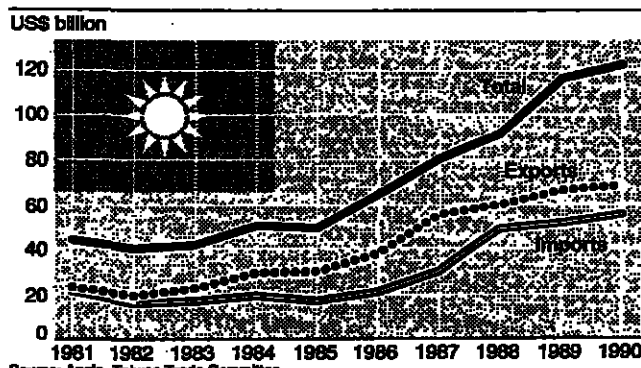
Nevertheless, the minister agrees that some of the weaker players will go to the wall. "If we allow too many banks to join this small market, we may encounter bankruptcies in this sector, but if you really want to make Taipei one of Asia's financial centres you have to be prepared to face these kinds of consequences."

There must be a real danger, however, that any significant banking failure would lead to a reassertion of control by more conservative elements.

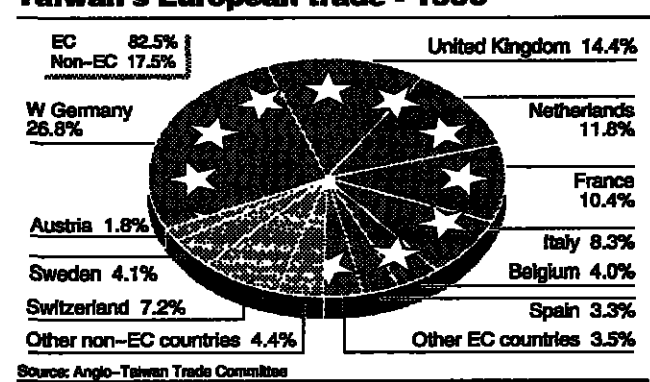
Taiwan therefore stands at the crossroads. It needs a liberalised financial system in order to attract overseas investment to help fund its Six Year National Development Plan, which aims to redress the problems created by Taiwan's unbalanced economic miracle.

Andrew Bolger

## Taiwan's worldwide trade



## Taiwan's European trade - 1990



## Taiwan — Plant A Seed And Reap The Future.

The Republic of China on Taiwan has followed the path of free economy and achieved legendary success in its national development. This year, the government, continuing its pro-business attitude in the early 1950's, launches the six-year National Development Plan. Three-hundred and four billion U.S. dollars will be spent on upgrading the nation's infrastructure in an ambitious attempt at raising Taiwan to the status of a modernized industrial state.

Society has not been left behind in Taiwan's economic transformation. The liberal economic policy and the traditional Chinese emphasis on education have given a solid ground for the processing of democratization of the Republic of China. Unceasing efforts in the past years have made Taiwan one of Asia's most favorable places for investment. Each year, Taiwan turns out over 35,000 engineers and awards about 40,000 degrees in the hard sciences. Many of them have had years of overseas advanced training and working experience at the highest levels of research with major international firms.

Nature has also cooperated in Taiwan's transformation. Situated at the center of the world's fastest growing region, Taiwan enjoys easy access to all of Asia's markets. Our experience in Asia offers exciting opportunities for joint regional investment. Not only can we support sophisticated high-tech development, but our strong local economy also presents both market and service oriented investment opportunities. The Republic of China offers your investments the stability, sophistication, and confidence of a free society. Taiwan, the best place for your investment in Asia.

Industrial Development and Investment Center  
Ministry of Economic Affairs  
10th Floor, 7 Roosevelt Road, Sec. 1, Taipei.  
Tel: (02) 222-5508-8 Fax: (02) 395-3535  
Taiwan, R.O.C. Tel: (02) 394-7213  
Telex: 10534 INVEST Telex: (02) 392-9835

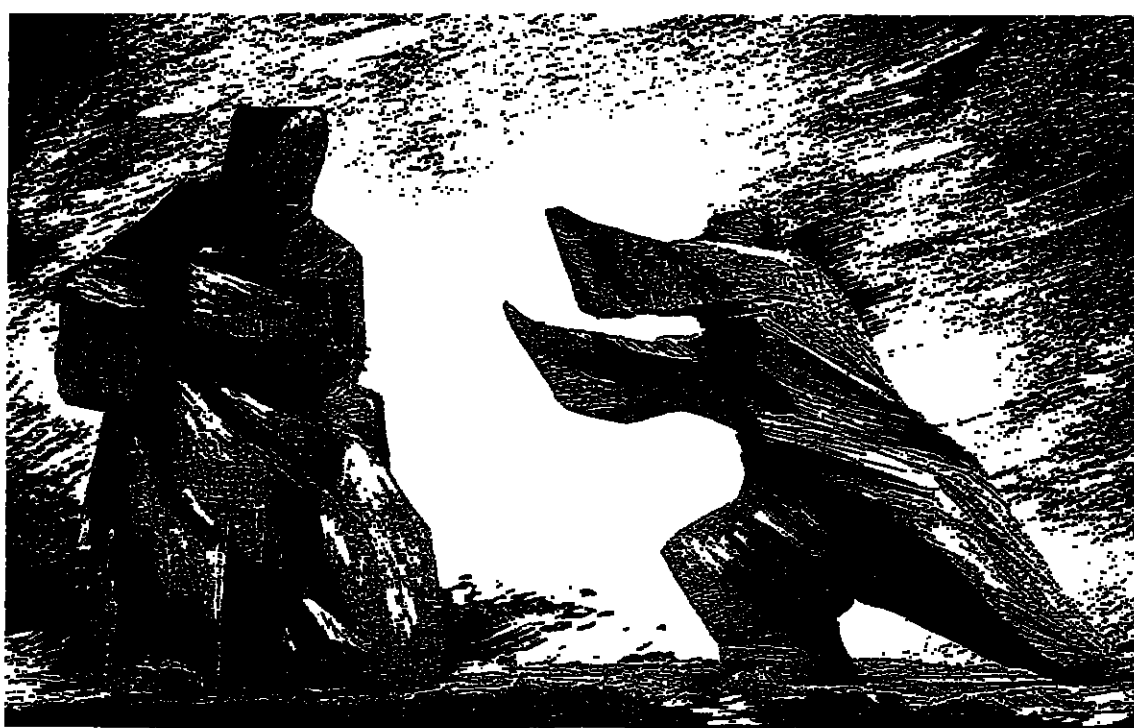
Technology Transfer Service Center  
18 Fl., 7 Roosevelt Rd., Sec. 1, Taipei, Taiwan, Republic of China  
Tel: (02) 222-5508-8 Fax: (02) 395-3535  
OCNAA Investment & Trade Office  
New York Tel: (212) 752-2340 Fax: (212) 826-3515  
Los Angeles Tel: (213) 393-3944 Fax: (213) 393-3407  
Chicago Tel: (312) 615-0120 Fax: (312) 615-1498  
Houston Tel: (713) 961-9794-5, 961-9785 Fax: (713) 961-9809  
Miami Tel: (305) 371-2850 Fax: (305) 371-2853  
Washington D.C. Tel: (202) 685-5400 Fax: (202) 363-6294-5

Yes, I'm interested in investing in  
Taiwan, R.O.C.  
Please send me a free brochure.

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Company/Address: \_\_\_\_\_

Dancers With Unlimited Vitality  
Need A Wider Stage To Perform.

The people of the Republic of China on Taiwan have been working hard to achieve economic prosperity and a democratic society for themselves. Having won highly favorable reviews for their domestic economic performance, they are now ready to play a larger role on the international stage, and help less developed nations achieve their economic potential.

The Republic of China on Taiwan is already a major player in regional organizations such as the Asian Development Bank. It has formally applied for membership of GATT, and is seeking to enter other international economic, cultural, and humanitarian organizations.

Like dancers who have proved themselves on their national stage, they are looking to play to wider audiences, and to contribute their vitality, their skills, their experience, and their resources to development of a new world order based on peace, progress and prosperity.

**TODAY'S  
TAIWAN**  
**REPUBLIC  
OF CHINA**



## TAIWAN 4

## THE SIX YEAR PLAN

## A very big vote getter

WHETHER Taiwan's economic development over the last 30 years should be called a miracle or merely phenomenal is debatable. Certainly, however, the government has concentrated on boosting GNP figures at the expense of everything else.

The result is a country that is rich on paper, but suffering a paucity of clean air, water and soil, electrical power, infrastructure, leisure, educational and recreational facilities and the means to get around with any semblance of convenience.

Not surprisingly, people are taking their money and emigrating to Canada.

The solution? A Six-Year National Development Plan, drawn up by the Council for Economic Planning and Development (CEPD), "to rebuild social and economic order and promote balanced development".

With more than 700 projects and a budget of T\$3.436 trillion (more than \$800bn), the apparent scale of the plan must impress Taiwan's citizens and foreigners alike.

Although Premier Hsu Feng-tsun (who is credited with dreaming up the idea) mentioned it only in passing, it is the electorate that the government hopes most to please. The year 1996, when the plan should come to fruition, coincides with the end of President Lee Teng-hui's term in office. Whoever runs to succeed him will have to face candidates from opposition parties, an exciting new factor in presidential elections.

Apart from ensuring the survival of the ruling Kuomintang (KMT), the plan has acquired a third role as a tool of foreign policy. The implied threat that countries unfriendly to Taiwan will not be allowed to participate in certain projects has magically opened diplomatic doors. The plan is put up as a quid pro quo for setting up air links to Taipei, getting Taiwanese offices abroad upgraded, or forcing countries to upgrade their semi-official offices in Taipei.

One ministry suggested taking this idea even further by requiring any company that wins a major contract to lobby its government to support Taiwan's entry to Gatt. This was received with howls of protest and is unlikely to be adopted.

Raising national income is one of four key policy goals to be attained by the plan. Massive government spending on public infrastructure projects will, it is hoped, stimulate sluggish domestic demand and private industrial investment as a basis for sustained future growth.

The economy is targeted to grow at 7 per cent on average over the six years, but consumer prices are expected to rise by less than 5 per cent this year and less than 3.5 per cent annually for the rest of the period. Per capita GNP is set to reach \$14,000 by 1996 from \$8,000 last year.

Large tracts of farm land will be given over to other uses. An increase in agricultural productivity will leave

the sector with zero growth to 1996.

Overall industrial growth will average 6.9 per cent a year, of which manufacturing will expand by 6.5 per cent. Heavy industry (meaning that which is technology and capital-intensive) will account for 62 per cent of manufacturing output by 1996, up from the current level of 58 per cent.

Developing the industrial base is the second key goal. Here the plan calls for new coastal industrial zones and technology-parks, building and improving harbours, airports and highways, ensuring adequate supplies of energy and upgrading telecommunications.

The third and fourth goals are "promoting balanced regional development" and "raising the national quality of life". Policies for realising these have not yet been worked out in detail, but the CEPD is basing them on a scheme to divide Taiwan into 18 self-contained "community hubs". Each will have its own employment opportunities, recreational, cultural and educational facilities, and be served by its own transportation network.

While there is some disparity of income between north and south, political observers claim that this is also partially intended to dissipate opposition. At present, anti-KMT and pro-Taiwan independence sentiment is heavily concentrated in the south and particularly in the cities of Kaohsiung and Chia Yi.

The government has managed to keep the political aspects of the plan in the background, but an open dispute between the Finance Ministry and the CEPD has erupted over how it is to be paid for.

Of the T\$3.23 trillion total, the CEPD hopes to raise T\$3.89 trillion from the sale of government bonds. Then there is a special budget of T\$2.18 trillion for large projects that will pay for themselves in the future, such as the high-speed railway, expressways and urban mass rapid transit systems. This and the other T\$2.18 trillion are to come from new taxes, previous budget surpluses, and the privatisation of some 20 state-owned companies.

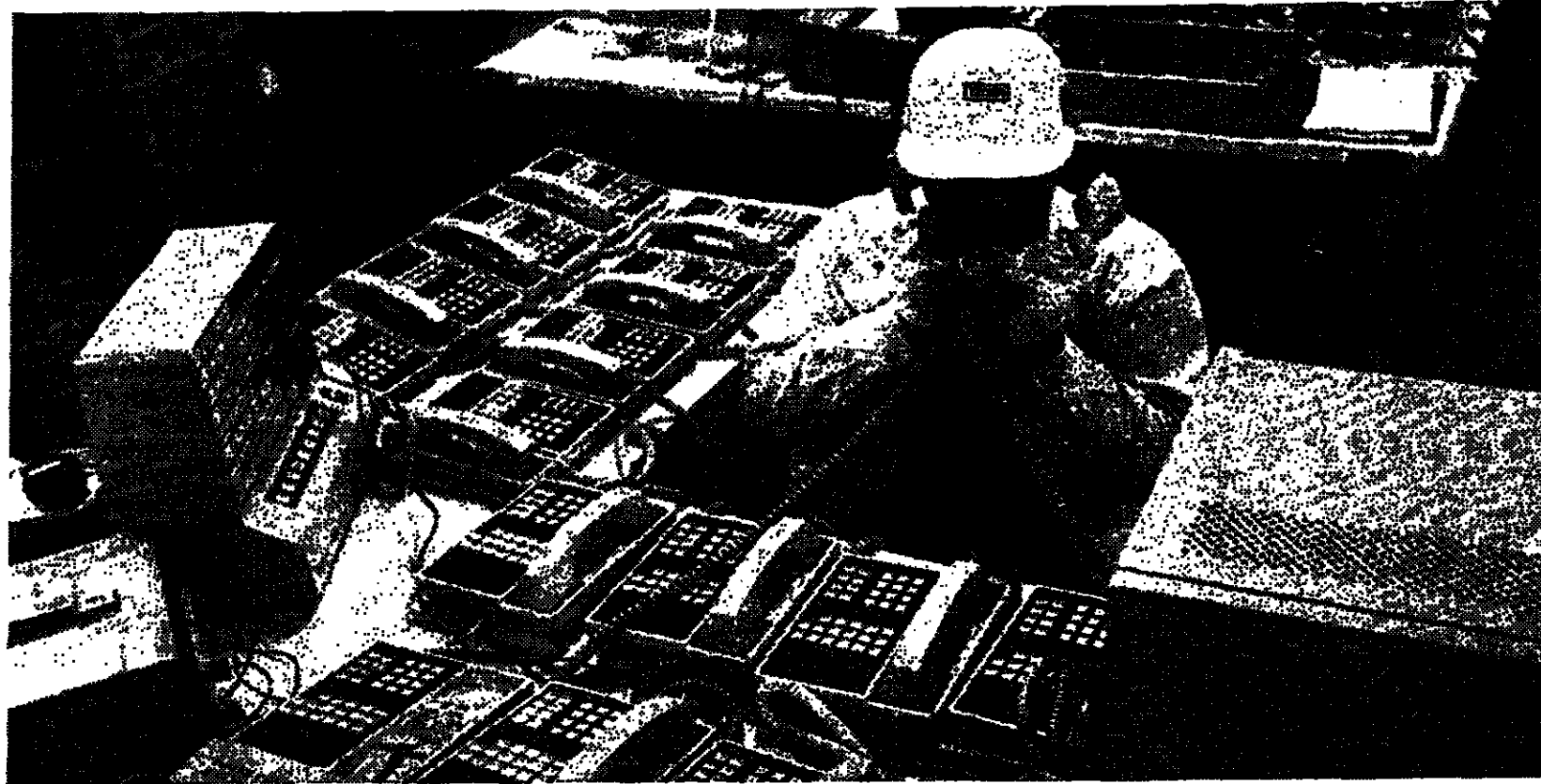
Mr Wang Chien-hsien, the finance minister, worries that the total cost of the plan will carry out the plan and that in 1996 it will have borne some visible fruit.

Political stability is therefore a must if the financing for the plan is to work.

Equally crucial will be confidence that the government will carry out the plan and that in 1996 it will have borne some visible fruit.

The government makes much of the promise that by 1996, Taiwan's per capita GNP will make it an advanced industrialised nation. But such has been the utopian hype surrounding the plan that there will be ample ammunition for the opposition if by that time

Peter Wickenden



One of the 22,000 employees at Hsinchu science park: peace and quiet help to untangle crossed lines

In a quiet mountain setting, Taiwan encourages creative design

## Far from the traffic fumes of Taipei

TAIWAN'S showpiece Science-based Industrial Park is only 70 kilometres from Taipei, but worlds away from the ugly, traffic-choked and heavily polluted capital, writes ANDREW BOLGER.

The advanced products and companies which the park was established to promote are also far removed from the low-technology assembly operations which are still typical of large parts of the island's economy. Since the park was established in 1980, at Hsinchu, south-west of Taipei - by the government's National Science Council, it has attracted 133 companies.

They are working in areas designated as appropriate for moving Taiwanese industry "upstream" to higher value-added activities: computers and peripherals, integrated circuits, telecommunications, optoelectronics, automated systems, bioengineering, environmental and energy science.

The companies in the park now employ a total of more than 22,000 people, of whom nearly a third are university-educated engineers, including 170 with doctorates. The park offers tax holidays, low-interest loans, and factory units to let.

Big groups such as Acer, Taiwan's largest personal computer manufacturer, and AT&T, the international telecommunications group, were allowed to lease land and build their own facilities. The Taiwanese government matches research and development spending on approved programmes up to a ceiling of T\$2m (\$746,000) per project with no limit on the number of projects any one company can submit.

The park's physical setting is also an important incentive. Hsinchu is surrounded by mountains and is close to the north-eastern coast of the island. The companies are set in pleasant parkland which

also boasts modern housing, a cinema and sports facilities.

This emphasis on lifestyle was an important element in one of the park's main goals: attracting back to Taiwan scientists and engineers from places such as Silicon Valley in California. So far there have been 639 of these so-called "returning scholars" and they have been responsible for establishing 68 companies in the park.

The National Science Council said its task had been made easier by the economic downturn in the US, from where most of the entrepreneurs had come. Ms Angela Yao, of the NSC, said: "Ethnic minorities also do come up against a 'glass ceiling' preventing advancement when overseas. Here they can establish their own companies."

Another attraction is an international school which teaches in both Mandarin and English. The school follows an

American curriculum, which also makes it popular with the families of the 300 engineers from overseas who are working in the park on short-term contracts at any one time.

The park is close to two universities and an industrial technology research institute, all of which provide a ready source of prospective employees and carry out research work for companies on a contract basis. In spite of the park's success during its first decade, the NSC is now facing harder choices as the park fills up.

Ms Yao said: "It used to be first-come, first-served, but now we are being more selective." Some companies are suspected of using the park just as a tax shelter. No companies have been kicked off, although between five and 10 have left voluntarily. However, several have been required to strengthen their management and do more R&D.

Even the flourishing Acer has been asked to move some of its production activities to an industrial zone. The scale of success should also be kept in proportion. The park produces 93 per cent of all the integrated circuits made in Taiwan, but that is still only about 10 per cent of the amount the Taiwanese market needs.

Last year R&D accounted for only 1.2 per cent of Taiwan's GNP, compared with 2.5 per cent in Japan, according to the NSC. One problem is that many of the park's activities are not very high-technology in modern industrial terms. Computers and peripherals account for more than half the output from the park, but many of them rely on imports for their microchips.

It is significant that when Acer wanted to develop 486bit D-Bus microchips, it did so in a joint venture with Texas Instruments, the US electronics group.

Andrew Bolger visits the world's biggest maker of tennis racquets

## How Mr Lo won game, set and match

KUNNAN ENTERPRISES claims to make about 40 per cent of the world's graphite tennis racquets. But half the group's output is sold under the label of competitors, such as Prince and Wilson.

Kunnan, whose own brand name is Pro Kennex, began business in a typical Taiwanese way, by making goods for sale under other companies' labels as an original equipment manufacturer (OEM). Like other Taiwanese concerns it was determined to escape from its original product range.

The company was founded by Mr Lo Kunnan in 1969, making wooden badminton racquets in his home town of Feng Yuan, close to the central Tai-

wanese industrial city of Taichung.

As the badminton racquet market became overcrowded, Mr Lo moved into metal tennis and squash racquets and in 1977 Kunnan became the first Taiwanese company to produce graphite racquets. Although Mr Lo, 46, has little education or technical training, his group is now a world leader in moulding, weaving and plaiting graphite, which it imports from the US and Japan.

Kunnan launched its own Pro Kennex brand 12 years ago. Mr Jeff Yao, director of international administration, said it was dangerous to rely completely on OEM, as owners of brands might be tempted to switch their orders to other countries with lower costs such as Thailand or China.

The shift away from OEM was not without its problems.

Prince, the US sports group, took a relaxed view of the situation at first, but when the Pro Kennex brand began to become established, Prince cancelled its orders with Kunnan - at that time 30 per cent of the group's business.

Mr Yao said Prince returned after several years because it could not get the same level of quality from other manufacturers.

He added: "There are always some tensions with OEM customers - their marketing people say 'no', but their purchasing people always want to buy from us."

Nevertheless, OEM still accounts for half the group's output of racquets, and Kunnan is happy to maintain it at

that sort of level, which maintains full utilisation of plant.

Kunnan launched the Pro Kennex label by setting up agencies in the US, Europe and Japan. But after five years, the business had not grown as fast as expected, so the group bought out the agencies in its main markets and now does all of its own promotion and marketing.

The group has also sought to strengthen its brand name by producing tennis and squash shoes, tennis balls, and accessories such as sweatbands. Mr Yao says sports shops are stocking fewer brands and those that succeed will have to offer a comprehensive range of highly-promoted goods for display. "In future, the real battle will be for shelf space."

Kunnan now also produces

graphite golf clubs, which account for 7 per cent of group sales. Once again, the group started by producing graphite shafts on an OEM basis, but is about to launch its own Pro Kennex range of graphite clubs.

The market lessons which Kunnan had learned were very much to the fore when Mr Lo decided in 1988 to make its most ambitious diversification so far - into computers.

Using headhunters to acquire good computer people, Kunnan produced a range of IBM-compatible PCs, using microchips from the US, under two brand names - Arche, and the budget-level Kenitec.

Kunnan's real innovation has been on the marketing side. Learning the lesson of its sportswear experience, the group has not appointed agents but set up wholly-owned subsidiaries in its target countries - the US, France, the UK, Germany and Sweden.

In the US it has a chain of 90 shops which sell solely Arche and Kenitec PCs and accessories. The only products from other manufacturers are items such as printers.

The group also has a chain of 45 outlets in France and is about to open shops in the UK and Germany. Although computers now account for half of Kunnan's sales, they make a much smaller contribution to the Taiwan group's profits, which last year fell from T\$395m (\$14.7m) to T\$235m - largely because of market conditions.

The fact that Mr Lo's family still controls a majority of the group's shares makes it easier for him to make such a gamble, but the group is sure that its strategy is right.

## PROFILE

## A truly modern minister

MODERN laws and modern people are what Taiwan needs to become a major regional financial centre, says Mr Wang Chien-hsien, the finance minister.

Mr Wang is confident it will be done. Several important bills on banking, insurance, futures, gold trading, and the securities markets are making their way from ministry cabinet to parliament.

Only when they are passed by the parliament, which is almost permanently bogged down by filibustering and fist-fights, will there be major advances towards internationalisation.

Mr Wang believes there are few deficiencies in the mass of existing law; but there are not enough qualified people to enforce it. Most of the smart people, he admits, are in the private financial sector making a comfortable living in illegal ways.

"I cannot say there is no manipulation of the stock market," he says, "but there is less than before." Since he took over as finance minister in spring 1990 the Securities and Exchange Commission has begun working with the Investigation Bureau under the Justice Ministry to bring suspected cases of manipulation and insider trading to court.

In addition, Mr Wang has drafted several hundred bright



Wang Chien-hsien

people into his ministry to add some impetus to reforms.

Educated at Harvard, the 53-year-old Mr Wang wears loud ties and a crew-cut, and is as impatient for change as any of his foreign critics. He is sending many of his new recruits abroad for training. "We should do that in a hurry. We want to catch up as quickly as possible."

When the stockmarket was in the final throes of its 90 per cent crash last year, Mr Wang moved quickly to open it to direct foreign institutional investment in the hope of introducing some health and stability. This year's performance suggests he has been successful.

"I am very happy with the degree of fluctuation in stocks this year. The market is now very stable." But this has been mainly because the millions of ordinary people who skipped work to bet on a stock have since abandoned the market out of bitter experience.

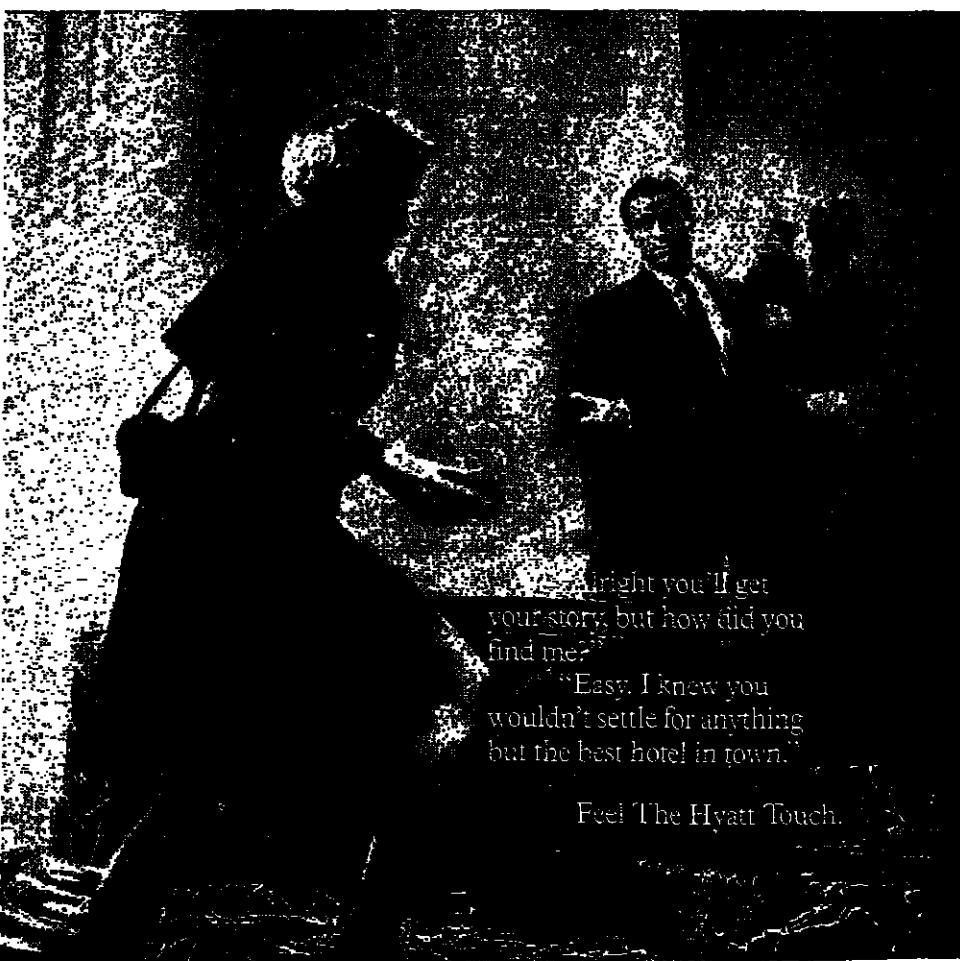
Foreign investment is still paltry nearly a year after the door was opened. Mr Wang is not disappointed. Noting that price-earnings multiples on many Taiwanese stocks are generally still high compared with other markets, he believes foreigners are watching and waiting.

Once they are familiar with our market, they'll come in. If they're smart enough they'll be quick." Nevertheless, he awaits the Central Bank's agreement to a number of measures easing the restrictions on foreign investment. As the various bills get passed and the Ministry's new Monetary Affairs Bureau gets to work, the pace will quicken.

Mr Wang is keen to see foreign expertise raising local standards of service. A devout Christian and a forthright public servant, he resigned from his previous post as vice-minister in disgust at what he called widespread lack of respect for the law.

So many branches of financial activity are to be reformed at once that further irregularities are likely. "But foreigners bring good, not bad competition. They don't break the law."

Peter Wickenden



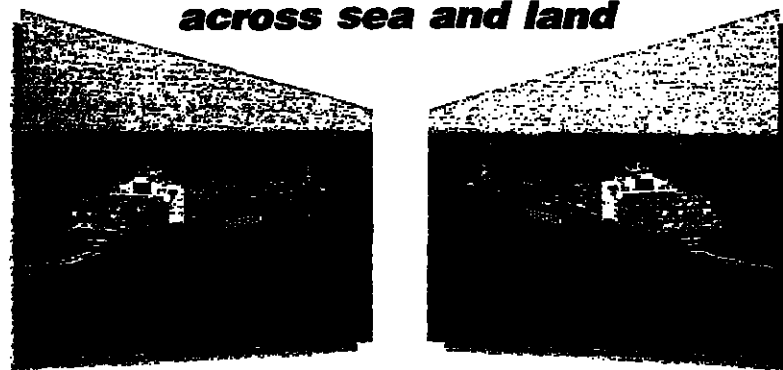
Taipei, Taiwan



2 Sung Shou Road, Taipei, Taiwan, Republic of China.  
For reservations and more information about Hyatt Hotels and Resorts worldwide, call your travel planner or in London call (071) 580-8197. In the U.K. call toll-free (0345) 581-666.



For outstanding service across sea and land



Door to Door full container services  
Land Transportation  
Feeder Services to outports  
Coastal and river barge services  
Double-stack liner trains  
Mini-land bridge  
Micro-land bridge



EVERGREEN INTERNATIONAL CORP.  
Head Office: 20000 Lakeside Drive, Suite 200, Irvine, CA 92614, USA  
Tel: (714) 261-2200 Fax: (714) 261-2201 Telex: 930000  
Branches: London, Hong Kong, Singapore, Tokyo, Osaka, Manila, Seoul, Taipei, etc.



EVERGREEN

## FINANCIAL TIMES RELATED SURVEYS

WORLD ECONOMY	Dec 14 1991
KOREAN FINANCIAL MARKETS	Dec 30 1991
VIETNAM	Nov 14 1991
VEHICLE MAKING TECHNOLOGY	Nov 15 1991
HOME ENTERTAINMENT	Nov 16 1991
HONG KONG FINANCIAL CENTRE	Nov 20 1991
THAILAND	Dec 4 1991
PHILIPPINES	Dec 10 1991
BANGLADESH	Dec 16 1991
JAPAN INDUSTRIAL REVIEW	Dec 16 1991

FOR ADVERTISING INFORMATION CONTACT SAMANTHA TELFER

071-873-3050

FOR EDITORIAL INFORMATION CALL RHY'S DAVID, SURVEYS EDITOR

071-873-4090







# FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 7HL  
Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Thursday October 10 1991

## Conservative uncertainty

MR JOHN Major has won the allegiance of Conservative MPs and the admiration of the voters, but he has yet to conquer the hearts of his party workers. He must do so if he is to lead them to victory in what will be the most closely fought general election since Mrs Margaret Thatcher was swept into Downing Street in 1979. He needs a united party behind him if he is to confront the newly united Labour party, which emerged from its conference in Brighton last week in full support of Mr Neil Kinnock. Yet the representatives at this week's Tory conference in Blackpool, most of them constituency activists, demonstrated yesterday that however loyally they may applaud the name of the present prime minister, it is his predecessor they revere.

Partly for this reason Mr Major could not yet lead the Conservatives too far away from Thatcherism even if he wanted to. He took two bold decisions nearly a year ago, soon after he became prime minister. First he declared, in terms more positive than any Mrs Thatcher would contemplate, that Britain's place is in Europe. That altered the tone of all subsequent debates on the European Community. Second, he pronounced that the poll tax was to be replaced. That removed an exceedingly unpopular policy. In the spring he introduced the "Citizen's Charter". It addresses itself to consumers, not citizens, and its intrinsic merits have yet to be demonstrated in practice. Yet its very proclamation is earnest of an intent to raise the standards of public services.

### Wise approach

To judge by the speeches made in Brighton so far, it appears that the prime minister has decided that enough is enough. The election is to be fought on a policy of consolidation. This is wise. The new approach to the EC, the council tax, and the Citizen's Charter can reasonably be presented as "building on past achievements". Currently unpopular policies, such as the opting in to trust status of NHS hospitals, chiefly require skilful presentation and robust defence.

Mr Major's task as party

leader is therefore clear. He must explain his strategy, sell it to the party machine, and then to the country. His ability to do that will be tested tomorrow afternoon, when he is due to make his first speech as leader to an annual conference accustomed to the oratorical performances of Mrs Thatcher. She bedazzled this same audience for 15 years in a row. It is a formidable act to follow.

### Best course

The prime minister's best course is to be true to himself. In setting out his stall he must be clear about the reasons why the Cabinet is persisting with the implementation of the unpopular elements of continuing Thatcherism, notably the health service reforms and the opting-out of schools. There are considerable merits in both policies, but the government has failed to win the argument. His approach to Europe may seem to be even more difficult to present, given the divisions in the party on the proposals before the intergovernmental conferences on economic, monetary and political union. Mrs Thatcher is suspicious of any change in the Rome Treaty that includes the possibility of a single currency, whether or not Britain enjoys the protection of a clause that gives it the option of staying out unless and until it wishes to join. The government is negotiating just such an arrangement. Mr Major should take this head-on. He should frankly explain why he supports European monetary union (on the right terms), and brave the wrath of his predecessor.

That apart, his task is to put passion behind an exposition of his philosophy. His positive attitude to the public services should be boldly stated, without looking over his shoulder at Mrs Thatcher. Principles universally embraced by Conservatives – freedom, choice, competition, and money – must be re-affirmed. It is only weeks since Marxism-Leninism fell dead in the Soviet Union. That should leave the political field open to a party whose central tenet is the market economy. Mr Major can compete successfully in this field, but only if he has the courage of his convictions.

## Undermining the tunnel

SOME TIME late in 1993, a shiny French train à grande vitesse will emerge from the Channel tunnel less than two hours after leaving Paris. On the 160-mile journey through France, it will have reached speeds of almost 200mph. For the next 70 miles, it will rattle through the Kent countryside along already congested commuter lines into south-east London to arrive well over an hour after leaving the tunnel.

Nothing will better epitomise the difference in approach between the UK and France in executing large infrastructure projects. If the traveller has started from the new Parisian business quarter of La Défense and is journeying to Canary Wharf in London's docklands, the contrast between the two countries' approaches to urban redevelopment will add to the contrast. The former, virtually complete and linked into the metro and the urban railway system, the latter marooned in a sea of desolation and with three years to wait until the underground line reaches it from central London in 1996.

Continual postponement of completion, changes of mind sometimes driven by party political considerations, and an inability to agree on funding have marked the history of the Channel tunnel link, just as they have the regeneration of London docklands. A similar tale could be told of earlier projects such as the motorway around London and the capital's third airport. The achievements of the private sector in completing projects such as the Channel tunnel itself or in building Canary Wharf suggest that the difficulties lie in the sphere of governance rather than any form of British disease.

### Unanswered questions

Even before yesterday's announcement by Mr Malcolm Riddick of the change of route, the history of the debate over the link gave little cause for congratulation. In the four years since BR first proposed a link, thousands of homes have been blighted by uncertainty – many of them for no good reason. It now appears that if Mr Riddick had agreed BR's preferred route yesterday, it would have been 1996 at the earliest before the rail link

could have been opened, five years after the tunnel had opened. Now the earliest date for completion of the new route is some time after 2000 – because there are no plans prepared, no idea of where the funds are to come from and many other questions left to be answered.

### Political factors

One reason for rerouting the project may be that there are far fewer homes in Conservative seats on the new route than on the one which BR preferred. It is hard to see significant economic advantages which will accrue to east London from the new route, since the link is not intended to carry freight. And there are many disadvantages in abandoning the route, through south-east London which could have carried commuters on lines approaching capacity.

It may be argued that there is no commercial justification for building a high-speed link between London and the coast. The cost of the BR-preferred route would have been £3.5bn to cut the journey time from Paris to London from 3 hours to 2½, and that from Brussels by a similar amount to 2 hours and 10 minutes. These are not insignificant benefits, but it is unlikely that travellers would have paid the additional costs to achieve these time-savings. However, British Rail had adapted the high-speed link to incorporate growth in commuter traffic which would have required additional spending on capacity in the next decade. While the project was never going to demonstrate a commercial rate of return, the amounts of public investment to make it viable were of a scale which could have been justified – particularly in comparison with the amounts already spent on a high-speed road link to the tunnel.

The Channel tunnel offers the UK an opportunity to overcome its natural geographical disadvantage in the European Community. High-speed rail links – for freight as well as passengers – are needed not just to London, but to the Midlands, Wales, the north and Scotland. It is hard to avoid the conclusion that another opportunity has been missed.

Shortly after 11am this morning, Mr William Waldegrave, the health secretary, will do something quite out of character for a Conservative minister at a party conference. He will promise that the government will not privatise the National Health Service.

The relief of the representatives will be palpable. A recent Mori poll confirmed that 62 per cent of voters think the Conservatives will privatise the NHS if they win the next election. A "big majority" think the result will be a further deterioration in the quality of the health service. Conservatives know that the NHS is the strongest card in Labour's hand, and one it has played with skill since the government launched its reforms in 1989.

Yet why should Mr Waldegrave feel obliged to deny privatisation, the flagship of the Thatcher revolution? In July, the prime minister's Citizen's Charter claimed that privatisation had improved the quality of many public services and promised to extend it to others such as postal services. Mr Malcolm Rifkind, the transport secretary, yesterday made no secret of his desire to privatise British Rail after the election, and Mr John Wakeham, the energy secretary, will do the same for British Coal.

In backing away from the "p" word in services such as health and education, the government is implicitly recognising that privatisation is not always as popular as it claims. "Privatisation is popular among those who have choices," according to Mori's Mr Brian Goschalk. "Among those who don't, feelings are mixed, and there is a strong feeling that when it comes to public services, public is better than private."

With coal and railways, it is unlikely that such feelings are decisive in settling voting intentions (except for voters who work for British Coal and British Rail). But when it comes to health, almost every one feels affected and can be made to feel personally threatened by changes which could reduce its availability or quality.

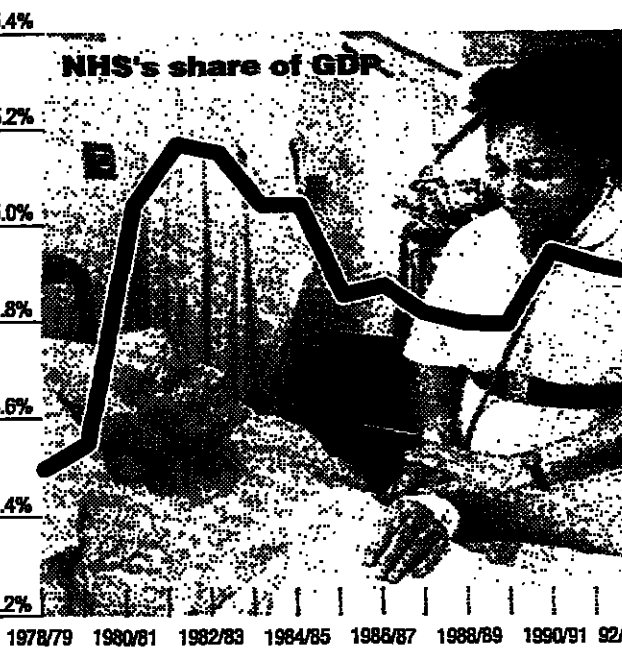
Public suspicion about the Conservatives' intentions towards the health service is, of course, long-standing. Even in the early 1980s, when Labour was in danger of falling into third place behind the Tories and the Alliance in public esteem, voters still regarded it as better able to run the NHS than the Conservatives.

And when Mrs Thatcher announced her fundamental review of the health service in January 1989, the central issue was how to get more funding into health care without increasing Treasury support. A greater role for the private sector seemed inevitable: free-market think tanks such as the Institute of Economic Affairs advocated the expansion of private health insurance.

In the event, the government lost confidence in the practicality of these alternative sources of funding. When the review published its recommendations in the 1989 white paper *Working for Patients*, it had refused on ways of improving the delivery of health care, in order to get more out of the existing budget. Greater competition between providers and the creation of a price mechanism

## John Willman says NHS privatisation may yet be the result of reform

### A patient mistrust



Source: National Association of Health Authorities & Trusts

nism to allocate resources would improve the quality of service without the injection of new sources of funding.

The specific service aims set out in *Working for Patients* enjoy widespread public support, according to Mr Goschalk. The public declares itself in favour of giving general practitioners greater responsibility for the delivery of health services and encouraging hospital consultants to be more responsive to patients. But largely because they do not trust the Conservatives towards the health service, voters do not believe that the government's reforms – about which they often lack knowledge – will produce these improvements.

So, on past form, Mr Waldegrave's sincere protestations at the conference will heighten still further voters' fears about what the Conservatives are up to. Labour's pugnacious health spokesman, Mr Robin Cook, will denounce the message that the Conservatives are hell-bent on privatising the flagships of the welfare state.

Mr Cook accepts, of course, that the government is not privatising the NHS in the classical sense of selling off the assets. And there is no compulsion to seek private health cover: the state still undertakes to provide comprehensive health services at least for now. Nor will patients arriving at hospitals or surgeries have to pay for their treatment.

But the opposition claims the reforms will strengthen the private health sector by destabilising the health service. The creation of independent trust hospitals is a form of creeping

privatisation – they are portrayed as having "opted out" of NHS control. And the provisions allowing GPs to spend health care budgets on behalf of their patients mean that scarce NHS funds find their way into private practice.

The trust hospitals are clearly not in the private sector (their independent status is rather like that of universities). But to create competitive pressures, they are encouraged to adopt an entrepreneurial approach. For example, they can chase as much business from the private sector as they wish.

The NHS Support Federation, an umbrella organisation for opponents of the reforms, believes that trust hospitals will find the higher returns on selling services to the private sector irresistible. They will increase the number of beds they sell to the private sector, leaving fewer for NHS patients. Waiting times for operations will lengthen and more people will go privately. The federation's director, Ms Julia Schofield, predicts a downward spiral into a two-tier system, with those who can afford it going privately, and the remainder left with a rump NHS.

The trust hospitals vehemently deny this will be the outcome. Mr John Greenham, who chairs the NHS Trusts Federation and is chairman of the St James's Hospital Trust, Leeds, says those involved in the first group of trusts would not have accepted trust status if they had believed the trusts were a route to privatisation.

But there is agreement from opponents and supporters of the NHS reforms that trusts

may find themselves under pressure to move further down the road to independence. Ms Schofield and Mr Tony Byrne, an executive member of the Conservative Medical Society, both predict, for example, that trusts will soon chafe under the rigid Treasury restrictions on their ability to raise capital. If private capital is injected into trusts, they argue, it will be only a matter of time before they effectively go private.

There are similar pressures on the GP fund-holding experiment currently going on in 300 practices. These GPs are given funds to buy services on behalf of their patients, including elective surgical operations for hernias and varicose veins. The more enterprising fund-holders have set up their own companies to provide their patients with consultations and simple operations at their surgeries. Their overheads are lower, so consultants can be offered sufficiently generous fees to lure them out of their ivory towers and treat patients closer to home. This shift in power from consultants to GPs certainly benefits the patients of the fund-holding GPs, but those whose GPs do not act as fund-holders may find it harder to see consultants at the local surgery if they are out doing surgery in health centres. If all GPs became fund-holders, there would effectively be a big shift in treatment away from NHS hospitals to private arrangements made by GPs.

There is also a cost to the NHS in this private provision. The money GP fund-holders have to spend includes a contribution to the capital costs of NHS hospitals. If a GP spends this money on private arrangements, it is lost to the NHS – a leakage of already scarce funds to the private sector.

So while the reforms have not formally privatised the health service, there are pressures that could lead to more private treatment and less NHS health care. Some NHS funds go into the private sector rather than the already cash-starved public sector (a consequence of the reforms Mr John Major unsuccessfully argued against while chief secretary to the Treasury). And there will be a temptation for parts of the NHS – the trust hospitals – to seek private capital.

Which way it goes depends on the predilections of the party in power. A government which thinks privatisation is a good thing will welcome such moves – provided it is not facing an imminent election where the unpopularity of such moves would be demonstrated in the ballot box. A government not in favour of privatisation could make relatively modest changes to the rules to preserve the positive results of the reforms while erecting a firm barrier between private and public provision.

In that sense, the voters who believe the Conservatives will privatise the NHS if they win the election may be right. But it is unlikely to be by the sort of wholesale transfer of ownership which has become familiar with gas and water. Rather it will be a development over time as the reforms create opportunities for the private health sector to grow. If that was indeed the case, the Conservatives would have achieved the main aim of their NHS reform of drawing in new finance, without the odium of privatisation at a stroke.

When Heath was toppled in 1975 and Mrs Thatcher succeeded him as party leader, one of her first acts was to sack Peter Walker from the shadow cabinet. One can see why she did it. In almost every respect, their political outlook was completely different. Walker was corporatist, believed in big departments, in incomes policy, in Great Britain Inc, and thought that monetarism was a joke. Even on Europe, where he once held views similar to those of Mrs Thatcher today, he had become a convert to the Community. Yet when she became prime minister, Mrs Thatcher decided that she could not dispense with him altogether. In Walker's words, once put pithily by Lyndon Johnson, she decided that it was "better to have him in than out". The once potential rebel went along and was successfully minister of agriculture, energy secretary and Welsh secretary.

He says that he did so partly out of party loyalty and partly because he was allowed to be his own man. Certainly the latter was the case in Wales. She put him in the Welsh Office, gave him the money and let him get on with it. Walker notes with pride that when the Soviet Union was first contemplating economic reform, the country sent a deputy prime minister "to look at what was happening in Wales under Peter Walker". He adds that "if, by some magic formula, I was to have a say in the running of the Soviet Union", he would run it much as he ran Wales. For the record, he was the first senior British politician to tell Mrs Thatcher that Mikhail Gorbachev was a man with whom she could do business.

In the end, this is rather a sad book. Walker is perhaps too reticent about his business relationship with Jim Slater, saying simply that he (Walker) "was lucky, I left business in 1970... a financial success". He claims perhaps more personal credit than he should for the defeat of the miners' strike. One always understood at the time that Nigel Lawson, as chancellor, was closely involved. For Lawson, or indeed the Treasury as a whole, he has scarcely a good word to say. He gives an account of the British Gas privatisation and encomium of its chairman, Sir Denis Rooke, that not everyone will recognise.

The saddest element of all is the extent to which Tory politics seems to depend on personalities and chance. Here we are in 1991 facing much the same problems, like reorganising local government. Walker the politician might never have been.

Malcolm Rutherford

## BOOK REVIEW

### He might not have been

STAYING POWER  
By Peter Walker  
Bloomsbury, £16.99

Unless Mr Edward Heath finally delivers, or Mrs Margaret Thatcher comes out with a blockbuster, this must be one of the last of the autobiographies of the Heath/Thatcher period in British politics. True, both Sir Geoffrey Howe and Mr Nigel Lawson have promised books of their own, but neither of them quite spanned the period in the way Mr Peter Walker did.

When Walker was at the peak of his political power in the early 1970s, Prime Minister Heath offered him a choice of two deputy roles at the Department of Trade and Industry. One was Howe, the other was Mrs Thatcher. Walker picked Sir Geoffrey and comments now: "It was a fateful decision. Who can say how it might have worked out if I had chosen Margaret?"

The young Walker was a whizz kid. He did not go to university – not because his background was especially disadvantaged, but because nobody in his family had ever been to university before and nobody thought of it. Instead he read the *Financial Times* from the age of 12, with his father giving him 10 pence a week to buy it each day.

He was advised at primary school to read George Bernard Shaw's *Intelligent Woman's Guide to Socialism, Capitalism, Sovietism and Fascism*. That, he says, was when he concluded that he was a Conservative.

He has been a Conservative of a kind ever since. In his youth he met the imperialist Leo Amery who told him that the absence of a university education must be compensated for in three ways: reading widely, becoming financially independent and acquiring an understanding of international affairs.

Walker did all that. He had started his own insurance brokers' firm in the City by the time he was 20. He was the youngest Conservative candidate in the 1955 general election, in a seat previously contested by Mrs Thatcher: their paths never stopped crossing.

Mrs Thatcher entered parliament in 1959, Walker in a by-election in 1961, but it was Walker who went whizzing. Selwyn Lloyd as leader of the House made him his parliamentary private secretary and, according to this book, showed him all the cabinet papers. When Mr Heath sought the leadership of the party in 1965, he asked the young Walker to organise his campaign.

Under Heath's premiership, Walker held in turn the two giant home departments – environment, and trade and industry. He was thoroughly at home with past leaders like Harold Macmillan, and magnanimously advised Heath to promote new blood – like Mrs Thatcher.

When Heath was toppled in 1975 and Mrs Thatcher suc-

## Arts hopes extinguished

Britain's arts organisations need no telling that beggars can't be choosers. So it is perhaps surprising that only two thirds of them said yes when asked if they would take on a new source of money from tobacco companies increasingly hard up for ways of advertising.

Still, a good many of the rest who said no, evidently sighed as they said it. For instance, the Brighton Festival and St David's Hall in Cardiff are just two of the organisations surveyed by the Association for Business Sponsorship of the Arts which know that coddling up to the tobacco companies would kindle the wrath of their main paymasters, their respective local authorities.

Others, from English National Opera to the London Symphony Orchestra and the Victoria & Albert Museum, described their attitude as pragmatic, although all stressed that they would never accept tobacco money to pay for educational or children's activities.

Ironically, their agonising over the burning issue of money into the arts, it has been decided against. Gallaher will go on advertising where permitted while concentrating sponsorship on Formula One motor racing which eats up £5m – a sum that makes the arts world drool.

It can nevertheless console itself with the thought that what it doesn't get, it cannot miss. Any new money supplied to the arts from tobacco would be liable to be axed by the latest EC proposals to restrict "indirect advertising" connected with the smoking habit. A far worse problem would be if the health lobby decided to turn similar attention to the drinks trade. With their advertising already diluted

## OBSERVER

by restrictions, liquor companies have become great fans of the arts, freely pouring £5m or more yearly down their throats.

### Close to home

While Cyrus Vance's overseas assignment as United Nations envoy to war-torn Yugoslavia will demand all his negotiating skills, he faces a Stateside mediation problem that threatens to prove even more intractable.

The former US secretary of state, who helped to bring about the 1975 Camp David peace agreement between Egypt and Israel, has been asked to help settle a budget dispute between New York's Governor Mario Cuomo and state chief judge, Sol Wachtler.

A suit Wachtler filed against Cuomo, demanding more cash for the court system, has drawn an instant countersuit from the outraged governor.

A federal judge, describing the tussle as "an unseemly civil war", asked Vance to mediate. But the two titans of New York are refusing to lay down their weapons.

### New dimension

Sir Michael Caine, chairman of the Booker International food group, clearly has a penchant for broadcasting. Besides being an ex-member of the Independent Broadcasting Authority, he is chairman of the One World Broadcasting Trust dedicated to using television to demonstrate the interdependence of the world.

He is now adding a local dimension to the One World big picture by accepting the chairmanship of Five TV, a consortium aiming to bid for the UK's new national television network, Channel 5. Five TV, backed by the



powerful Toronto-based Citytv group led by Moses Znaimer, hopes to launch Citytv television in the UK if it wins next year's competitive tender. The transmitter plan allows for tailor-made programming for each of as many as 30 UK cities, on top of a national spintime programme common to all.

"We're planning really good quality programmes for a different level of cost than ITV," says Chris Rowley, one of the Five TV team and a former IBA director of planning.

Even so, the outlook for Channel 5 is still uncertain. Apart from the bid money, a successful applicant will have to pay for the national transmitter system and the returning of several million video recorders currently cluttering up the frequencies the new channel will need.

### Inscrutable

Smoothness prevailed at abrasive Korean tycoon Chung Ju Yung's grand book-laundering party in Seoul, despite the rift between him

and his country's political leadership. The founder of the family-owned Hyundai Group and relatives who help to run it are the subject of an unusual government investigation into alleged avoidance of inheritance taxes, which Seoul business circles believe is politically motivated. They see it as designed to muzzle a powerful critic of the government.

Nor will all of Chung's business rivals feel flattered by his book, *Ordeals But No Failures*, which lambasts a good number of them. A prime example is Kim Woo Joong, chairman of the Daewoo textiles-to-shipbuilding conglomerate, who is criticised for simply acquiring the companies he heads rather than establishing any himself. "I hate that style," Chung's book comments.

At the party, however, political and business leaders alike flocked to offer the author their warm greetings, the lead being taken by Kim Young Sam, number two in the ruling party.

True, there was one scuffle. But it turned out to centre on a sacked Hyundai worker sending Chung an apology from his former boss.

### Down table

However hard-pressed premier John Major may be to fulfil his pledge to create a "classless society" in Britain as a whole, it seems to be in force already at the heart of government. The cabinet office's mess – where senior mandarins could hunch, secluded from their canteen-confined underlings – has been closed because of falling demand.

With a growing shortage of accommodation, the ex-mess is likely to be turned into offices. It all seems a long way from the Thatcher days when her private secretaries regularly trooped there for team briefings over the up-market pie and chips.

**COMMUNICATIONS**

**PRIME MANUFACTURING LOCATION**

**CENTRAL TO THE PROPOSITION**

**THE BEST INCENTIVES**

Mid Glamorgan is the closest Government 'Development Area' to London and the South East on the M4, with excellent communications by road, rail, sea and air, bringing the whole of the U.K. and Europe within fast and easy reach.

Mid Glamorgan offers unbeatable financial incentives, the largest range of sites and industrial property in Wales and opportunities for a superb lifestyle in an attractive environment.

Find out how you can join the growing number of successful companies who have chosen the County for a new start-up, expansion or relocation project.

Clip the coupon below or telephone our 24 hour enquiry hotline on Cardiff (0222) 620770 today.

Name \_\_\_\_\_

Title \_\_\_\_\_

Company \_\_\_\_\_

Nature of Business \_\_\_\_\_

Address \_\_\_\_\_

Post Code \_\_\_\_\_

Tel No \_\_\_\_\_

Business Development Team,  
Mid Glamorgan County Council,  
Greyfriars Road, Cardiff CF1 3UG.

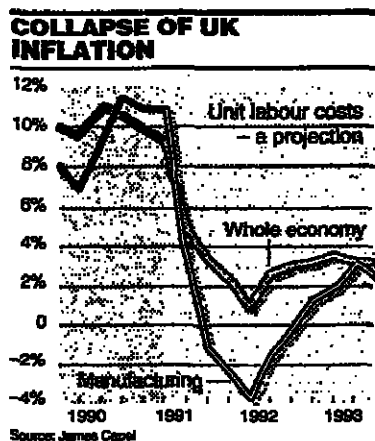
**MID Glamorgan**



## ECONOMIC VIEWPOINT

## Emu: Thatcher right — but don't worry

By Samuel Brittan

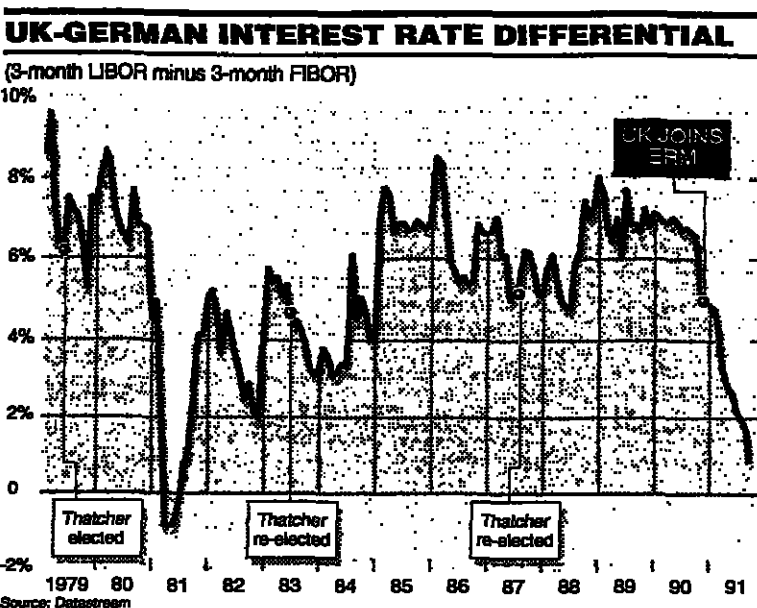


Of course regional problems will remain. But the mass of bogus problems arising when perfectly viable economies have current deficits offset by investment inflows will disappear (the leading example being Spain itself).

But man does not live by sound money alone. Will not a single currency also mean a single fiscal policy? In one sense, yes. The fiscal element in monetary union is widely misused. Some people think of a body in Brussels or Strasbourg telling the British Parliament what VAT rates are to be, or laying down common rates of income tax or thresholds. No doubt that is what many Eurocrats would like to happen. But what is required to make monetary union work is something much more limited and

## If I hated the idea of the Ecu with the Queen's head, I would be worried

less politically explosive. All that is really needed is some binding agreement to prevent member countries running excessive budget deficits. (Indeed the negotiators in Brussels at the inter-governmental conferences have gone quite far in defining what "excessive" means.) Such a fiscal accord does not require European countries to agree on the level of government spending, still less on common tax rates (which after all differ among the US states). The need is just for an accord stating that



the gap to be bridged by borrowing will be kept within agreed limits.

None of this is crying for the moon. The world already had a *de facto* single currency before the first world war, when the dollar, pound, mark and franc were simply different names for the gold coinage. A balanced budget was also the norm in times of peace. These ideas can all be translated into modern practices and terminology.

Meanwhile, few people realise quite how far UK inflation is being eliminated due to the combined effects of ERM membership and the domestic demand squeeze. It is this inflationary kill-off which gives the Tories their best economic claims at the election.

The credit for both belongs to someone who has been made the scapegoat for their misfortunes by less scrupulous Tories, namely Nigel Lawson. The UK would never have got near ERM membership without the long campaign by the former chancellor to show that it was not merely a Euro-gesture, but long overdue on economic grounds.

Less well recognised was Lawson's courage in raising base rates to the unpopular height of 15 per cent to break the inflationary momentum. He acted in the face of scurrilous per-

sonal abuse from politicians supposedly on his side — and despite the sniping at his sterling policies from the Thatcher circle, which caused interest rates to rise higher than would otherwise have been necessary. Because of these unpopular actions, inflation is now set to fall further than it did in the last recession (although that was a severe one) and on a more durable basis. Tomorrow's headline year-on-year Retail Prices Index will be distorted by the timing

## From now on chancellors will be 'no club golfers' — and no harm done

of mortgage interest changes. It will nevertheless understate the true counter-inflationary momentum. CBI pay settlements are now down to 5% per cent — a computation which disregards the one in 10 companies where settlements have been suspended or postponed. The pay figure must be seen in conjunction with the renewed rise in manufacturing productivity since the end of 1990. The turnaround has come earlier than in the previous deep recession of 1980-81 and has been much stronger.

## LOMBARD

## Hurt feelings, burnt rubber

By Ian Davidson

Last weekend in the Netherlands a meeting of the European Community's Council of Ministers gave rise to an extraordinary scene of cops and robbers. When the meeting broke up, Mr Roland Dumas, the French foreign minister, and his German counterpart, Mr Hans-Dietrich Genscher, engaged in an unseemly car chase in an attempt to pre-empt the presidential press conference of Messrs van den Broek of the Netherlands and Jacques Delors of the Commission.

They failed; but their schoolboy display of pushing and shoving did not end there. Messrs Dumas and Genscher announced they would be holding their own meeting tomorrow to discuss the defence dimension of the future European political union, which they would "coordinate with other member states on the same wavelength".

Since then tempers have cooled. The French and German foreign ministers have (almost) apologised to their Dutch colleague; they have denied any intention of discourtesy towards the Community presidency; and tomorrow's cabal of like-minded member states turns out to be nothing more than another bilateral Franco-German meeting, with the modest addition of the Spanish foreign minister to make up the numbers.

The history of the EC boasts rather few memorable car chases, and one is tempted to dismiss this one as a temporary breakdown in an otherwise impeccable diplomatic machine; but in fact it may tell us something quite interesting about what is going on.

In the first place, these 12 foreign ministers have been negotiating with each other almost continuously for several months. The political union treaty is a project with massive implications for the future, and the Yugoslav crisis is already spelling out some of these implications before the Community is quite ready. Nobody should be surprised by a little breakdown.

But there is obviously more to it than that. Even if the for-

eign ministers were overtired and scratchy, the histrionics were symptomatic of more profound issues.

The obvious explanation is that the French were incensed by last week's Anglo-Italian statement urging the development of a European defence identity closely linked to NATO. By contrast, France and Germany have repeatedly argued for a European defence identity closely linked to the Community; and Dumas and Genscher may be expected to repeat that argument on Friday.

Last weekend's flare-up may have deeper reasons, however. Under President Mitterrand, the French have long been accustomed to playing the Pied Piper to their Community partners; but now they may be afraid of losing control of events.

To be sure, they do not like the pro-Nato flavour of the Anglo-Italian paper. But what really upsets them is the signature of the Italians, whom they have assumed they could count in the unconditional pro-Community camp. The French boast of their bilateral links with Germany, but they do not care for the bilateralism of others.

But last week's deviationism by the Anglo-Italians was trivial compared with the sin of the Germans, who committed the double fault of (a) signing a bilateral statement with the US in which (b) they proposed the creation of a co-operation council between Nato and the countries of eastern Europe. The French accuse the Germans of making gratuitous concessions to US ambitions, of expanding Nato's political role, and of weakening the Community.

In the wake of Sunday's car chase, the French PR line was a mass of confusion and contradiction, and no wonder. President Mitterrand insists that the Community must have a federal vocation. He also insists on the question of defence as the ultimate litmus test. But he further insists that the federal principle does not apply to defence. No wonder his foreign minister eventually feels the need to break out with a good car chase.

## LETTERS

## Government may function best when sovereignty is seen as divisible

From Mr Brian Reading.

Sir, Why do politicians treat sovereignty as if it were indivisible, to be retained or lost? It is divisible. The real issue is at what level each function of government is best performed. Emptying dustbins should probably be left to local government. Regions ought perhaps to control the police. National governments should have the last say on education and the European Community on air traffic control. It is unlikely that everybody will agree with these examples. But that is the point. The debate, as over states' rights in America, should be about who controls what.

Talk of a Brussels strait-

jacket is nonsense. In those areas of government best determined and performed at the Community level, Brussels should be able rigorously to impose European regulations. The same is true of national, regional and local government. The issues are how, democratically, laws should be made at all levels of government and how sovereignty should be divided between them.

Freedom is best ensured by the dispersion of sovereignty, its evolution upwards and devolution downwards. The reverse was the Thatcherite goal. During the past decade power has been increasingly concentrated in Westminster. Given our unfair electoral sys-

tem and the bloated powers of our executive, together with the bad job governments of both parties have made of running the country, a diminution of Westminster's area of authority seems desirable.

One should also remember, when anti-Brussels politicians beat the nationalist drum or when pro-Europeans oppose referenda, that all have a vested interest in maintaining the pre-eminence of Westminster and its largely undemocratic system of elected dictatorship.

Brian Reading, Lombard Street Research, Export House, 25-31 Ironmonger Row, London EC4V 3PN

## Extraordinary conclusions

From Dr Frank A Heller.

Sir, You report the employment secretary, Michael Howard, saying ("Works cuts" October 9) that a significant majority of people who responded to a departmental inquiry believed that mandatory works councils, as proposed by the European draft directive, would undermine existing employee involvement and seriously damage business efficiency.

These are truly extraordinary conclusions in view of the uncontested fact that such works councils have not ruined German business efficiency, nor that of other European countries which long ago adopted mandatory schemes. What is particularly serious is the poor scientific basis on which the employment department is prepared to make such statements. You report that 445 organisations were sent questionnaires, but the minister's conclusions were based on only one-quarter of that number. This is no way to conduct marketing or politics and it is no way to impress our European partners that we are sufficiently serious to make a useful contribution to their deliberations.

Frank A Heller, 4 Wood Vale, London N10 3DN

## Greenpeace and the 'irrationality' of pollution

From Mr Stephen G Sawyer.

Sir, Peter Knight's article (Business and the Environment, September 25) concerning Greenpeace's campaign to stop Albright and Wilson from polluting the Irish Sea contained the most astounding assertion by the company's spokesman, Mr John Pickup, which cannot pass uncorrected. He states: "We have never imposed a load on the environment above our consent level."

This will be news to the magistrates who convicted the company in August for doing just that in a court case brought by Greenpeace, the

first such private prosecution of a chemical company under the Water Act 1989. The company revealed in court that it had exceeded its pollution licence at least periodically over the previous two years and had deliberately done so during experiments last year in a bizarre attempt to refute our allegations.

We have accordingly initiated a second prosecution of Albright and Wilson which details five separate pollution offences concerning illegal discharges of heavy metals into the Irish Sea. This is hardly a path our legal advisers would have suggested we pursue had

the company's responses as reported in your article been correct.

In addition, official National Rivers Authority data shows that almost 70 per cent of the times the NRA has tested the discharge, it has been over the legal limits it has set.

Finally, Greenpeace is accused by Mr Pickup of "horridly irrationality". To us it is the legalised polluting of the world's oceans which is horrifyingly irrational.

Stephen G Sawyer, executive director, Greenpeace International, Keizersgracht 176, 1016 DW Amsterdam

Fax service  
LETTERS may be faxed on 071-573 2555.  
They should be clearly typed and not handwritten. Please use fax machine for the resolution.

## Britain's charitable sector needs stronger supervisory body

From Mr Ansel Harris.

Sir, It is expected that the Queen's speech at the end of the month will announce legislation based on the 1989 Charities White Paper.

On May 5 1990 you published a letter from me, "Oxfam inquest needs fresh blood". An inquiry by the Charity Commission had just been announced following Oxfam's proposal to launch a campaign urging continued sanctions against South Africa. The inquiry was to investigate whether Oxfam's campaigns involved "undue political activity". The letter suggested that this investigation, the fourth in five years, be conducted by a commissioner who would come

new and fresh to the subject, or better still, be an outsider, a member of the legal profession.

In May 1991 the results of the inquiry were published, but were deficient on two counts. First, in March 1990 the Oxfam trustees were cautioned by the Charity Commissioners after they found evidence that "makes it clear that Oxfam has taken sides in political controversies within foreign countries". They wrote to the trustees "requiring their assurance that things of this nature will not be published in the future". And yet, a year later, after finding "that some of their current campaigning work was political and not charitable",

the commissioners decided not to use their powers because "they accept that the trustees acted in good faith".

The second deficiency relates to the commissioners' confirmation at the outset of the 1990 inquiry that a complaint raised about the political thrust of an education booklet, Palestine & Israel, would be considered as part of the commissioners' inquiry. For it subsequently transpired that when Oxfam was informed of the topics to be reviewed "in the light also of the guidance given to Oxfam trustees in recent years" this publication was excluded.

These specific instances demonstrate the urgent need

for the Charity Commission to use the powers it already has and to be strengthened in areas where it needs strengthening.

"The annual turnover of a charitable sector is now some £13bn" (1989 Charities White Paper), government funding and tax concessions to over £2.5bn. The sector requires a stronger watchdog and supervisory authority than it presently enjoys. It is to be hoped that proposed legislation will acknowledge this and provide for it.

Ansel Harris, national honorary treasurer, Oxfam (1980-1986), 23 Ferncroft Avenue, London NW3



## A SPECIAL SAVINGS ACCOUNT FOR YOUR COMPANY'S MONEY.

It will attract a considerable amount of interest. Not just from the millions of children whose lives you will help to save from such easily preventable diseases as diarrhoea and measles. But also from the millions of people who use your services or buy your products.

Because this is not simply a personal donation. It's company sponsorship. We think it's a more business-like way of raising money.

But then we're a more business-minded voluntary organisation.

Companies like Sainsbury's,

British Gas, Chronicle Communications, Forte Restaurants, Virgin Atlantic Airlines and the Ecclesiastical Insurance Group have all appreciated the benefits of a partnership with UNICEF. As have a countless number of children worldwide.

For more information on how your company and UNICEF can work together, call Michael Lyddiard on 071-405 5592, or fax him

on 071-405 2332. You'll find that doing some good in the developing world can be very good for business.

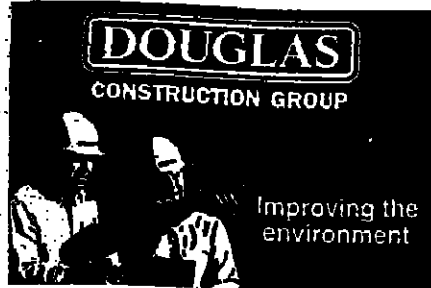


United Nations Children's Fund  
GIVING CHILDREN A FUTURE





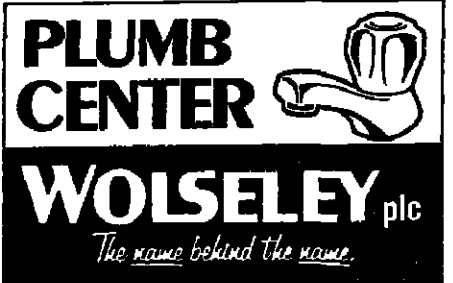




# FINANCIAL TIMES COMPANIES & MARKETS

© THE FINANCIAL TIMES LIMITED 1991

Thursday October 10 1991



## INSIDE

### BAe investors want board changes



British Aerospace's institutional investors are demanding further management changes to halt the fall in its shares which closed yesterday at 30p below the 500p rights issue price in London. Sir Graham Day (left), the new chairman, has already promised to strengthen the board. But big shareholders want him to accelerate the process to restore confidence in the company. Page 22

### Creditors of Willaire arm meet



A meeting has been called today for creditors of Willaire Group, the environmental and electronics concern. There has been concern that the meeting might attract little attention as Airmead was a name unknown to employees and customers until the liquidation. They believed the division was still called Willaire Electronics. Page 27

### Airport becomes a millstone

Mr Akio Kondo, president of All Nippon Airways, the fast-expanding Japanese airline due to make its debut on the London Stock Exchange today, has one big headache - Narita, Tokyo's main airport. No solution is in sight for the lack of capacity at Narita, where expansion has been held up for more than 15 years by the protests of local farmers. Page 24

### IBM unveils European sales plan



IBM, the world's largest computer-maker, spelled out plans to sell its products and services throughout Europe under other manufacturers' labels. Page 24

### Chemist bid scuppered by MMC

Lloyds chemists' £23m bid for Macarthy, which owns the Savori & Moore UK chemists chain, has been scuppered, at least until next year, by a referral to the UK Monopolies and Mergers Commission. Page 27; Lex, Page 20

### Aluminium piles up

As stocks of aluminium continue to mount rapidly in the west, startling news has emerged of the Soviet Union's aluminium production capacity, which seems to be around the 4m tonnes level. This figure compares with western production estimated at about 15m tonnes this year. Page 30

### Gloom in Nordic banking

Banking shares in the Nordic region have plummeted in the past two months. During the year, the troubles of many of the leading Nordic commercial banks have multiplied as a result of mounting credit losses. Back Page

### New loan stock launched

European stock markets have attractions in the 1990s. One barrier to institutional investment is that some continental markets are highly illiquid, and difficult to invest in with confidence. But a recent issue has given institutions a chance to match the performance of a European stock market index in a traded form. Page 28

### Market Statistics

Base lending rates	3%	London traded options	2%
Benchmark Govt bonds	2.5%	London traded futures	2%
FT-100 Index	2,500	Managed fund service	24-37
FT 100 bond index	250	Money markets	3%
FT 100 stock index	2,500	New set bond issues	2%
Financial futures	250	World commodity prices	2%
Foreign exchange	250	World stock mkt indices	2%
London recent issues	250	UK dividends announced	2%
London share service	25-35		

### Companies in this issue

Siemens	27	Macarthy	27
AT&T	27	Malayan Utd Manufg	24
Alker	22	Maudslays (John)	28
All Nippon Airways	24	Molex	24
Allied Leisure	27	Montreal Trustco	24
Anglo-Siam	27	Mtn Currie Pacific	22
Austin Reed	27	Nippon Tat	22
Bristol-Myers Squibb	24	Oce-Var der Grinten	24
British Telecom	22	Procter & Gamble	24
Groven & Jackson	27	Quadrant	24
Coca Cola	25	Renison Goldfields	24
Dow Jones	22	Roche	22
Eagle Trust	27	SCA	24
Edenred	27	Suffolk Mse	24
Farmie Mse	27	Sinclair (William)	24
Havelock Europa	27	Société Générale	22
Helical Bar	27	Spie Batignolles	24
IBM	24	Toro	24
ICI	24	Storehouse	24
ICI	24	UDC	24
Lendu	26	Unichem	27
Lloyds Chemists	27	Willaire	27

### Chief price changes yesterday

FRANKFURT (DM)			LONDON (Pence)		
Siemens	380	+ 12	Siemens	542	+ 14
Alker	257	+ 13.5	ICI	428	+ 10
Alker	795	- 10	ICI	428	+ 10
Alker	795	- 10	ICI	428	+ 10
Alker	795	- 10	ICI	428	+ 10
Alker	795	- 10	ICI	428	+ 10
Alker	795	- 10	ICI	428	+ 10
Alker	795	- 10	ICI	428	+ 10
Alker	795	- 10	ICI	428	+ 10
Alker	795	- 10	ICI	428	+ 10

## Allied-Signal to write off \$880m

Dividend will be cut by 44% and 5,000 jobs are to go in restructuring, writes Alan Friedman

ALLIED-SIGNAL, the US aerospace, automotive parts and engineered materials group, is to write off \$880m in the third quarter, slash its dividend by 44 per cent and eliminate 5,000 jobs as part of a wide-ranging restructuring aimed at cutting costs and achieving a positive cash flow by next year.

The restructuring programme, which will reduce Allied-Signal's workforce by 14 per cent, will result in losses for both the third quarter and the whole of 1991.

The New Jersey-based company, although profitable, has been suffering a negative cash flow for the past two years.

Its aerospace component and automotive parts businesses - which together account for 69 per cent of operating income - have been especially hit by recession.

The restructuring is the work of Mr Lawrence Bossidy, the former vice-chairman of General Electric who was named chief executive a little more than three months ago. Analysts have been expecting radical steps to overhaul the unwieldy and sluggish company, which derives 14 per cent of its revenues from the defence sector.

Wall Street reacted exuberantly to the tough package of cuts by marking Allied-Signal's share price 4 1/2 higher to close at \$40.

Mr Bossidy, who said the company had been spending too

much money on inefficient strategies, predicted that the sweeping measures would result in annual savings of \$350m by 1994.

After a loss for 1991, he forecast earnings per share of \$3.60 to \$3.85 next year and \$4.25 to \$4.75 in 1993.

Allied-Signal plans to raise about \$300m by selling eight non-strategic divisions and reduce 1991 capital spending by \$225m, about a quarter of the total.

It intends to eliminate several layers of management, and streamline the administrative, accounting and data processing divisions, as well as consolidate

the automotive division, where more than half of the job cuts will occur.

The company will also provide \$200m more reserves for environmental clean-up and respond to laws concerning damage to the ozone layer.

Allied-Signal will reshape its fluorine products group to concentrate on CFC substitutes for insulation and refrigeration rather than solvents.

The \$880m of pre-tax third quarter charges include \$390m of business and plant rationalisation in all major divisions, \$290m of severance payments and the

\$200m environmental provision that will boost environmental reserves to \$500m.

Some of the charges relate to Katalistiks, Allied-Signal's fluid-cracking-catalyst joint venture with Union Carbide. Union Carbide separately yesterday said it would take \$60m of Katalistiks charges in the third quarter, part of a total of \$100m to \$150m.

Mr Bossidy said that while Allied-Signal had many strong businesses it needed "to act quickly and decisively to arrest the negative cash flows of the last two years".

He said the plan unveiled yesterday would improve profit margins and maximise potential in core businesses. The dividend reduction, from a quarterly 45 cents to 25 cents, is expected to save \$110m.

## European tractors stuck in a mire

Andrew Baxter reports on an industry bogged down by falling sales and the low confidence of farmers



Power struggle: small producers controlling half the market may miss out on eastern Europe

prices, farm set-aside programmes have been less successful than expected, and subsidies to farmers have been under threat. High interest rates have also dented farmers' willingness to invest, and the use of "machinery rings" for sharing heavy equipment, including tractors, is spreading from the continent of Europe to the UK.

This year, a European Community cereal harvest of around 178m tons, the highest since 1984, will create a surplus of about 40m tons. The European headquarters of Deere & Co, the US agricultural and construction equipment maker, said the price pressure will continue.

For the tractor makers, the price by Mr Ray McSharry, the EC agricultural commissioner, to reform the Common Agricultural

Policy, by cutting prices and quotas and compulsory land set-asides, compounds the problem. The measures, said Deere, mainly affect the larger, professional farmers - the ones who buy new tractors and machinery.

The trend towards larger farms, which is spreading slowly from the UK to the continent, also encourages farmers to buy fewer, larger tractors, which are better built and last longer than their predecessors.

Mr Sharrock's unit sales have fallen about 30 per cent over the past 10 years because of this trend, although sales have risen in value and horsepower terms.

On top of all this are the uncertainties caused by the Gulf war, and recessions or downturns varying intensity and length across most of Europe.

"Confidence about the future is not there in the farmer's mind," said Mr Nick Hird, European marketing director for Case IH tractors.

Scandinavian markets have been the worst hit this year, with falls of up to 40 per cent in units sold, while the only markets to have held up so far this year are Germany and Austria.

The old west German market - the largest in Europe - has been buoyed by the indirect effects of reunification, whereas the east, with its large farms

averaging 4,000 hectares (ha) against just 16ha in western Germany, is a potentially huge market for large tractors of between 155hp and 160hp.

However, the German capital goods market began to lose its momentum this summer, and, said one producer, "the dawn of realisation" about the costs of reunification has hit home. This manufacturer has been so surprised by a 20 per cent fall in the German market over August and

September that it no longer predicts a rise of 1,000-2,000 units next year across Europe. Another producer said: "The German gloss will go off over the next 12 months."

"On any objective analysis, you come up with a very long period of decline ahead. The market will fall perhaps another 20 per cent over the next four or five years or so."

But Mr Hird said farmers' confidence will return, and points out that the current year's downturn is out of line with the general trend.

Even Mr Sharrock sees a period of stability ahead after the declines of recent years. The four larger manufacturers - NH Geotech, J.I. Case Europe, Deere and Massey-Ferguson - control 50 per cent of the market, and find it difficult to leapfrog each other technologically. They are also reluctant to tamper with the distribution networks that are their lifeblood.

With the exception of the newer NH Geotech, which plans to reorganise its manufacturing assets, the other big companies have already integrated their sourcing and manufacturing across Europe, leaving the option for job cuts, rather than closures, at individual plants.

This throws the spotlight on the smaller producers which control the rest of the market. Although local, they boast strong customer loyalty and political support in their markets.

But they face two problems in the 1990s. The European single market will, to the advantage of the big players - gradually remove the irritating technical idiosyncrasies and regulations that distinguish national markets. And, with the exception of the German producers, the minnows face missing out on the long-term opportunities offered by the reunified Germany and the political changes in eastern Europe.

But this is an eastern promise which, as yet, largely remains unfulfilled.

## Ford says it expects a loss at year-end

By Alan Friedman in New York

FRESH evidence of the weakened state of the US motor vehicles industry came yesterday as Ford Motor, the second biggest US manufacturer, said it expected to suffer a loss for the last two quarters and the whole of 1991.

Ford said it expected its third-quarter loss to exceed the \$324m deficit recorded in the second quarter. Ford lost \$884m in the first three months of 1991.

Ford dismissed the third-quarter loss as a typically weaker period because of lower production resulting from holiday shutdowns and model change-overs. However, it blamed the sluggish US economy for its expected fourth-quarter loss.

"The pace of the economic recovery in the US has been slower than anticipated," the company said.

The loss forecasts were contained in a company prospectus for a new preferred stock offer of at least \$750m. In the third quarter of last year, Ford had \$101.7m of net income; it suffered a \$519m loss in the fourth quarter of 1990.

Disclosure of the gloomy outlook brought an immediate response on Wall Street, where several analysts had been forecasting a return to profitability in the closing months of 1991. Ford's share price was marked 4 lower to close at \$29 1/2.

Mr Ronald Glantz, analyst at Dean Witter Reynolds, said the previously announced \$750m preferred stock issue "means Ford is saying it will borrow rather than cut its dividend".

Mr Harold Polling, Ford's chairman, warned last July that the second half of 1991 would be difficult. Unlike General Motors, which has benefited from profits outside the US, Ford lost \$2m on its non-US automotive operations in the second quarter of this year, compared with \$173m of earnings in the same period of 1990.

Ford's US problems are in line with the well-publicised obstacles facing its main competitors. General Motors, the leading US carmaker, warned in August that slow growth in sales meant its core North American vehicle operation might not return to profit until 1993. GM suffered a loss of \$1.17bn in the first quarter of 1991 and a deficit of \$785m in the second quarter.

Chrysler, the smallest and most financially stretched of the Detroit's Big Three carmakers, has also embarked on a public share issue to raise about \$400m in order to strengthen its balance sheet.

## UK fund managers move towards global trading

By Norma Cohen, Investments Correspondent

A GROUP of 20 of the UK's largest institutional fund managers have taken the first step towards the development of an international electronic trade confirmation system which would smooth the way towards global securities trading.

The move, led by US-based Fidelity Investments, is intended to put in place a single uniform system allowing users to confirm transactions instantly in all types of securities, whether within the UK or abroad.

The group hopes to have the first steps towards a system in place by early 1992.

Mr Brian Smith, transactions manager at Fidelity, said the group hoped to obtain a "critical mass" using a single system. He said that if sufficient large institutional clients selected a single system, it would become the system chosen by brokers and other clients who at present have to choose among several, incompatible, systems.

Trade confirmation is the link between agreeing a transaction and settlement, that is, paying for and receiving securities. It can take three or more days to confirm that a transaction has been agreed under the largely manual system now in use.

Institutions say it will be impossible to meet the Group of 30's target of settling trades within three days of execution unless the confirmation process is automated. The Group of 30 is an international think tank of former international economic and financial policymakers.

Institutions also say that electronic confirmation will allow them to slash office costs and reduce the risk that verbally-agreed trades have not occurred.

So far, efforts to develop electronic trade confirmation have been conducted by trading system vendors selling their own products. However, none of the vendors has been able to gain a "critical mass" of customers which would make the industry standard.

The lack of uniformity has forced brokers to install several systems to deal with their institutional clients and the systems are not compatible with each other.

The London Stock Exchange, which announced plans for an electronic trade matching system in 1989, has yet to begin work on its development. Only in the Eurobond market, where members own the so-called TRAX system, is international trade-matching possible. That system is run by the quasi-regulatory body, the Association of International Bond Dealers.

Last Monday, four of the largest vendors of trading systems gave presentations to a group of 20 institutions and 24 brokers. The four had been asked to devise a system to meet specifications drawn up by the institutional investors.

Institutions have been asked to comment on the presentations by October 11 and to nominate a favoured vendor, if possible. Background, Page 26

## Building on Success

FINANCIAL HIGHLIGHTS

	1990	1989	1988
Turnover	109.0	51.0	21%
Profit from operations	14.8	4.7	34%
Profit before tax	12.6	3.9	34%

"The Group has reported a very satisfactory result despite probably the severest recession our industry has experienced. Quality, design and value for money remain the key elements to Redrow's success."

Steve Morgan, Chairman

Residential and Commercial Development, Construction, Hotels and Leisure

Redrow Group Limited, Redrow House, St. Davids Park, Chwyd CH5 3PW. Tel: 0244 520044. Fax: 0244 520580

## INTERNATIONAL COMPANIES AND FINANCE

## BAe investors urge board shake-up

By Roland Rudd in London

BRITISH Aerospace's institutional investors are demanding further management changes to halt the fall in its share price, which yesterday dropped to 355p during trading before closing at 377p, 3p below the 380p rights issue price.

Sir Graham Day, temporary chairman, has already promised to strengthen the board, but big shareholders want him to accelerate the process to restore confidence in the company.

In particular, they are pressing for the appointment of a managing director with overall responsibility for BAe's diverse businesses, to work alongside Mr Dick

Evans, chief executive.

One investor said: "There is no question that Dick Evans is a great salesman and the only man capable of dealing with the Al Yamamah business. But he needs a managing director from outside to work with him."

Al Yamamah is the Saudi Arabian programme of military spending, which has contributed more than £2.3bn (\$14.2bn) of revenues to BAe in the past few years.

BAe last night said that Sir Graham, in response to shareholders' concerns, had initiated a scrutiny of how the company is run alongside a search for a permanent chairman.

The investigation is expected to lead to the appointment of one or two operating managers, which could include a managing director.

However, BAe warned that it was not about to make an announcement just to please institutional investors. The company also stressed that it had not yet decided which new appointments were necessary.

Big shareholders are concerned that, without such a statement, BAe's shares may continue to fall in the next few weeks.

The 2-for-5 issue closes on October 23 and is designed to raise new equity to ease the company's short-term cash needs. "It does not look too

clever," said one institutional investor. "The cash call will almost certainly be left with the sub-underwriters." This is of course unless the share price rises.

Institutional investors have resigned themselves to the fact that if any City of London group is interested in breaking up or bidding for BAe it is unlikely to make itself known until after the rights issue.

Trading in the ill-paid shares yesterday reached just 3.1m, with no signs of any stalks building.

Earlier in the week, shareholders approved by an overwhelming 99.8 per cent majority the company's £422m rights issue.

## Société Générale surges to FF1.8bn

By William Dawkins in Paris

SOCIÉTÉ GÉNÉRALE, the private-sector French bank, yesterday reported a 29.4 per cent rise in group net profits for the first half after a drop in provisions and a rise in banking income.

This recovery marks a sharp improvement from last year, when Société Générale announced a 25 per cent profit fall for the 12 months to December.

However, it comes among a mixed bag of first-half results from the French banking sector, with profits declines from Crédit Lyonnais and Comptoir d'Escompte, roughly stable earnings from Paribas, and sparkling increases from Banque Nationale de Paris, the state-owned leader, and from Société Générale's smaller private-sector rival.

The positive trends seen in the first half have continued in the third quarter, said Mr Marc Viénot, Société Générale's chairman.

Group profits rose from FF1.41bn (\$247m) in the first six months of last year to FF1.83bn in the same period of 1991. Shareholders' funds rose by 23.5 per cent, from FF27.1bn to FF33.3bn over the same period, bringing net assets per share up by 11.4 per cent, from FF625 to FF696.

Net banking income rose by 9.2 per cent to FF17.67bn, slightly ahead of a 7 per cent rise in management costs to FF12.17bn in the first half, so allowing operating profits to rise by 14.2 per cent to FF5.50bn.

Outstanding client loans rose by 11.2 per cent to FF570bn, within which company borrowing led the way, with a 12.2 per cent increase, as against 7.5 per cent for private clients. Clients' deposits rose by 9.1 per cent to FF328bn over the same period.

Provisions fell by 21.3 per cent to FF2.62bn, mainly due to a reduction in provisions on share stakes. Société Générale maintained its rate of cover on its 10 main country debts, to more than 68 per cent.

## Telecom companies plug into worldwide alliances

Hugo Dixon on a new framework for the industry

THE world's leading telecommunications companies are jockeying for position as they seek to form alliances which may set the framework of the industry for the next decade.

In Geneva, where the chairman and chief executives of the top companies have gathered for a giant exhibition which takes place every four years, discussions have reached fever pitch.

There are at least three separate initiatives to form international alliances under discussion:

● Mr Iain Vallance, the chairman of British Telecom, was due to dine with Mr Helmut Rieke, chief executive of Germany's Deutsche Telekom, and Mr Haruo Yamaguchi, chairman of Japan's Nippon Telegraph and Telephone, last night to try to persuade them to join his new Synordia venture, which aims to provide global communications for business customers.

● Mr Bert Roberts, president of MCI, the second largest US long-distance operator, was trying to break-up Synordia and attract Deutsche Telekom into a rival project. "It is important for the Germans to keep their options open," he said.

● American Telephone & Telegraph, the largest US carrier, is holding discussions which might lead to another alliance. Mr Robert Allen, the chairman, is understood to have held a meeting yesterday with Mr Rieke to persuade the German operator not to ally with BT.

The ferment in the \$300bn telecommunications services



Haruo Yamaguchi may join Synordia venture

Industry is similar to that experienced in the telecommunications equipment industry four years ago when it was restructuring itself into about half-a-dozen large international groups. The alliances seem unlikely to be finalised this week but they are expected to be formed within the coming months.

Following the progressive liberalisation of telecommunications markets in recent years, the old national monopolies are seeking to expand beyond their borders. The main aim is to establish global networks that cater to the needs of large businesses.

BT has been the most aggressive player with the launch of Synordia last month. It decided to go it alone in the US market, basing the venture in Atlanta, Georgia, but is anxious to link-up with

the German and Japanese carriers to get access to their markets.

BT's move has caused consternation in some parts of the industry, which is used to national phone companies co-operating with one another to handle lucrative international telephone calls.

MCI's rival project involves expanding Infonet, a data communications venture it already owns with 11 other carriers, including Deutsche Telekom.

Mr Roberts put BT's chance of succeeding at "zero, none, negative" because it did not have a US partner. He said that expanding Infonet to cover voice and video communications was only one of many items in the fire.

Deutsche Telekom is in demand from all the consortia because it is the largest carrier in Europe and it is strategically positioned in the centre of Europe.

Mr Rieke said he did not want to be rushed into joining one alliance or another. "To do the best [deal] does not mean to do the first thing," he said.

Another Deutsche Telekom executive said there were three concerns with Synordia. First, France Telecom, with which the German company has close relations, was not happy about Deutsche Telekom teaming up with BT. Second, under BT's proposal, Deutsche Telekom would have only a 26 per cent stake. Third, there was no US partner.

NTT would not be drawn on whether it would join BT's alliance. "We are at present studying and considering Synordia," said Mr Yamaguchi.

## KOP falls into red as banking crisis deepens

By Enrique Tessier in Helsinki

KANSALLIS-Osake-Pankki (KOP), Finland's largest commercial bank, slid into the red during the first eight months of the year. The bank incurred a loss before provisions and taxes of FM218m (\$77.4m), compared with a FM325m profit during the same period in 1990.

Credit write-offs, at the centre of the crisis troubling the country's banking system, surged to FM763.4m from FM362.2m. This strengthens the view that credit losses at all Finnish banks will rise this year to FM65m against FM23bn in 1990.

The bank's profit from financial operations rose by 11 per cent to FM2.35bn. Other income fell 35 per cent to FM648.8m from FM1bn. Expenses were FM1.91bn, the same as in the corresponding period in 1990.

Dr Jaakko Lassila, president, blamed the rise in KOP's credit write-offs on an exceptional loss of FM250m from foreign exchange transactions and FM300m from credit losses in deals with Mr Pentti Kouri, New York-based Finnish financier.

● The country's bank supervision board yesterday expressed concern over the increase in unserviceable debts in Finland, which doubled in the first eight months this year to FM30bn.

## London Fox probe widens

By Richard Waters in London

THE LONDON Futures and Options Exchange (Fox) has traded in several of its own commodities futures contracts to generate the impression that they were more popular with investors than was, in fact, the case, it has emerged.

Evidence of the trading in a number of different commodities contracts, uncovered in the widening investigation into London Fox's activities, will come as a further blow to the exchange, already in disarray after revelations of potentially illegal activity in its property futures market.

Fox was forced to suspend its property futures contracts last week after it had lost several hundred thousand pounds trading them on its own account.

Mr Mark Blundell, the for-

mer chief executive who resigned at the weekend, has admitted to "initiating" certain trades, though he has said that he had not been motivated by personal gain.

It has since emerged that Mr Blundell encouraged brokers to trade the contracts by issuing indemnities to protect them against loss.

Following disclosure about the misdemeanours in the property futures market, investigations were launched over the weekend into other contracts traded on Fox.

Evidence has now emerged of similar trading by Fox in several other contracts.

All are traded on Fast, its automated trading system, rather than on the floor of the exchange.

Alongside property futures,

which were launched in May, Fox has three unsuccessful commodity contracts on Fast: Rubber, which was launched in May 1990, but trading for which has now been suspended through lack of activity; rice, launched in November 1990; and arabica coffee, launched in March 1991.

It is thought that the latest misdemeanours concern these contracts.

Despite the widening evidence of wrongdoing at Fox, the Securities and Investments Board, the regulator which authorises it as a Recognised Investment Exchange, has been unable to launch its own investigation of the market.

The Financial Services Act, under which it operates, does not give it the power to investigate exchanges.

## Roche sales up 17% at nine months

By William Dullforce in Geneva

ROCHE, the Swiss pharmaceuticals and chemicals group, yesterday disclosed a 17 per cent increase to SF3.42bn (\$5.7bn) in consolidated sales for the first nine months compared with the corresponding period last year.

With this positive development in turnover expected to continue in the final quarter, and barring extraordinary developments, 1991 profits should show another improve-

ment, Roche said. Last year, the group posted net earnings of SF948m and a cash flow of SF1.6bn on sales of SF3.67bn.

Turnover grew by 17 per cent in the first nine months, both in local currencies and Swiss francs. Sales of pharmaceuticals climbed by 22 per cent to SF1.25bn; part of the increase stemmed from the inclusion from September of sales by Nicholas Laboratories,

the European over-the-counter drugs business which Roche bought from Sara Lee Corporation.

Vitamins and fine chemicals showed a 13 per cent rise to SF2.1bn while sales of fragrances and flavours grew by 21 per cent to SF1.1bn.

Reduced demand in the US limited to 5 per cent the increase in the diagnostics division where sales also reached SF1.1bn.

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue

7,000,000 Shares

PAGENET

Paging Network, Inc.

Common Stock

International Offering  
1,400,000 Shares

These shares have been distributed outside of the United States by the undersigned.

Prudential-Bache Securities

ABN AMRO	Banque Indosuez	Cazenove & Co.	Daiwa Europe Limited
Dresdner Bank	Nomura International	Paribas Capital Markets Group	
Aktiengesellschaft			
NM Rothschild & Sons Limited	Société Générale	Swiss Bank Corporation	
UBS Phillips & Drew Securities Limited		Vereins- und Westbank	
		Aktiengesellschaft	

United States Offering  
5,600,000 Shares

These shares have been distributed in the United States by the undersigned.

Prudential Securities Incorporated

Bear, Stearns & Co. Inc.	The First Boston Corporation	Alex. Brown & Sons Incorporated
Dillon, Read & Co. Inc.	A.G. Edwards & Sons, Inc.	Hambrecht & Quist Incorporated
Kidder, Peabody & Co. Incorporated	Lazard Frères & Co.	Montgomery Securities
Robertson, Stephens & Company		Smith Barney, Harris Upham & Co. Incorporated
Advest, Inc.	Arnhold and S. Bleichroeder, Inc.	Cowan & Company
Gruntal & Co., Incorporated	Janney Montgomery Scott Inc.	Kemper Securities Group, Inc.
Ladenburg, Thalmann & Co. Inc.	Legg Mason Wood Walker Incorporated	McDonald & Company Securities, Inc.
Morgan Keegan & Company, Inc.	Needham & Company, Inc.	The Ohio Company
Oppenheimer & Co., Inc.	Piper, Jaffray & Hopwood Incorporated	Raymond James & Associates, Inc.
The Robinson-Humphrey Company, Inc.		Stephens Inc.
Tucker Anthony Incorporated		Wheat First Butcher & Singer Capital Markets
October, 1991		

This announcement appears as a matter of record only.

ECU 300,000,000

Europe Capital Partners

A privately placed limited partnership formed to acquire companies located primarily in continental Europe.

The partnership is advised by

L.B.O.France

L.B.O.Italia

The undersigned acted as financial advisor and arranged the private placement of the limited partnership interests.

Merrill Lynch &amp; Co.

July 1991

Notice of Redemption

ASLK-CGER IFICO

¥ 4,000,000,000

6 1/2 per cent Guaranteed Variable Redemption Amount Notes due 1992

NOTICE IS HEREBY GIVEN that in accordance with Condition 7.(c) (1) of the Notes the issuer has elected to redeem all of the Notes on 14th November, 1991 (the "Redemption Date") at their then Redemption Amount.

The Redemption Amount will be calculated, in accordance with Condition 7.(d) of the Notes and then made available to Noteholders at the specified offices of the Paying Agents.

Payment of the Redemption Amount will be made, on and after the Redemption Date, against presentation and surrender of the Notes together with all unattached Coupons, at the specified offices of any of the Paying Agents. On the Redemption Date all unattached Coupons relating to such Notes (whether or not attached thereto) shall become void and no payment shall be made in relation thereto.

Payment of Coupon Number 3 will be made in the normal manner against its presentation and surrender on and after 14th November, 1991.

Bankers Trust Company, London Agent Bank 10th October, 1991

Investors Hotline

"The Technical Trader" 0836 405 185  
"Share Watch" 0836 405 184

THE COST EFFECTIVE REAL-TIME PRICE INFORMATION SERVICE

\* FX & EQUITIES \* FUTURES & OPTIONS \*

\* BONDS & ECONOMIC NEWS \*

CALL - LONDON (071) 235-1100 - FRANKFURT (069) 68125

CHILE

The FT proposes to publish this survey on October 31 1991.

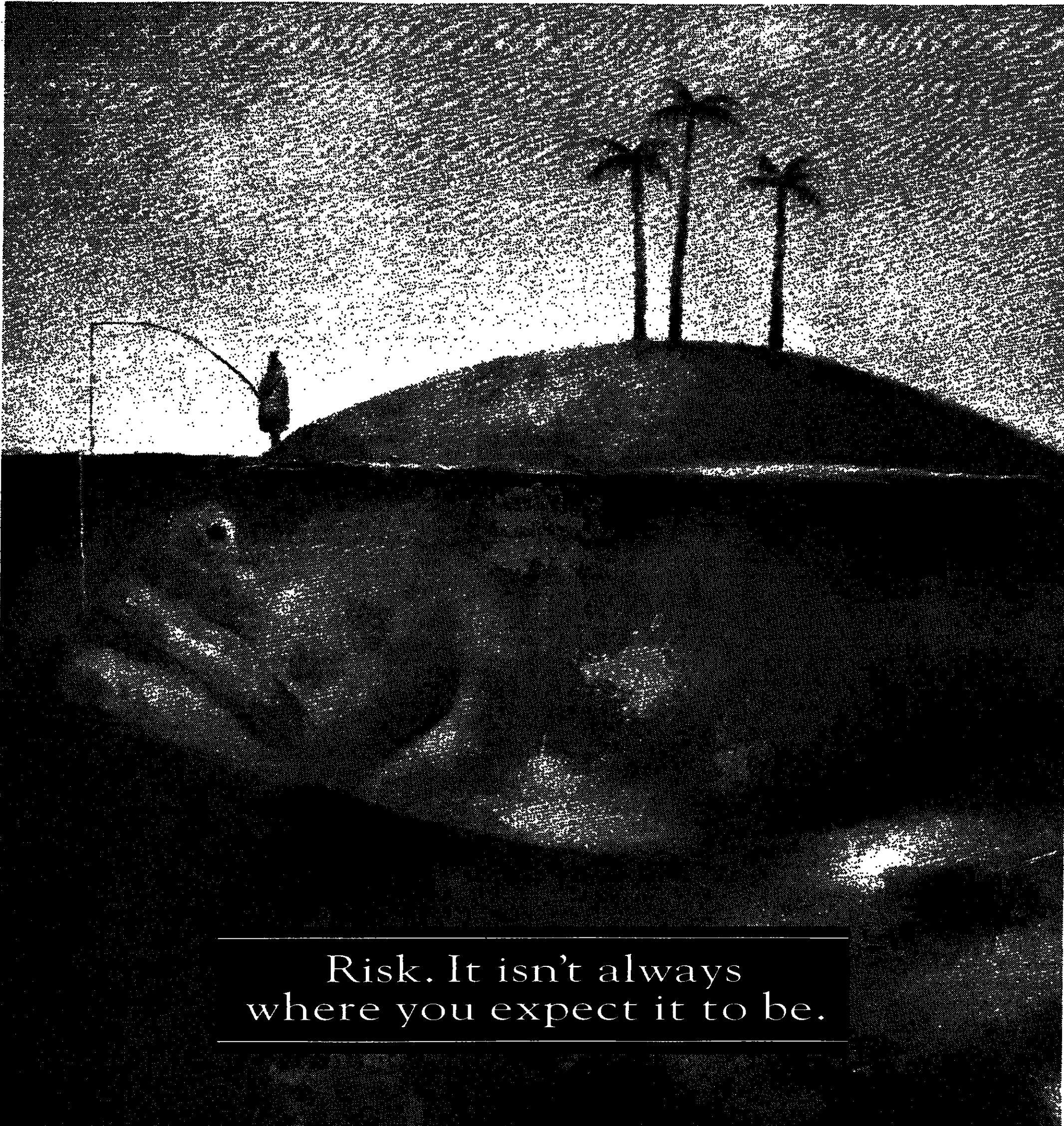
This survey will be read in 160 countries worldwide, including Chile where it will be widely distributed. In Europe 89% of the professional investment community regularly read the FT. If you want to reach this important audience, call Paul Maraviglia on 071 873 3447 or fax 071 873 3079.

Data source: Professional Investment Community 1989 (IFPG Inc)

FT SURVEYS



124



Risk. It isn't always  
where you expect it to be.

Risk. It isn't always  
where you expect it to be.

Life can never be risk-free. Leadership isn't built on sure things. But with Bankers Trust behind you, you'll be leading from unparalleled strength.



**Bankers Trust**  
LEAD FROM STRENGTH.



## INTERNATIONAL COMPANIES AND FINANCE

## IBM intensifies products push into European market

By Alan Cane

INTERNATIONAL Business Machines (IBM), the world's largest computer-maker, yesterday spelled out plans to sell its products and services throughout Europe under other manufacturers' labels.

The aim is to make available virtually all its hardware, software and services to other manufacturers to brand and sell as their own. The European announcement follows similar statements of intent in the US.

Mr Jack Hockley, IBM's European general manager for "original equipment manufacturer" (OEM), said the company aimed to become the primary source for information technology (IT) and non-IT related technology, parts and products.

"Our goal is to persuade European manufacturers to source from Europe rather than the Far East", he said.

The OEM approach to distribution is common in the computer business but is comparatively new to IBM, which traditionally builds products only for its own customers.

Although it is the largest silicon chip manufacturer in the world, all its production has

been channelled into its own products. Now it is working with Siemens, the German electronics group, on large silicon memories, a proportion of which will reach the market.

IBM believes that an aggressive move into the OEM market will:

- Broaden its market reach. In Japan, for example, Mitsubishi is marketing some of IBM's high-end mainframe computers, giving IBM access to Mitsubishi's customers and to public sector opportunities.

- Utilise fully IBM's production capacity. While competitors are retreating from manufacturing because of falling gross margins, IBM's automated facilities are highly efficient and OEM demand can help to balance production economies.

- Pre-empt competition. As a result of an OEM deal concluded earlier this year, Wang, the troubled US minicomputer-maker, now sells IBM mid-range machines to its customers rather than those of another competitor.

The policy change illustrates how keenly IBM wants to expand market share by any

available method, as competition intensifies. Its share of the market for personal computers has been slipping, but it intends to expand it by selling its machines to other PC vendors.

IBM has global ambitions in the OEM business. It estimates that the worldwide OEM market will be worth about \$100bn annually by 1993, and that one-third of the total will be generated in Europe. The company plans to capture about 3 per cent of the global market within two years, rising to 5 per cent within four.

While its first target will be IT markets, it is also looking at the electronics, aerospace, automotive and medical equipment businesses which, it believes, will make up nearly half its OEM business in a few years.

IBM's OEM deals include those with Siemens, for large storage devices; Apple of the US, for hard disk drives; and Wang of the US, for personal computers, workstations and mid-range computers.

Groupe Bull of France has bought IBM's large disk drives for more than five years.

## Stora and SCA warn of sharp declines

By John Burton in Stockholm

STORA and SCA, the two biggest Swedish forestry companies, have predicted sharp profit falls for the year as both concerns reported a decline of more than 30 per cent in earnings for the first eight months of 1991.

Stora yesterday downgraded its profit forecast for the year to SKr1.5bn (\$244.5m) from its earlier estimate of between SKr2.2bn and SKr2.5bn. The 1990 profit amounted to SKr2.8bn.

Profits after financial items for the eight-month period declined by 31 per cent to SKr1.2bn.

Earnings would fall to SKr650m for the period if the engineering operations of Feldmühle Nobel, which Stora sold this summer, are excluded.

Stora blamed the decline, which was sharper than expected, on weaker demand for paper in Europe and production overcapacity for fine paper and magazine paper, with US producers cutting prices for their paper exports to Europe.

Profits were also hurt by lower prices for luff pulp, with operating earnings for the pulp divisions falling by 94 per cent to SKr33m. The timber division reported a loss of SKr43m due to less construction activity in the Nordic region.

Operating profits were almost unchanged at SKr1.3bn, but the deficit for net financial items increased by 45 per cent to SKr1.5bn. Sales for the period remained unchanged at SKr44.5bn, excluding the effects of acquisitions and divestments.

A further 500 jobs will be cut, increasing the total amount of planned redundancies to 3,500, as part of a rationalisation programme that includes the shutdown of a pulp production facility.

SCA reported that its earnings after financial items had fallen 33 per cent to SKr1bn, excluding income from the sale of several businesses. If these were included, profits declined by 11 per cent to SKr1.5bn.

It predicted that profits for the year would drop 35 per cent to about SKr1.4bn, against the 1990 result of SKr2.1bn.

Operating profits were almost unchanged at SKr2bn, while the deficit for net financial items more than doubled to SKr966m due to interest costs associated with SCA's takeover of Reedbank in the UK last year.

However, operating profits during the second four-month period fell 42 per cent to SKr739m against SKr1.3bn in the first four months.

## Runway delays ground ANA plans

Stefan Wagstyl finds the airline hampered by a lack of airport slots

MR AKIO KONDO, president of All Nippon Airways, the fast-expanding Japanese airline due to make its debut on the London Stock Exchange today, has one big headache: Narita Airport.

Other problems pale in comparison with the difficulty in getting new slots at Tokyo's main international airport. Even the current slowdown in international business and the disruption caused by the Gulf war are just "short-term" difficulties, says Mr Kondo.

However, there is no solution in sight to capacity problems at Narita, where expansion has been held up for over 15 years by local farmers and pressure groups opposed to the construction of a new runway.

Now there is room for extra flights at Japan's second largest airport at Osaka, though at least another international airport is under construction there. Kansai International Airport, despite delays, is due to go into operation in 1993. This will relieve pressure so much that airlines expect some passengers from Tokyo to travel via Osaka, using the bullet train.

This, however, will not solve ANA's problems at Narita, where work on the runway is going on in a desultory fashion around the protesting farmers. Mr Kondo says he is sympathetic to the farmers. "I under-



Part of the ANA fleet: the airline is keen to develop its international network

stand why the situation cannot be resolved quickly. But at least the work is continuing in the no-problem areas, leaving the problem areas for later."

As far as revenues are concerned, ANA does not suffer too much since 86 per cent of its business is domestic. But its international expansion is severely hampered, says Mr Kondo. ANA had plans for an ambitious international network when authorities in 1986 allowed it to start offering international services in competition with Japan Air Lines.

Starting with a flight to Guam, a Pacific island, it has developed routes to 18 destinations, including Los Angeles, Washington, Beijing, Paris and London. Two new destinations are planned - Singapore and a city in Germany. However,

other cities on the agenda since 1986 have yet to see ANA's aircraft. These include Manila, Jakarta, Shanghai, San Francisco, a city in Canada and one in Mexico. Also, ANA would like to fly from Narita to Honolulu, the favourite destination of Japanese tourists, to add to its service from Nagoya.

Airlines already entrenched at Narita, however, are not going to give up their rights, least of all JAL, ANA's great competitor. "The slot war is worse than ever," says Mr Kondo. ANA is concentrating on developing services in Europe by using London or Paris as a sub-centre for flights to connecting flights to other cities, among them Barcelona.

Mr Kondo is not despondent. ANA remains committed to growth in both domestic and international services. In the year to last March, total revenues grew 11 per cent to ¥803bn (\$6bn). International revenues were up 13.5 per cent at ¥96.8bn. The increase in passengers, however, did not keep pace with the expansion of international services, so costs rose and profits fell - down 21 per cent at the pre-tax level to ¥24.5bn.

ANA, with one of the largest aircraft buying programmes of any airline, has no intention of cancelling any of its purchases because of the downturn in the market. Eleven big jets are due for delivery this year, adding to the fleet of 129 aircraft. A further 26 are on order up to 1995, and 35 after that.

## UTDC gains provincial support

By Bernard Simon in Toronto

THE ONTARIO provincial government has agreed to provide temporary financial support for UTDC, the Canadian urban transport equipment-maker, while negotiations proceed to find a buyer for the company.

Uncertainty over UTDC's future ownership has delayed several contracts which it hoped to win earlier this year, and the company has been unable to meet its payroll and other commitments.

An Ontario government official said yesterday that the aid was not a long-term bailout, but was designed "to stabilise the situation to ensure contracts can proceed".

Lavalin Industries, the troubled Quebec group, put its 85

per cent stake in UTDC up for sale earlier this year. Bidders include AEG Westinghouse Transportation Systems of Pittsburgh and Montreal-based Bombardier. The Ontario government owns the remaining 15 per cent.

UTDC is presently delivering 40 carriages to the city of Los Angeles and has won a small contract to build a subway station in Ankara, Turkey.

Its other business includes the operation of the baggage transfer system at Singapore airport and the maintenance of a commuter rail line in southern Florida.

The contracts that have been delayed include a substantial order for subway cars from the Toronto Transit Commission.

The Ontario official said the government hoped to finalise negotiations on the sale soon. The province is uncertain whether it will maintain its equity interest in the equipment-maker.

Montreal Trustco, the financial services arm of BCE, Canada's largest holding company, has pulled out of negotiations to buy Central Guaranty Trust, a large national trust company, writes Robert Gibbons in Montreal.

Central Guaranty was put up for sale early this year by its parent company, Central Capital, as part of a debt reduction programme. Central Capital, in turn, is controlled by Mr Leonard Ellen, a Montreal financier.

## Fannie Mae sets profits record

By Patrick Harverson in New York

THE FEDERAL National Mortgage Association (Fannie Mae), the largest provider of residential mortgage funds in the US, has reported third-quarter net income of \$360.7m, an increase of 17 per cent over the same period a year ago.

The record third-quarter earnings boosted profits for the first nine months to just over \$1bn.

In the three months to end-September, Fannie Mae also set a record for the highest net interest margin in its history, and the largest volume of

mortgage-backed securities issued in any one quarter.

Other features of the quarter included an \$18.6m increase in net interest income, which stemmed from a \$3.1bn rise in the average net mortgage balance and the positive effects of the sale of low-coupon mortgages and the repurchase of high-coupon debt in the second quarter.

The value of outstanding average net mortgage-backed securities issued by Fannie Mae was \$330.1bn, up \$19.4bn in the quarter.

Provisions for loan losses were \$5.3m, slightly higher than in the previous three months, but still below the \$58.3m recorded at the same stage in 1990.

The Student Loan Marketing Association (Sallie Mae), which owns almost a third of all guaranteed loans to US students, has reported third-quarter net income of \$87.2m, up 12 per cent on a year ago.

Net income for the first nine months of this year was \$253.9m, up from \$222.9m in 1990.

## P&amp;G sees slight drop in earnings

By Karen Zagor in New York

PROCTER & Gamble, the US consumer products group, warned shareholders that it expected slightly lower earnings in the first quarter.

Mr Edward Artzt, chairman and chief executive, said: "Despite strong growth in volume, we expect first-quarter earnings to be slightly below a year ago. Last year's first quarter was particularly strong, accounting for 31 per cent of our total earnings for the fiscal year."

In the first quarter of last year, P&G earned \$555m, or

\$1.57 a share, on revenues of \$6.65bn.

Mr Artzt told shareholders at the company's annual meeting that unit volume for the quarter had risen 8 per cent over the year, but that revenues with a 3 per cent growth in the US and a 13 per cent improvement internationally.

He blamed the decline in earnings on higher investments in product innovation and geographic expansion. Mr Artzt also cited the impact of a strong dollar, lower pulp prices and the costs related to the recent acquisition of Max Factor's cosmetics business.

"Clearly the recession is still with us," Mr Artzt said. "US retail sales were off in August, and the consumer confidence index, which is measured against a base year of 1985, dropped from 78 per cent in June to 76 per cent in August, to 72 per cent in September."

P&G plans to invest more than \$400m after-tax in product initiatives and global expansion in the coming year. That would be about 60 per cent above its average investment in each of the past three years.

## Dow Jones results tumble 32%

By Alan Friedman in New York

DOW Jones, the US financial publishing group which owns The Wall Street Journal, said that its third-quarter net income had fallen 32.5 per cent year-on-year to \$16m, or 16 cents a share.

The company said net earnings for the quarter would have been 11 per cent higher if a one-time \$9.3m extraordinary tax credit last year had been excluded.

Revenues for the third quarter were flat at \$405.5m, compared with \$408.5m a year ago. Operating income rose 5.3 per cent to \$44m.

The Dow Jones results present an overall decline of 17.8 per cent for the first nine months of 1991, to \$63.7m. Revenues for the first three quarters of the year were 0.6 per cent down, at \$1.269bn.

The company's information services division, which includes Telerate and the Dow Jones Information Services group, reported a 3.9 per cent rise in operating income for the third quarter on revenues of \$188.4m, up 1.7 per cent.

Operating income in the business publications unit, which includes The Wall Street

Journal, Barron's magazine and other publications, more than doubled to \$6.7m in the quarter, but from a very low base of \$2.7m. Revenues in this division were up 0.4 per cent, to \$164.5m.

Advertising lineage at the Journal dropped 7.6 per cent in the third quarter and 13.1 per cent in the first nine months of the year.

Ottawa Newspapers, the community newspaper subsidiary, suffered a 20 per cent decline in operating income, to \$6.35m, on revenues that were 4.9 per cent lower at \$56.67m.

## Renison Goldfields in A\$86m share placement

By Kevin Brown in Sydney

RENISON Goldfields, the Australian mining group which is 44 per cent owned by Hanson of the UK, yesterday announced a private placement of shares to raise A\$86m (US\$68.3m).

Mr Campbell Anderson, managing director, said the proceeds would be used to reduce the group's net debt, which grew by A\$231m to A\$442m in the year to the end of June.

The placement will reduce Hanson's holding to 40 per cent because of an Australian Stock Exchange regulation preventing the placement of shares in associate companies. Renison said the placement was "acceptable" to Hanson.

The group said the placement would comprise 17.9m shares to Australian and overseas institutions, at A\$4.80 each, a discount of 6 per cent on yesterday's closing price of A\$5.12.

Renison spent A\$325m on development last year, largely on the Forgera gold mine in Papua New Guinea and its mineral sands operations in Western Australia.

Capital spending is forecast to fall to around A\$130m this year, mostly on Forgera and the Narara coal mine in the Hunter Valley coal mines of New South Wales.

Renison reported a 68 per cent fall in net profit last year, from a record A\$116m, to A\$36.4m. The group said the reduction was caused by weak commodity prices and the effects of recession in Australia and elsewhere.

The group is forecasting a significant improvement in profits for the current year, but the result will be depressed by weak prices for mineral sands products and tin.

## Oce-Van Der Grinten advances

By Ronald van der Krol in Amsterdam

OCE-VAN Der Grinten, the Dutch photocopy and office equipment group, reported a 28 per cent rise in third-quarter profit, helping to lift results for the first nine months by 15 per cent.

Net profit rose to F1 22.6m (\$11.7m) in the third quarter, while profit for the first nine months increased to F1 68.9m from F1 60.6m.

The third quarter was OCE's best three months so far this year. In the first and second terms it posted profit increases of 5 per cent and 14 per cent respectively.

New products again made an important contribution to the growth in sales and profit.

OCE forecast that full-year net profit would be clearly higher than the F1 85.7m posted in 1990. Until now, OCE had said only that results would show a rise in 1991.

Sales in the third quarter were up 14 per cent at F1 625m. Operating income, which includes interest income from financial leases, rose by 36 per cent to F1 50m.

OCE said it would pay an interim dividend of F1 0.90, unchanged from the 1990 interim pay-out.

## Amended Notice of Redemption

To the Holders of:

Merrill Lynch &amp; Co., Inc.

Liquid Yield Option Notes Due February 21, 2006  
(Zero Coupon-Subordinated)

CUSIP NO. 590188 AN 0

Redemption Date: Any Business Day from and including October 18, 1991 to and including November 15, 1991, as selected by the Holders.

NOTICE IS HEREBY GIVEN that Merrill Lynch & Co., Inc. (the "Company"), pursuant to the provisions of the Indenture dated August 15, 1989 (as supplemented by a First Supplemental Indenture dated as of October 7, 1991) between the Company and Chemical Bank (the "Indenture"), has elected to redeem and will redeem on the Redemption Date (as defined below) all of its outstanding Liquid Yield Option Notes due February 21, 2006 (Zero Coupon-Subordinated) (the "Notes") issued under the Indenture at the Redemption Price (as defined below). On the Redemption Date, the Redemption Price will become due and payable with respect to each applicable Note, and original issue discount (and any interest thereon, as described below) shall cease to accrue on and after the Redemption Date. As used herein, the "Redemption Date" with respect to any Note shall be any Business Day from and including October 18, 1991 to and including November 15, 1991 on which the Holder of the applicable Note presents such Note for redemption at an address designated below; provided, however, that the "Redemption Date" for any Note presented for redemption prior to October 18, 1991 shall be October 18, 1991, and the "Redemption Date" for any Note presented for redemption after November 15, 1991, or for any Note never delivered, shall be November 15, 1991. The "Redemption Price" for any Note having a Redemption Date of October 18, 1991 shall be \$331.09 per \$1,000 principal amount, and the "Redemption Price" for any Note having a Redemption Date after October 18, 1991 shall equal \$331.09 per \$1,000 principal amount plus accrued interest on such amount at a rate of 8% per annum calculated in accordance with the provisions of the Indenture from, and including, October 18, 1991 to, but excluding, the Redemption Date applicable to such Note. The Company has also announced a tender offer for the Notes at a price of \$336.57 net per \$1,000 principal amount. Notes should be surrendered for payment of the Redemption Price as follows:

By Mail:

Chemical Bank  
P.O. Box 25998  
Church Street Station  
New York, New York 10008

By Hand:

Chemical Bank  
180 Strand  
London WC2R 1EX EnglandChemical Bank  
Corporate Tellers  
55 Water Street, RM 234  
New York, New YorkChemical Bank  
Umschlag 30  
P.O. Box 174126 0900  
Frankfurt/Main 77, GermanyBanque Internationale a Luxembourg S.A.  
2 Boulevard Royal  
2953 Luxembourg Ville, Luxembourg

The Conversion Rate in effect is 5.31 shares of common stock of the Company per \$1,000 principal amount of the Notes. After the Redemption Date, the right to convert the Notes will terminate. Holders wishing to exercise their conversion rights should deliver their Notes to the addresses above on or prior to the Redemption Date.

Dated: October 8, 1991

By: Merrill Lynch & Co., Inc.  
By: Chemical Bank, Trustee

Under the Interest and Dividend Tax Compliance Act of 1983, we may be required to withhold 20% of any gross payments made within the United States to certain holders who fail to provide us with, and certify under penalties of perjury, a correct taxpayer identifying number (employer identification number or social security number, as appropriate) or an exemption certificate on or before the date the Notes are presented for payment. Please therefore provide the appropriate certification when presenting your Notes for payment.

Trademark of Merrill Lynch &amp; Co., Inc.

This CUSIP number has been assigned to this issue by an organization not affiliated with the Trustee or the Company and is included solely for the convenience of the holder. Neither the Company nor the Trustee shall be responsible for the selection or use of this CUSIP number, nor is any representation made as to its correctness on the Notes or as indicated in any redemption notice.

## MEDIOBANCA

SOCIETA PER AZIONI

HEAD OFFICE: MILAN, ITALY

PAID-UP SHARE CAPITAL: LIT. 340,000,000,000; RESERVES: LIT. 1,486,400,000,000

## Notice of Ordinary General Meeting

Notice is hereby given that an Ordinary General Meeting of Mediobanca will be held at the Company's Head Office in Via Filodrammatici 10, Milan, Italy, at 10.00 a.m. on 28th October 1991 in the first instance, and any adjournment thereto at the same time and place on 29th October 1991, to transact the following business:

- 1) The Accounts for the year ended 30th June 1991, the Directors' and Statutory Auditors' Reports and resolutions thereon.
- 2) Election of Directors.
- 3) Election of Statutory Audit Committee and fixing of the Committee's remuneration.
- 4) Appointment of Auditors pursuant to Italian Presidential Decree No. 136 dated 31st March 1975.

Under Article 8 of Mediobanca's Articles of Association, shareholders who have at least five days prior to 28th October 1991 lodged their shares at the Company's Head Office or at any Branch Office of Banca Commerciale Italiana, Credito Italiano or Banco di Roma (or at Monte Titoli in the case of shares managed by it) are entitled to attend the meeting on presentation of an admission ticket.

## Carrefour

SALES (taxes included) AS OF SEPTEMBER 30, 1991

	Sep. 1991 (in FF millions)	% Sep. 91/ Sep. 90	First nine months ended Sep. 30, 1991 (in FF millions)	% ended Sep. 91/ ended Sep. 90
Group sales*	10,192	43.8	76,744	29.2
France	7,286	48.6	52,555	28.0

\* Including the sales of Mediobanca and Eurocomet groups.

Excluding Mediobanca and Eurocomet turnover, sales of Carrefour in France increased by 4.3% on September 90 and 8.5% on a cumulative basis and Group sales increased by 13.1% on September 90 and 15.7% on a cumulative basis.

As of September 4, 1991 Pryca, Carrefour's Spanish subsidiary, opened its thirty-second store in Alcala (Valencia). In September, the new formula of the "Carrefour Express" has been sent to the 900,000 subscribers and customers of Carrefour in France.

## Bristol-Myers' Aids drug wins approval from FDA

By Daniel Green

THE US Food and Drug Administration (FDA) yesterday approved DDI, a Bristol-Myers Squibb drug, making it one of two officially sanctioned Aids treatments.

The other is Retrovir, or AZT, made by Wellcome of the UK.

DDI, to be sold under the name Videx, is authorised for use for patients where Retrovir seems ineffective or causes an adverse reaction.

The price of DDI is in line with industry expectations. The wholesale price is \$1,745 a year. Even after mark-ups during distribution, the cost to most patients is expected to be less than \$2,000 a year.

This compares with a wholesale price for Retrovir of \$2,200. It is a smaller discount than

some had feared and might provide relief to Wellcome shareholders, who feared renewed political pressure on the company to cut its prices.

Furthermore, the FDA is likely to review this approval at another meeting in spring 1992. "They could use the opportunity to restrict the drug even further," said a UK pharmaceutical industry analyst.

The combination of DDI's price and the FDA's tight limits on who should receive it means that Retrovir will remain the first choice treatment for Aids.

The reluctance of the FDA to allow DDI to be prescribed more widely is largely because its side-effects are recognised to be more serious than those of Retrovir.

## Molex slips to \$14.9m

By Barbara Durr in Chicago

MOLEX, a leading US maker of electronic connectors, saw net income fall in the first quarter on increased sales.

Net income in the quarter to September 30 declined to \$14.9m from \$17.1m a year ago. This was partly the result of losses generated by new acquisitions, economic problems in Europe and reduced margins in Japan.

Sales for the period went ahead by 9.6 per cent, to \$187m from \$170.6m last year. Income per share fell to 30 cents from 34 cents.

The company's higher sales bucked the trend for the industry due to the introduction of new products and further international expansion.

The order backlog at the end of the first quarter was \$132.7m, up 8.7 per cent over last year's \$122.1m.

Shares in Molex slipped to \$14.3 compared with a close of \$15.08 on Monday.

The M\$218m (US\$79.8m) bid for 38 per cent of the group, rather than a complete offer, came after Mr Vincent Tan, Berjaya Group's chairman, raised his personal stake to 51 per cent from 32.5 per cent.

The Berjaya Group has, in turn, a 30.8 per cent stake in MUM, which it has acquired since July when Mr Tan launched his hostile bid



## INTERNATIONAL CAPITAL MARKETS

## Demand for referendum on Swiss stamp duty

By William Dullforce in Geneva

SWISS BANKERS' hopes of being able to repatriate at least part of the securities business they now conduct in London and Luxembourg have been temporarily dashed.

Less than a week after the federal parliament voted to remove the 0.3 per cent stamp duty from securities transactions between foreigners, Euromarket and investment fund issues, the Socialist party and the trade unions have



Otto Stich: complained about loss of revenue

decided to call a referendum on the issue.

The Socialists - who participate in the four-party governing coalition - were angered because parliament did not support the demand by Mr Otto Stich, the socialist finance minister, that the estimated Sfr420m (\$244m) annual loss to the federal budget should be compensated by increasing charges in other areas.

Mr Stich, who had complained about a loss of revenue at a time of deteriorating federal finances, lambasted the three centre-right parties for not resisting the temptation to make a few gifts before the October 20 general election.

Voicing his disappointment at the Socialists' decision to submit the easing of stamp duty to the test of a popular vote, the Swiss bankers' association said that far from being a gift to the banks and their rich clients, the relief would be of benefit mostly to institutions managing funds for small savers. The referendum could mean that more jobs would be lost in Switzerland, the association warned.

Bankers' efforts to get rid of the stamp duty, which has been widely criticised as shackling the competitiveness of Switzerland as a financial centre, were thwarted in a referendum earlier this year, when voters rejected the introduction of a value added tax. Relief from stamp duty had been included as part of the package put to the vote.

Union Bank of Switzerland is amalgamating the private banking activities of two of its subsidiaries, Hypothek and P&Z Privatbank Zurich. Assets under management will be integrated in Hypothek which will operate with roughly half the 200 employees now working in the two banks.

## Swiss banks face lower profit margins

SWISS banks face lower profit margins as investors turn directly to capital markets to raise funds or let rival institutions manage their money, according to a review by Moody's Investor Services, Reuter reports from Zurich.

"We expect Swiss banks to face more demanding clients and earn slimmer margins," Moody's said. It's review pinpoints the changes, political and economic, taking place within the sector.

Inflation had traditionally been negligible, but was now at historically high levels, while high interest rates had sharply squeezed net interest margins.

It was unclear whether Switzerland could return to the low inflation, low interest rate and strong currency position of the past, Moody's said.

Swiss banks were often being by-passed as lenders, as potential borrowers found they could access capital markets directly through the sale of securities.

The banks' business was also becoming more institutional, partly due to the Swiss pension law which steered towards insurance companies and other institutional asset managers the personal savings that used to accumulate in bank accounts.

Institutional deposits were both more expensive and less stable than retail deposits, while institutional investors were also more performance-oriented than individuals.

## UK gilts slide as sterling comes under pressure

By Sara Webb in London and Patrick Harverson in New York

THE weakness of sterling pushed UK government bond prices lower for the second consecutive day and wiped out any hopes of an imminent cut in base rates.

## GOVERNMENT BONDS

Long-dated gilts, which dropped a point on Tuesday, continued to fall at yesterday's opening. The market closed lower on the day, after a volatile trading session which was mainly futures-driven.

The Life gilt futures contract closed at 95.07, moving to a low of 94.98, before recovering to reach 95.00.

The benchmark 11% per cent gilt, due 2003/07, opened at 113 1/4 and traded at 113 1/2 by late afternoon to yield 9.75 per cent. The 10 per cent gilt due 1996 opened at 104 1/4 and moved to 104 1/2 to yield 9.74 per cent.

GERMAN government bonds recovered their early losses to finish higher on the day. The Life bund futures contract traded up from its opening of 85.94 to 86.19 by late afternoon.

The German government issued DM 3.5bn of the new 8% per cent 10-year bonds via a tender yesterday morning, in addition to the DM3bn issued to the consortium member-banks on Tuesday.

The bonds were allocated to consortium member-banks at 99.75 and above in the tender, achieving an average yield of 8.30 per cent. Traders said the price of the new issue rose to 99.7 later in the day.

While traders had reported rather weak domestic demand for the new 10-year bond on Tuesday, demand at yesterday's tender was stronger. Traders suggested this could reflect the Bundesbank's plan to change the way it allocates government bonds to consortium members. In the past, domestic banks enjoyed an advantage over foreign banks, but in future, banks will be allocated bonds according to their ability to place the paper in the market.

ALTHOUGH hopes of an easing in US monetary policy by the Federal Reserve remained high, poor results from an afternoon auction of \$2.5bn in seven-year notes sent bond prices at the long end plummeting lower yesterday.

In late trading, the benchmark 30-year Treasury bond was down 8 1/4 to yield 7.904 per cent. The two-year note eased 1/4 to 100 1/4, yielding 5.920 per cent.

Trading activity was light in early trading, with few dealers or investors willing to play the

market ahead of a possible policy move from the Fed.

In mid-afternoon, prices, especially at the long end, fell after participants trimmed their long positions in the wake of a disappointing seven-year auction. The yield on the newly-auctioned seven-year notes averaged 7.20 per cent, above the 7.15 per cent expected by the market.

JAPANESE government bonds edged up in low volumes, following Tuesday's announcement of tough penalties for the Big Four securities firms. The yield on the benchmark No 129 bond opened at 5.97 per cent and closed at 5.96 per cent. Traders said the market was focusing on short-term interest rates which are expected to fall when the Bank of Japan's new reserve maintenance period starts next week. The key unsecured overnight call rate was mostly trading at 6 1/2 per cent while three-month certificates of deposit were trading at 6.53 per cent, slightly below Tuesday's level of 6.55 per cent.

## BENCHMARK GOVERNMENT BONDS

Coupon	Rate	Price	Change	Yield	Week	Month
AUSTRALIA	12.000	117 1/4	+0.250	10.07	18	10.87
BELGIUM	9.000	106 1/4	+0.500	9.09	9.07	9.17
CANADA	9.750	120 1/4	+0.500	9.13	9.10	9.27
DENMARK	9.000	110 1/4	+0.250	8.56	9.05	9.13
FRANCE	8.500	115 1/4	+0.175	9.04	9.00	9.05
GERMANY	8.500	107 1/4	+0.100	8.84	8.82	8.87
ITALY	12.500	103 1/4	+0.100	12.86	12.80	13.21
JAPAN	4.000	109 1/4	+0.046	6.30	6.24	6.57
NETHERLANDS	8.500	107 1/4	+0.020	8.70	8.72	8.75
SPAIN	11.500	107 1/4	+0.100	11.56	11.41	11.50
UK GILTS	10.000	117 1/4	+0.250	9.74	9.65	9.69
US TREASURY	9.000	108 1/4	+0.250	9.11	9.05	9.22
US TREASURY	7.875	108 1/4	+0.250	7.50	7.45	7.72
US TREASURY	8.125	108 1/4	+0.250	7.80	7.75	7.90

London closing, New York closing. Yields: London market standard. Prices: US, UK in 32nds, others in decimal. Technical Data/ATLAS Price Source

## China Steel shares to be offered overseas

By Peter Wickenden in Taipei

SHARES in China Steel, Taiwan's highly profitable state-run steelmaker, are to be offered to institutional investors overseas early next year, the government said yesterday.

China Steel's sale of depositary receipts in Europe, Japan, the US, Hong Kong and Singapore will mark the first overseas issue of equity by a Taiwanese company.

The government aims to pri-

vatise China Steel and 19 other companies in the next five years to raise funds for major infrastructure projects. A total of 10 per cent of the company's shares have been sold to the public in two previous tranches. The next offering will be equal to another 15 per cent of the equity.

This tranche, 65 per cent will be sold to domestic investors and 35 per cent offered

abroad. Of the foreign portion, European investors will probably get 45 per cent, Japan 20 per cent and the rest will be divided amongst the other three regions.

The 15 per cent tranche was thought to be too large to be digested by the Taiwan stock market without causing instability, said Mr Lee Jin-dar of the Commission of National Corporations.

## FT/IBD INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on October 9

U.S. DOLLAR STRAIGHTS	Issued	Rate	Offer	Yield	Other STRAIGHTS	Issued	Rate	Offer	Yield
ALBERTA PROVINCIAL 1978/95	120	107 1/4	107 1/4	7.24	KOCHENET 1977 9 1/2 FS	1000	96 1/2	97 1/4	9.05
ALBERTA PROVINCIAL 1983 9 1/2 FS	400	107 1/4	107 1/4	7.24	ALBERTA PROVINCIAL 1983 9 1/2 FS	1000	96 1/2	97 1/4	9.05
ALBERTA PROVINCIAL 1984 10 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 01 01	100	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 1985 11 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 02 02	100	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 1986 12 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 03 03	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 1987 13 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 04 04	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 1988 14 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 05 05	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 1989 15 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 06 06	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 1990 16 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 07 07	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 1991 17 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 08 08	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 1992 18 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 09 09	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 1993 19 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 10 10	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 1994 20 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 11 11	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 1995 21 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 12 12	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 1996 22 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 13 13	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 1997 23 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 14 14	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 1998 24 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 15 15	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 1999 25 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 16 16	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2000 26 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 17 17	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2001 27 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 18 18	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2002 28 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 19 19	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2003 29 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 20 20	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2004 30 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 21 21	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2005 31 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 22 22	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2006 32 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 23 23	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2007 33 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 24 24	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2008 34 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 25 25	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2009 35 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 26 26	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2010 36 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 27 27	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2011 37 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 28 28	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2012 38 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 29 29	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2013 39 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 30 30	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2014 40 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 31 31	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2015 41 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 32 32	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2016 42 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 33 33	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2017 43 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 34 34	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2018 44 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 35 35	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2019 45 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 36 36	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2020 46 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 37 37	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2021 47 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 38 38	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2022 48 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 39 39	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2023 49 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 40 40	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2024 50 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 41 41	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2025 51 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 42 42	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2026 52 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 43 43	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2027 53 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 44 44	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2028 54 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 45 45	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2029 55 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 46 46	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2030 56 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 47 47	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2031 57 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 48 48	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2032 58 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 49 49	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2033 59 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 50 50	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2034 60 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 51 51	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2035 61 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 52 52	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2036 62 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 53 53	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2037 63 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 54 54	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2038 64 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 55 55	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2039 65 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 56 56	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2040 66 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 57 57	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2041 67 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 58 58	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2042 68 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 59 59	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2043 69 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 60 60	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2044 70 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 61 61	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2045 71 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 62 62	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2046 72 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 63 63	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2047 73 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 64 64	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2048 74 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 65 65	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2049 75 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 66 66	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2050 76 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 67 67	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2051 77 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 68 68	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2052 78 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 69 69	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2053 79 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 70 70	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2054 80 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 71 71	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2055 81 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 72 72	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2056 82 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 73 73	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2057 83 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 74 74	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2058 84 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 75 75	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2059 85 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 76 76	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2060 86 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 77 77	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2061 87 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 78 78	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2062 88 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 79 79	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2063 89 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 80 80	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2064 90 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 81 81	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2065 91 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 82 82	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2066 92 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 83 83	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2067 93 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 84 84	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2068 94 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 85 85	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2069 95 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 86 86	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2070 96 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 87 87	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2071 97 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 88 88	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2072 98 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 89 89	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2073 99 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 90 90	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2074 100 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 91 91	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2075 101 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 92 92	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2076 102 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 93 93	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2077 103 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 94 94	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2078 104 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 95 95	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2079 105 1/2 FS	400	107 1/4	107 1/4	7.24	INVERMUR 96 96	300	102 1/2	103 1/4	8.77
ALBERTA PROVINCIAL 2080 106 1/2 FS	400	10							



## INTERNATIONAL CAPITAL MARKETS

## Fresh round of preferred stock issues expected

By Richard Waters

CHANGES to the capital adequacy rules of US banks, proposed by the US administration on Tuesday, raise the likelihood of a new round of preferred stock issues - though few analysts expect this to do much to boost the availability of credit in the US.

After a spate of preferred stock issues earlier this year, estimated at about \$1bn in

## US BANKS' RELIANCE ON PREFERRED STOCK

Bank	%
Chemical	26.4
Mellon	25.9
Citibank	24.0
Continental	23.2
Manhattan	22.0
Chase Manhattan	21.9
First Chicago	20.1

As at 30 June 1991. \*Preferred stock as proportion of Tier 1 capital. Source: FDIC.

total, some of the largest US money centre banks are already up against, or over, the ceiling allowed for such capital.

Under current US rules, preferred stock can represent up to 25 per cent of tier one capital, a limit which the Bush administration is now proposing to raise as part of a package of moves aimed at encouraging banks to lend.

## LTCB agrees to acquire US financial boutique

By Stefan Wagstyl in Tokyo

LONG TERM Credit Bank of Japan is planning to buy Peers and Company, a Wall Street corporate finance boutique with which it has had commercial ties since 1985.

LTCB announced yesterday it had agreed to buy Peers for \$20m from Kemper, the US financial services group. The deal is subject to approval by the Federal Reserve Bank of New York.

LTCB is paying a fraction of the price paid by Japanese

Banks which have issued such stock this year include Chase Manhattan (which raised \$200m), Bank of America (\$181m), Security Pacific (\$174m) and Mellon (\$150m).

As a result, two banks - Mellon and Chemical - are already over the 25 per cent ceiling, according to estimates by IBCA, the UK rating agency. Others, such as Citicorp and Continental, are close to the limits allowed.

Raising the ceiling makes it likely that further issues of preferred stock, which is generally cheaper to service than common stock, will soon follow.

However, analysts pointed out this would make scarcely any impact on the overall cost of capital to US banks and although it may encourage banks to lend at the margin, its impact would be barely noticeable.

They added that lack of demand from credit-worthy customers, rather than a lack of supply of credit, was behind current concerns about a "credit crunch" in the US.

Mr Frank Suzzano, an analyst at SG Warburg, said: "What they are trying to do is positive, but it won't change the position much. It gives banks more flexibility in the types of capital they can raise, but it won't change their thinking."

financial companies in the late 1980s at the height of a boom in cross-border mergers and acquisitions. For example, Nomura Securities invested \$100m for 20 per cent of Wasserstein Perella.

The value of Japanese corporate acquisitions overseas fell from a peak of \$2.89bn in 1989 to \$2.58bn in 1990 and just \$1.7bn in the first nine months of 1991, according to Yamachi Securities, the broker.

## Institutional investors flex their settlement muscles

Norma Cohen on concerted moves to set an industry standard for electronic trade confirmation

IN AN unusual flexing of muscle, some of Britain's largest institutional investors have taken one of their most pressing back office problems into their own hands.

Rather than leave the development of a key aspect of trading systems to regulators or the stock exchange, they have banded together to dictate to vendors the structure of a trading system that all will use.

The institutions, led by US-based Fidelity Investments, hope to gain a "critical mass" of institutional users who, once they agree to buy the system, will be able to set an industry standard.

In the process, they are hastening the advent of an international securities market where investors are bought and sold across national borders.

In seeking a uniform system for electronic trade confirmation - replacing a manual

system - the institutions hope to cut office costs and pare down to hours a process that now can take days to complete.

The institutions say that unless trades can be electronically confirmed, there is little hope of complying with the Group of 30's target of settling all trades within three days of each transaction.

"We control an awful lot of power. We hand out huge amounts of commission," said Mr Chris Smith, transactions manager at US-based Fidelity Investments, which is spearheading the effort.

Last Monday, Fidelity hosted a meeting of 21 institutional shareholders who viewed presentations from four of the largest trading system vendors. The four are US-based Depository Trust Company, Canada-based Thomson Financial Services, Financial Models Corp and CIBC Information Services. A fifth vendor, Reuters,

declined an invitation to make a presentation, saying it was already testing its own system.

"What we are trying to do electronically is to get trade confirmation in three hours. Not, as is currently the case, in three days, if we're lucky," said Mr Alastair Reid, a director at Morgan Grenfell Asset Management.

But Mr Reid and others acknowledge that, once such a system is in place and widely used by participants, it could be adapted for other purposes, including settlement or even off-exchange trading. Thus, the institutions, who account for roughly 75 per cent of the volume of trading on the London Stock Exchange, may be laying the groundwork for an alternative to the exchange.

The system, as envisaged by the institutions, will allow for nearly instantaneous confirma-

tion of transactions in all types of securities in any market.

Thus, a UK fund manager could confirm within hours that he has purchased equities on the French bourse and begin to take steps needed to settle the account.

Trade confirmation is the process which confirms that a transaction has occurred at stated terms. It is the link between trading and settlement, and failure to confirm trades exposes participants to significant market risks.

Until now, institutions have left it to the exchanges or to vendors of trading systems to come up with solutions to their back office problems. This has forced brokers to install hardware of several vendors in order to satisfy their clients, and the clients say that no one vendor's system satisfies all their needs.

Fidelity's Mr Smith said there appears to be little point

in allowing vendors to continue developing systems on an ad-hoc basis. "I was concerned that there would be a plethora of systems and that there wouldn't be any uniformity," he said.

Meanwhile, the London Stock Exchange has been painfully slow off the mark. It is already years behind schedule in the development of its paperless settlements system, known as Taurus, and has not yet even begun to deal with trade confirmation.

This compares with some other European financial centres, such as Germany, which already have linked electronic trading and settlement systems.

Also, institutions were further angered by the decision last June by the SWIFT board of directors to deny them access to the interbank mess-

aging system which could have been adapted for trade confirmation. Mr Smith said the refusal by SWIFT's board to allow non-banks access was the catalyst for his efforts to organise an alternative.

For its part, the London Stock Exchange said it is watching developments with interest and it supports efforts to achieve electronic trade matching.

However, the exchange's Market Settlement Group, composed of eight of the UK's largest stockholders, has raised detailed questions about the proposal.

In a six-page letter to Mr Smith, the group spelled out a variety of difficulties with the project that could present obstacles to development.

Privately, some institutions say, the stock exchange may be concerned about the development of a competing project while its plans are still under study.

## Dispute on pricing of Prudential Finance issue

By Simon London

THE international bond market took on a more uncertain tone yesterday, reflected in wide disagreement among bankers about the correct level of pricing for the day's new issues.

## INTERNATIONAL BONDS

Prudential Finance, the funding arm of the UK insurance company, came with a \$300m 10-year deal, lead managed by Credit Suisse First Boston. The bonds carry an 8 1/4 per cent coupon and were priced at yield 7 1/2 basis points more than US government bonds.

Some firms said the yield spread was at least 10 basis points too narrow for an insurance company of this credit quality. Others said the maturity was too long and the deal too large. Yet some participants in the deal reported no problem in placing their allocations of paper. They said Euro-dollar investors were currently extending the duration of their bond portfolios to longer maturities and ready to take on corporate risk. The lead manager

held the bonds at the fixed re-offer price of 98.24 throughout the day.

CSFB also lead managed a \$250m 10-year deal for Daimler-Benz, the German motor manufacturer. The deal was priced to yield 30 basis points more than Canadian government bonds, again considered far too tight by some participants, aggressive but fair by others.

Demand for Canadian dollar bonds has slackened slightly over the past few days following weeks of heavy issuance. Against this, Daimler-Benz is among the most respected corporate borrowers in Europe and attracts strong retail buying. Again, the deal was held at the fixed re-offer price of

98.89 throughout the day. The syndication of an Escudon five-year issue for the International Finance Corporation, the private sector arm of the World Bank, also proved controversial. The syndicate was dominated by Portuguese banks, yet placement for bonds denominated in Escudos is concentrated elsewhere in Europe. The deal appeared to run smoothly during the morning session, but in the afternoon the price began to slide as London-based banks declined to take paper from the syndicate at the issue price.

From an issue price of 100%, the bonds were quoted as low as 99.15 in the afternoon session before late buying at the lower levels restored confidence in the issue. By the close, the bonds were trading at around 99.75 bid, against full fees of 1% per cent.

Demand for the Portuguese currency remains strong, with investors anticipating rapid falls in interest rates as Portugal becomes more integrated into the European community.

● KFW, the German state-owned financial institution, made its debut issue in the Spanish peseta market, launching a Plalobn five-year bond issue via Banco Comercial Transatlantico. The deal carries a coupon of 11% per cent and was priced to yield 11.18 per cent, around 20 basis points lower than the World Bank's five-year peseta bond issue launched last week.

## Merrill Lynch denies illegal 'parking' of junk bonds

By Patrick Harverson in New York

MERRILL Lynch, the Wall Street securities house, yesterday denied allegations that during the 1980s it had engaged in illegal "parking" of junk bonds on behalf of a troubled Florida insurance company.

The allegations surfaced as a San Francisco newspaper reported that the Securities and Exchange Commission was investigating Merrill's role in an alleged scheme by Guarantee Security Life Insurance to improve its results by hiding its ownership of risky, high-yielding corporate bonds.

Guarantee Security, the sixth largest insurance company in Florida, was seized by state regulators in August amid fears that it would become insolvent.

According to the reports of the SEC probe, on four occasions during the last decade Merrill helped Guarantee Security by temporarily exchanging its low-rated junk bonds for government securities a few days before the end of each financial year.

The practice, known as "parking", would have given Guarantee's investment portfolio the appearance of stability and value, and would have allowed the insurer to escape a state tax on corporate bonds.

Merrill issued a statement confirming it was co-operating with the SEC in the review of the Guaranty Security bond transactions, but denying that it "engaged in any illegal or unethical activity".

## CIS to become member of SFE

CARGILL Investors Services (CIS) intends to become a clearing member of the Sydney Futures Exchange Clearing House, part of the Sydney Futures Exchange (SFE). AP-DJ reports from Sydney. CIS, a specialist in exchange-

traded futures and options, has operations on the leading US and European exchanges.

"Clearing the SFE plays an important part in our global strategy to provide services in the Pacific Rim," said Mr Hal Hansen, CIS president.

## LONDON MARKET STATISTICS

## RISES AND FALLS YESTERDAY

British Funds	Rises	Falls	Same
Equities	209	352	935
Corporate, Domestic and Foreign Bonds	2	13	7
Financial and Properties	2	28	46
Oil	24	21	45
Plantations	1	0	9
Others	51	28	79
Totals	470	668	1,609

## LONDON RECENT ISSUES

Issue	Amount	Price	Yield	Rating
British Steel	100m	100.00	7.50	A
British Telecom	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A

## FIXED INTEREST STOCKS

Issue	Amount	Price	Yield	Rating
British Steel	100m	100.00	7.50	A
British Telecom	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A

## RIGHTS OFFERS

Issue	Amount	Price	Yield	Rating
British Steel	100m	100.00	7.50	A
British Telecom	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A

## LONDON TRADED OPTIONS

Option	CALLS	PUTS	Option	CALLS	PUTS
British Steel	100m	100m	British Telecom	100m	100m
British Airways	100m	100m	British Airways	100m	100m
British Airways	100m	100m	British Airways	100m	100m
British Airways	100m	100m	British Airways	100m	100m
British Airways	100m	100m	British Airways	100m	100m
British Airways	100m	100m	British Airways	100m	100m
British Airways	100m	100m	British Airways	100m	100m
British Airways	100m	100m	British Airways	100m	100m
British Airways	100m	100m	British Airways	100m	100m

## FIXED INTEREST STOCKS

Issue	Amount	Price	Yield	Rating
British Steel	100m	100.00	7.50	A
British Telecom	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A

## RIGHTS OFFERS

Issue	Amount	Price	Yield	Rating
British Steel	100m	100.00	7.50	A
British Telecom	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A
British Airways	100m	100.00	7.50	A

## FT-ACTUARIES SHARE INDICES

© The Financial Times Ltd 1991. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

## EQUITY GROUPS &amp; SUB-SECTIONS

Index No.	Day's Change	Est. Earnings Yield (%)	Est. Div. Yield (%)	Est. P/E Ratio	Index No.	Day's Change	Est. Earnings Yield (%)	Est. Div. Yield (%)	Est. P/E Ratio
1 CAPITAL GOODS (12)	827.58	-0.6	9.43	5.87	13.22	29.93	832.99	837.90	710.14
2 Building Materials (23)	997.41	-1.4	7.57	6.24	17.37	40.19	1011.50	1015.14	1026.64
3 Contracting, Construction (31)	1111.35	-1.1	8.41	6.56	16.25	45.06	1128.14	1134.44	1149.26
4 Electricals (11)	2602.06	-0.7	8.42	5.08	15.04	72.48	2619.96	2619.92	1921.38
5 Electronics (25)	1723.25	-0.8	11.07	5.51	11.42	72.48	1742.64	1744.93	1082.05
6 Engineering-Advanced (6)	359.49	-1.1	15.48	7.17	7.80	16.48	363.66	367.93	373.23
7 Engineering-General (43)	492.18	-0.3	9.99	5.19	12.36	15.79	493.70	495.71	500.15
8 Metals and Metal Forming (9)	446.94	-0.7	14.72	7.93	8.25	17.48	450.14	451.07	453.80
9 Motors (12)	338.05	-1.0	8.83	7.12	14.46	14.65	341.50	344.26	349.76
10 Other Industrial Materials (20)	1610.37	-0.2	7.97	5.06	15.11	56.35	1628.25	1631.57	1634.36
11 Textiles (10)	1324.85	-0.3	7.41	3.62	16.70	31.94	1349.95	1354.78	1359.77
12 CONSUMER GROUP (18)	1939.58	-0.2	7.98	3.46	13.25	38.33	1955.67	1961.08	1963.18
13 Food and Beverages (12)	1220.27	-0.6	9.30	4.10	13.28	26.32	1227.02	1231.61	1237.61
14 Food Retailing (17)	2465.34	-1.0	9.03	3.43	14.48	50.36	2489.10	2494.90	2506.62
15 Health and Household (22)	3733.60	-0.2	5.42	2.53	21.18	58.55	3779.46	3788.60	3792.46
16 Hotels and Leisure (24)	1324.85	-0.3	7.49	3.51	16.08	37.93	1329.25	1332.49	1337.61
17 Media (26)	1511.69	-0.6	7.12	4.69	18.35	43.94	1520.50	1523.32	1528.72
18 Publishing, Paper & Printing (17)	782.93	-0.9	7.37	4.28	16.47	22.26	778.20	777.99	779.26
19 Stores (33)	989.36	-0.7	7.51	3.75	17.46	19.01	990.15	989.15	994.52
20 Textiles (10)	626.95	-0.7	7.37	4.28	16.47	22.26	778.20	777.99	779.26
21 OTHER GROUPS (109)	1292.76	-0.7	9.31	5.02	13.51	35.68	1301.54	1303.27	1319.16
22 Business Services (12)	1421.71	-0.9	7.51	4.59	16.55	34.75	1434.42	1437.74	1447.24
23 Chemicals (21)	1463.00	-0.4	6.89	4.99	17.91	48.39	1469.27	1463.05	1468.61
24 Complementary (10)	1295.57	-0.9	9.28	7.03	12.43	38.74	1313.66	1318.42	1324.84



## UK COMPANY NEWS

## OFT refers Lloyds Chemists' bid

By Jane Fuller

LLOYDS CHEMISTS' \$88m bid for Macarthy, which owns the Savory & Moore chemists chain, has been snubbed, at least until next year, by a reference to the Monopolies and Mergers Commission.

Lloyds had seemed home and dry in the three-cornered takeover battle for Macarthy, which had recommended its bid. It spoke for 75 per cent of the equity through acceptances and a stake.

It joins UniChem, a rival bidder, on the MMC's agenda. Both have been referred because of concerns about competition in the wholesaling of prescription drugs. Lloyds distributes to its own chain of 635 chemists' shops, while UniChem is a leading wholesaler alongside A&H's Vestrice subsidiary, each serving roughly 28 per cent of the 11,800-store market.

Had Lloyds bought Macarthy, its total number of pharmacies would go up to 100, bringing it closer to Boots, the retail market leader with 1,070. Boots also does its own distributing.

Mr Allen Lloyd, chairman

and chief executive of the acquisitive group, said he was "very surprised and a bit angry" at the Office of Fair Trading's decision.

"I am trying to grow the company behind Boots and I can't understand why I'm being handicapped. We are smaller than Boots and that's what's hurting the most."

Lloyds only had 5 per cent of the market.

The reference leaves Grampian Holdings, the Scottish mini-conglomerate, with the only cleared bid, worth nearly £70m. Macarthy's share price fell back from 287p to 251p yesterday, 12 below the level of Grampian's bid. But Macarthy has said that it will "certainly not" recommend the Grampian offer.

At Lloyds' peak share price of 285p, its offer valued Macarthy's stock at \$86p. Lloyds' price slipped from 278p to 270p yesterday. The bidding is that if it is cleared by the MMC, which has a deadline of January 17, its bid will go straight back on the table. UniChem has also made clear its continuing interest.



Allen Lloyd: feeling very surprised and a bit angry

The OFT seems to be concerned about the danger of a duopoly developing in the wholesaling of prescription drugs, involving UniChem and Vestrice.

The recent entry into the market of Mediopharma, a Dutch company that bought Macarthy's wholesaling business, is seen as a healthy counterweight against a back-

ground of declining numbers of regional wholesalers.

Lloyds said that it already deals with Mediopharma and would continue to do so. About a quarter of its prescription drug requirements come from wholesalers.

However, Mr Michael Watts, director of the British Association of Pharmaceutical Wholesalers, which includes Vestrice and Mediopharma, said he welcomed the MMC's review of the industry.

He complained that self-distributors such as Boots and Lloyds supplied their outlets with the most profitable lines of prescription drugs, leaving the vast majority of unprofitable ones to the wholesalers.

"Yet they get the same margin from the Department of Health as we do."

Mr John Richards, stores analyst at County NatWest, said: "The only thing clear to me about competition policy is the concern about vertical integration, and anything concerning health in the run-up to a general election is likely to be called into question."

See Lex

## Managing director goes as 3i restructures

By Charles Batchelor

MR DEREK Sach, a group managing director of 3i, the UK venture capital company which plans a flotation early next year, will leave the company at the end of this month in what 3i called "a restructuring of the senior management team".

The departure of Mr Sach, 43, reduces the number of group managing directors to two and the executive committee to four members. Mr Sach is responsible for 3i's UK investment activity. No other executives are involved in the shake-up, 3i said.

Mr David Marlow, chief executive, will take specific responsibility for UK investments following Mr Sach's departure and will be supported by two UK investment directors, Mr John Platt and Mr Brian Larcombe.

Mr Sach joined 3i in 1972, became a member of its executive committee in 1988, and was appointed to the board a year later.

3i has undergone two shake-ups - leading to 180 job losses in the past 18 months - in response to the tougher economic climate and in preparation for a public listing. However, Mr Sach's departure, which was announced to staff on Tuesday, was not linked to the flotation, 3i said.

In July, 3i reported a drop in net revenues to £38m (£59m) for the year to March 1991 and a quadrupling of provisions from £25m to £125m. Earlier this month it won final backing from its bank shareholders for a public flotation in the form of an investment trust.

## Helical Bar blames interest rates for loss

By Roland Rudd

Helical Bar, the property development, investment and trading company, yesterday reported a pre-tax loss of £264,000, compared with a £15.9m profit, for the six months to July 31.

Mr Michael Slade, chief executive, blamed the turnaround on historically high interest rates and the low level of trading.

"There is little we can do than stand still for the next 12 months. Interest rates may be coming down, but they have remained high historically," he said.

Earnings per share dived to 0.2p (4.4p) but the interim dividend is maintained at 2.4p. Mr Slade warned that the year would be a "long, hard haul" with little sign of a significant recovery in the market.

Sales more than halved to £21m (£46.2m), while operating profit fell from £11.3m to £7.7m. Gross rental income of £8.6m accounted for 87 per cent of gross profits.

Property sales of some £25m helped reduce borrowings by £16m to £126m, which still represented gearing of 170 per cent. Mr Slade said he was confident that borrowings would fall further as more disposals were made.

An extraordinary credit of £247,000 represented the surplus on sale of investment property over cost.

## GrandMet purchase

Grand Metropolitan is buying Aunt Nellie's, a vegetable packing company based in Wisconsin, which had sales last year of \$67m. The consideration was not disclosed.

## Fresh debt reconstruction as losses mount at Eagle Trust

By Bronwen Maddox

EAGLE TRUST, the troubled mini-conglomerate which was delisted a year ago, yesterday announced a \$3.47m pre-tax loss for 1990 accompanied by its second reconstruction of debt within the last five months.

It also revealed that the reversal on September 27 of an earlier court ruling now left it free to pursue claims for \$13.5m against SBC Savory Mtn, its former stockbroker.

"Our total \$70m litigation programme may take years, but this reconstruction means that no one can afford to believe we will not be around," said Mr David James, chairman.

In the reconstruction the banks will convert about \$20m of interest due between January 1 1991 and December 31 1993 into convertible redeemable preference shares in Eagle Trust.

The group's net debt is

\$87.5m, compared to £118m in September 1989 when Mr James, who has a reputation as a trouble-shooter, was appointed.

The reconstruction needs shareholder approval at the annual meeting on November 6.

The previous reconstruction in May converted £15m of bank debt into preference shares in a newly-formed holding company for the largest subsidiary Samuelson Group.

The two reconstructions were prompted by the 1990 losses, which pulled shareholders' funds down to a negative \$41.5m from a negative \$20.4m in 1989.

Samuelson, the film services company, and the Pavis plumbing business - now sold to management - were hit hard by recession and operating losses on continuing business fell to \$33.0m (£3.4m) on turnover down from

\$108.9m to \$96.5m. Net interest charges of \$14.1m (£12.8m) led to the \$1.9m increase in pre-tax losses, despite a \$2.3m exceptional credit after the release of a provision on the sale of investments.

Mr James said: "We are not necessarily breaking up the rest of the company; we could either hold or trade the remaining businesses."

The litigation against SBC concerns the company's October 1987 rights issue, and claims \$13.5m and costs. The company also claims \$50m for negligence and damages from auditors Peat Marwick. It is also claiming an unspecified amount from seven former directors.

The accounts list numerous outstanding suits brought by former directors against the company, including one action for wrongful arrest and defamation.

## Mothercare agrees Japanese franchise deal

By John Thornhill

Mothercare, the babywear chain which forms part of the Storehouse retailing group, is to sell its branded products in Japan having concluded a franchise agreement with Negoro, a wholesaler founded in 1984.

Negoro will open 20 Mothercare stores within the next five years and is expected to make a significant contribution to Mothercare's business. The stores will mainly sell Mothercare branded products which are sourced in the UK.

Mothercare has a policy of only offering one franchise per country thereby allowing the franchisee free reign to build up a business. The company believes it also encourages uniformity of customer service, product standards and pricing.

## Creditors of Willaire's closed electronic side call meeting

By Michio Nakamoto

A MEETING has been called today for creditors of Airmead, an electronics division that late last month was put into voluntary liquidation by Willaire Group, the environmental and electronics concern.

There has been some concern that the meeting might attract little attention given that Airmead was a new name unknown to employees and customers until the liquidation was announced. They had believed the division was still called Willaire Electronics.

The division, accounting for roughly half of Willaire Group's turnover, traded through four operations: Business & Typing Systems, Walters International, Keen

Networks and CSR. The name was changed just a few days before the group called in Stoy Hayward on September 26 to act as liquidator. Willaire announced the Airmead liquidation the next day.

As a result of the name change, Willaire's share price hardly reacted to the liquidation and has not budged from the 5p they were trading at before the announcement.

No one at Willaire, Stoy Hayward and UBS Phillips & Drew, Willaire's broker, was available to comment yesterday.

It was well known for some time that things were not completely well with Willaire's electronics business. Competitive pressures in a difficult

market had led to reduced sales and margins, particularly in the second half of the financial year.

In May when it launched a rights issue and share consolidation, Willaire said in its statement that it expected the operating profit contribution from electronics of £380,000 (£501,000) on sales of £2.23m (£4.57m) in the six months to October 1990 would reverse into "significant losses" in the second half.

The circumstances that led to the Willaire board to opt for voluntary liquidation of a division that provided nearly half of group turnover in the first half of the year, however, are still unclear.

## Allied Leisure gloomy despite 19% advance

By David Churchill, Leisure Industries Correspondent

ALLIED LEISURE, the nightclub and ten-pin bowling operator, sees no early sign of a recovery in leisure spending.

Mr Richard Carr, chairman, said yesterday the sector was still depressed. "I cannot see any real upturn until next May or June," he added.

In spite of his pessimism, Mr Carr announced pre-tax profits for the year to July 16 showing 19 per cent growth, from £2.5m to £2.9m. Turnover rose to £21.8m (£18.9m).

Earnings per share dropped to 12.2p (13.4p). The final dividend is 3.25p on capital increased by a rights issue, for a total of 4.75p (3.9p).

Mr Carr said the increase in

turnover was below expectations as a result of the recession. "However, good housekeeping measures and holding our operating margins enabled us to increase profits against a backdrop of deep recession."

Allied operates 12 ten-pin bowling centres in the UK, with a further two planned to open by the end of the year in Dundee and Preston. Its second nightclub opened last December in Bedford and has traded well, said Mr Carr. A third club opens in Dundee in December.

Mr Carr said expansion plans in Germany had been put on hold because of the opportunities to expand in the UK market.

## \$25m loan for Anglesey

By Bronwen Maddox

ANGLESEY MINING yesterday agreed a project loan of up to \$25m (£14.5m) as part of the finance of Phase II of its development of the Parys Mountain mine in North Wales.

Coopers & Lybrand Deloitte heavily qualified Anglesey's report and accounts for the year to March 1991 because it could not be sure that adequate finance would be found, and was uncertain whether \$8.57m for development and exploration included in the balance sheet could be recovered.

Phase II, to take the development to the point of operation, will need about \$20m, Mr Hugh Morris, chairman, said the company would look to raise new equity as part of the package.

The company also recently received a £2m Welsh Office assistance grant, as the development will create 147 jobs.

Its majority shareholder, Imperial Metals Corporation, the Canadian company which founded Anglesey in 1984, has agreed to provide guarantees and sponsorship for the loan.

Anglesey expects the Heads of Agreement signed with Swiss Bank Corporation and Bank of Scotland to lead to a full contract within two months, and for the full financing package to be complete by the end of the year.

The board expects to begin mining in early 1993.

## COMPANY DIRECTORS,

## DON'T BE LATE FOR A

## VERY IMPORTANT DATE.

A PRIVATE LIMITED COMPANY has just ten months from the end of its financial year to send its accounts to us. An annual return should also be submitted every twelve months... but don't leave it too late. After all, it's easy to lose confidence in a company that fails to meet its legal obligations. It can also cause trading problems when anyone wanting to do business with you doesn't have access to the most up-to-date information. So if you're the director of a private limited company, don't miss that important date. Because you might not just lose

business, you may also gain a

criminal record and be personally

liable for a fine of up to £2000.

For more information

telephone Companies

House on (0222) 380925.



COMPANIES HOUSE  
Crown Way, Cardiff CF4 5UZ.

## INTERIM REPORT

Eurotunnel P.L.C. Registered Office: Victoria Plaza, 111 Buckingham Palace Road, London SW1W 0ST.  
Registered in England No: 1960271  
Eurotunnel S.A. Siège Social: 112, avenue Kléber, B.P. 166, Trarodère, 57570 Paris Cedex 16, France. Capital FRF5,318,268,480. RCS Paris No.3 394 192 408.

The Interim Report of the Eurotunnel Group of companies to 30 June 1991 was published on 7 October 1991.  
Copies have been sent to holders of units and warrants in registered form and to those holders of units and/or warrants in bearer form who requested copies of the last Annual Report published in 1991. Copies of the Interim Report in English and French will be available from 11 October from any of the following institutions:

English language - National Westminster Bank P.L.C. Registrar's Department, PO Box 39, Cannon House, Redcliffe Way, Bristol BS59 7ZF, England (by post) - The Nomura Securities Company Ltd, 9-1, 1 Chuo Nihonbashi, Chuo-ku, Tokyo, Japan - Eurolink Fondeskommission, Nordlandsgraben 15, PO Box 16067, S - 10322 Stockholm, Sweden (for collection) - Citibank N.A., 111 Wall Street, New York, N.Y. 10043, U.S.A.  
Formulaires en français - (par courrier) Banque Indosuez, 96 boulevard Haussmann, 75008 Paris, France et à R.F.C. 120 avenue des Champs Elysées 75008 Paris, France, (à votre disposition) Générale de Banque, Montagne du Parc 3, 1000 Bruxelles, Belgique et Banque Indosuez Belgique, 40 rue des Colonies, 1000 Bruxelles, Belgique.

## RAPPORT SEMESTRIEL

Le Rapport Semestriel du Groupe Eurotunnel au 30 juin 1991 a été publié le 7 octobre 1991.  
Une copie de ce Rapport a été envoyée à chaque actionnaire nominatif, ainsi qu'aux titulaires d'unités et/ou de bons de souscription au porteur qui avaient demandé une copie du Rapport Annuel publié en avril 1991. Les copies du Rapport Semestriel en anglais et français peuvent être obtenues auprès des organismes suivants à partir du 11 octobre 1991.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Carries - for dividend	Total for year	Total for year
Allied Leisure	3.25p	Dec 11	2.8	4.75	3.9
Aunt Nellie's	3	Dec 2	3	6	6.5
Hevelock Europe	1.5	Jan 7	1.5	-	3.6
Helical Bar	2.4	Nov 19	2.4	-	10
Maudslows (John)	2.85	Nov 28	2.3	4.95	4.95
Quadrant	1.85p	Jan 10	1.8	-	4
Smurfit (Wm)	5.1	Nov 9	4.8	6.7	6.3

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issues. \*On capital increased by rights and/or acquisition issues. \*RSM stock. \*Carries scrip option.

## PUBLIC WORKS LOAN BOARD RATES

Term	Rate	Rate	Rate
Over 1 up to 2	10	10	10
Over 2 up to 3	10	10	10
Over 3 up to 4	10	10	10
Over 4 up to 5	10	10	10
Over 5 up to 6	10	10	10
Over 6 up to 7	10	10	10
Over 7 up to 8	10	10	10
Over 8 up to 9	10	10	10
Over 9 up to 10	10	10	10
Over 10 up to 15	10	10	10
Over 15 up to 25	10	10	10
Over 25	10	10	10

\*Non-quota loans A are 1 per cent higher and non-quota loans B 2 per cent higher in each case than quota loans. \*Fixed instalments of principal. \*10p per cent higher in each case than quota loans. \*Fixed instalments of principal. \*10p per cent higher in each case than quota loans. \*Fixed instalments of principal. \*10p per cent higher in each case than quota loans.

## WARDELL ROBERTS PLC

(Incorporated in Ireland under the Companies Act, 1963)

## INTRODUCTION

to the OFFICIAL LIST

arranged by

## DCC CORPORATE FINANCE LIMITED

## SHARE CAPITAL

Authorized  
IRE2,900,000  
Issued and fully paid  
Ordinary Shares of IR10p each  
IRE2,171,589

Application has been made to the Committee of the Irish Unit of The Stock Exchange and to the Council of The Stock Exchange for the whole of the issued ordinary share capital of Wardeil Roberts PLC, currently dealt in in the United Securities Market, to be admitted to the Official Lists in Dublin and London. It is expected that the applications for listing will be heard on Wednesday, 16 October 1991 and that dealings will commence on Thursday, 17 October 1991.

The listing particulars of Wardeil Roberts PLC will be included in the Companies Fiche Service available from Exel Financial Limited, Fitzroy House, 13-17 Epworth Street, London EC2A 4DL from 3.00pm on 11 October 1991. Copies may be obtained during normal business hours on any weekday (Saturday excepted) up to and including 14 October 1991 from the Company Announcements Office, The Irish Stock Exchange, 28 Angles Street, Dublin 2 and the Company Announcements Office, The International Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD. Copies may also be obtained on any weekday (Saturdays and Bank Holidays excepted) up to and including 24 October 1991 from:

Wardeil Roberts PLC,  
79 Brookmill Road,  
Dublin 24.  
DCC Corporate Finance Limited,  
DCC House, and 103  
Stillorgan,  
Blackrock,  
Co. Dublin.  
Mount Street,  
London  
W1Y 5HE.

10 October 1991



## UK COMPANY NEWS

## Stepping stone over continental illiquidity

Philip Coggan on the thinking behind Fidelity European Values' loan stock issue

EUROPEAN STOCK markets may have many attractions in the 1990s. But one barrier to institutional investment is that some of the individual continental markets are highly illiquid, and thus difficult to invest in with confidence.

But a recent issue has given institutions their first chance to match the performance of a European stock market index in a traded form.

The loan stock issued by a new investment trust, Fidelity European Values, will be redeemed in 2001 in line with the rise and fall over the next 10 years of the FT-Actuaries Europe ex-UK index. In other words, if the index doubles, then £1,000 of loan stock will be redeemed at £2,000.

In the meantime, quarterly interest will be paid at a rate which matches the yield on the index - currently 3.2 per cent.

That is an additional attraction to institutional investors, since they can claim back the tax deducted on Fidelity's loan stock from the Inland Revenue. Had they invested directly in the underlying European equities, they would have faced withholding tax on the dividends, which could not be reclaimed from the Revenue.

To date, only £10m of the stock has been placed with institutions by UBS Phillips &

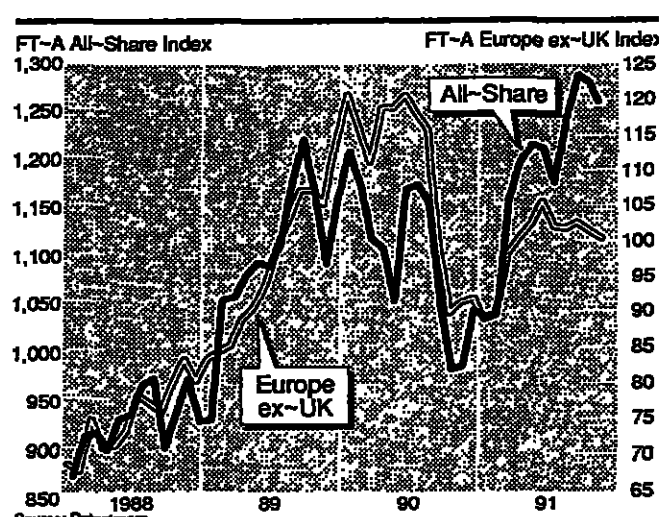
Drew but a further £10m could be issued if the trust raises the maximum £80m via its ordinary share offer.

The FT-Actuaries Europe ex-UK index is dominated by France and Germany, which made up about 47 per cent of the total weighting as of August 31; Italy, the Netherlands, Spain and Switzerland added a further 40 per cent with the remainder consisting of smaller markets such as Belgium and Norway.

Matching that index would be quite cumbersome and expensive for a small institution and following an active investment policy across such a wide area could require substantial resources.

But given that the loan stock seems quite an attractive option to institutional investors, what does it mean for the trust that is issuing it?

Any investment trust which borrows is gambling that the return it receives from investing the proceeds will be greater than the cost of servicing the borrowed money. Say, for example, a trust borrows the equivalent of a quarter of its assets at 10 per cent interest. Then if share prices rise by 20 per cent in a year, its net assets will rise even further - by 22.5 per cent. If however, shares fall by



20 per cent, then its net assets will fall by 27.5 per cent.

Rather than being related to interest rates, the gearing effect on the Fidelity trust will be dependent on the fund manager's ability to out-perform the index.

If the trust has 20 per cent gearing, then a 10 per cent increase in its gross assets, compared to a 20 per cent rise in the market, would mean only a 3 per cent increase in net assets.

So given that many fund managers fail to beat indices,

might the loan stock not be rather a hard task-master? Mr Anthony Bolton, who will be managing the trust, argues that the job of any professional fund manager is to out-perform the index.

Fidelity's European unit trust, also managed by Mr Bolton, has out-performed the index over the past five years, during which time it has been first in the sector.

However, Mr Bolton has not done so well over the last two years, with the unit trust falling

19.3 per cent (offer-to-bid with income reinvested) far worse than the 5.3 per cent fall in the index. That situation would have resulted in a 20 per cent-plus fall in net assets if replicated by the investment trust.

However, the nature of the stock does protect him from the "double whammy" effect of a falling market. If European markets decline, so too will the value of the loan stock. That would obviously not be the case had the trust borrowed via a conventional route.

In addition, had the trust paid, say, 8 or 9 per cent to borrow D-Marks, then Mr Bolton would have been forced to look for high-yielding European shares in order to meet the interest payments. That would have distorted his investment strategy.

However, the income effect of the stock is not entirely positive for Fidelity. It suffers withholding tax on dividend payments, whilst having to pay gross interest on the loan stock to investors.

Whether or not the Fidelity trust structure is a success, it seems inevitable that the loan stock will not be the last attempt to provide institutions with an indexed route into European equities.

## Quadrant declines to £940,000 at halfway

AN OPERATING loss and reduced investment income at Quadrant Group resulted in pre-tax profits falling from £2.5m to £940,000 over the half year to August 31.

The group, with interests in photographic products, processing, videos, and shipping, saw sales decline to £26.4m (£28.2m), an operating loss of £255,000 (profit £801,000), and investment income of £1.33m (£1.7m).

On top of that was an exceptional charge of £138,000 for compensation to Mr Jeremy Peace, the former chairman.

Earnings per share came to 2.04p (5.15p) but the interim dividend is again 1.65p. The company has repurchased a total of 2.82m of its shares at an average price of 77.7p.

Sales at Sengors were down, closely tracking the general contraction of the photographic products market. Development of its own imported and branded product range were progressing positively. Leads Photovision was also affected by trading conditions.

In processing, the estate agency side improved. In the medium term, however, only a sustained recovery in activity would provide the foundation on which stable earnings could be built.

Results of the video division were disappointing, in part attributable to a slowdown in investment by public bodies and other institutions.

Earnings from shipping were expected to make a material contribution to the year end results as the second LPG vessel was delivered last month.

## Wm Sinclair moves ahead to £4.48m

William Sinclair Holdings lifted pre-tax profits by some 13 per cent, from £3.98m to £4.48m, in the year to June 30.

Among the three divisions, pet animal and aquatic products did well with turnover up from £1.8m to £4.49m and profit before tax and interest ahead from £158,000 to £415,000 as a result of the continued recovery at Woodpecker and the opening of the new depot at Wickenby, Lincoln.

Turnover of the garden leisure and professional horticulture division fell to £23.2m (£24.3m) while profit fell 11 per cent to £2.56m. In garden sundries and Silverpet Industries turnover rose 20 per cent to £4.65m (£3.87m) while the profit rise was held to 13 per cent after an exceptional loss following a nursery closure.

Earnings per share worked through at 17.2p (17.1p) on capital increased by last November's rights issue. The dividend is raised from 6.3p to 6.7p with a final of 5.1p.

## Losses at Lendu increase to £173,500

Lendu Holdings, which has supplemented its original rubber activities in West Malaysia with sheep and cereal farming in Australia, incurred a loss of £173,500 pre-tax for the first half of 1991.

The outcome - which compared with a deficit of £116,681 last year - came on turnover of £84,901 (£55,668) and took in exchange gains of £29,164.

Losses per share emerged at 1.36p (0.72p). An extraordinary gain of £145,583 represented further compensation against compulsory land acquisition in Malaysia.

## Martin Currie Pacific assets rise

The net asset value of Martin Currie Pacific Trust was 291.4p per share at August 31, up from 264.9p a year earlier and 282.5p at the trust's year-end in February.

Net revenue for the six months totalled £118,000 (£17,000) reflecting reduced exposure to Japan and greater emphasis on Australia, New Zealand and Hong Kong. Earnings per share worked through at 0.96p, up from 0.14p last time.

## IMI expands US building side

IMI, the building products, fluid power, and specialist engineering company, has acquired AW Cash Valve of Illinois.

The purchase marks the first US acquisition for IMI's building products group, which made pre-tax profits of £9m in the first half of 1991. AW manufactures pressure regulating and safety controls for heating and plumbing systems. It has turnover of \$20m (£11.4m) net assets of \$11m and 175 employees. Its products will supplement those manufactured by IMI Yorkshire Fittings in Europe and Australia where demand is growing.

## Poor retail climate hits Havelock Europa

By James Buxton, Scottish Correspondent

HAVELOCK EUROPA, the shopping group, plunged into the red in the first half of this year.

It blamed a collapse of orders from stores groups for a pre-tax deficit of £2.18m after exceptional charges.

That came from turnover of £17.4m (£21.1m), and compared with pre-tax profits of £815,000 last time and £1.5m for the whole of 1990.

Sir Lewis Robertson, who was installed as chairman by financial institutions in 1989, regarded the loss as "a blip". However, he did not expect any substantial improvement in the second half, though there were signs of improved volume of work in the first quarter of 1992.

The interim dividend is held at 1.5p on losses per share of 9p (earnings 2.5p). The final 2.1p last time would depend on the second half outcome and prospects for 1992.

Sir Lewis said customers had cut spending both on new

stores and refurbishments, and what business had been won was on low margins against intense competition. The group was, however, expanding into new markets including equipping banks and building societies.

The plant at Inchinnan, near Glasgow, had been closed and staff numbers cut, resulting in exceptional charges of £490,000. There was an extraordinary charge of £110,000 relating to a discontinued business.

Mr Hew Balfour, chief executive, said the group was pressing ahead with cost control measures, including just-in-time production which should enhance productivity and profitability.

The group completed projects for Harrods and Selfridges, and was now serving National Westminster in addition to TSB. It had a new supply agreement with Boots and expected Marks and Spencer would be a substantial source of work in 1992 and beyond.

## Exceptionals hit Maunders

After providing an exceptional £1.69m against specific sites in its land bank, John Maunders Group, the residential and industrial estate developer, saw pre-tax profit fall by 33 per cent.

In the year to June 30 the group again made 695 legal completions, but a further swing to first time buyer units coupled with discounting meant turnover dropped from £58m to £54.4m.

Selling prices continued to

decline but reductions were more severe in the south than in the north-west.

Operating profit fell to £6.15m (£8.45m) after exceptional charges. Interest charges declined to £2.59m (£3.1m) leaving the pre-tax balance at £3.56m (£5.44m). Earnings per share came to 9.84p (14.45p) and the dividend is again 4.95p, the final being 2.65p.

Year-end bank borrowings amounted to 30 per cent of shareholders' funds.

## LEGAL NOTICES

TO ALL CREDITORS AND OTHER PARTIES-INTEREST OF MCORP, MCORP FINANCIAL, INC., AND MCORP MANAGEMENT, INCLUDING HOLDERS OF SECURITIES OF MCORP AND MCORP FINANCIAL, INC.

UNITED STATES BANKRUPTCY COURT  
SOUTHERN DISTRICT OF TEXAS  
HOUSTON DIVISION

In re:  
MCOFP FINANCIAL, INC.,  
MCOFP MANAGEMENT, and  
MCOFP,  
Debtors.

ORDER APPROVING REVISED THIRD PROPOSED DISCLOSURE STATEMENT PURSUANT TO SECTION 1125 OF THE BANKRUPTCY CODE WITH RESPECT TO THE REVISED THIRD PROPOSED CHAPTER 11 PLAN OF MCOFP, MCOFP FINANCIAL, INC. AND MCOFP MANAGEMENT

TO ALL CREDITORS AND OTHER PARTIES-INTEREST:

On September 11, 1991, the Third Proposed Disclosure Statement Pursuant to Section 1125 of the Bankruptcy Code With Respect to the Third Proposed Chapter 11 Plan of MCOFP, MCOFP Financial, Inc., and MCOFP Management (the "Third Proposed Disclosure Statement") was filed by the debtors in the above-captioned, jointly-administered bankruptcy cases (the "Debtors"), relating to the Third Proposed Chapter 11 Plan of MCOFP, MCOFP Financial, Inc., and MCOFP Management (the "Third Proposed Plan") and the Court is satisfied that proper notice of the hearing on the Third Proposed Disclosure Statement and of the time by which objections must be filed to the Third Proposed Disclosure Statement was given to all creditors and parties-in-interest on September 11, 1991, and that such notice is reasonable under Bankruptcy Rules 2002(b), 3017(a), and 5006(c)(1); and the Debtors have proffered certain nonmaterial evidence set forth in the Notice of Debtor's Proposed Revisions to the Third Proposed Plan filed on September 30, 1991, to be incorporated into the Third Proposed Plan (the "Revised Third Proposed Plan"), with conforming changes to the Third Proposed Disclosure Statement set forth in the Third Proposed Disclosure Statement dated and filed with the Court on September 30, 1991 (the "Revised Third Proposed Disclosure Statement"); and the Court has considered the objections filed to the Third Proposed Disclosure Statement, the testimony of Peter Bartholomew, the agents of counsel, the Revised Third Proposed Disclosure Statement and Revised Third Proposed Plan, and the other records in this case, and has determined, after hearing on notice, that the Revised Third Proposed Disclosure Statement contains adequate information pursuant to 11 U.S.C. § 1125.

IT IS HEREBY ORDERED AND NOTICE IS HEREBY GIVEN THAT:

1. The Revised Third Proposed Disclosure Statement is hereby approved in all respects pursuant to 11 U.S.C. § 1125, including the solicitation procedures set forth in Exhibit L to the Revised Third Proposed Disclosure Statement (the "Solicitation Procedures"), and attached hereto. (For purposes of publication of this Order, Exhibit L is not included.)
2. Creditors voting to accept or reject the Revised Third Proposed Plan must properly complete their Ballot, and deliver their Ballot as set forth in the Ballot and to the Solicitation Procedures on or before November 5, 1991, or such Ballot will not be accepted for purposes of confirmation.
3. The Revised Third Proposed Plan, the Revised Third Proposed Disclosure Statement, this Order Approving the Third Proposed Disclosure Statement, and a Ballot or Ballots substantially conforming to the sample Ballots attached in Exhibit L to the Third Proposed Disclosure Statement (collectively, the "Solicitation Package") shall be transmitted by U.S. first-class mail, postage prepaid, on or before October 8, 1991, to (i) each entity listed in the Debtors' schedules of liabilities previously filed with the Court, as amended or reconstituted prior to the record date, (ii) each entity having filed with the Court a proof of claim against any of the Debtors that has been disallowed by an order of the Court entered on or before the record date, and (iii) equity security holders, and other parties-in-interest as provided in Bankruptcy Rule 3017(d).
4. The record date for determining the holders of stock, bonds, debentures, notes and other securities entitled to receive the Solicitation Package pursuant to Bankruptcy Rule 3017(d) is October 1, 1991.
5. The hearing on confirmation of the Revised Third Proposed Plan is scheduled for November 13, 1991 at 9:30 a.m., Central Daylight Savings Time, in Houston, Texas, before the Honorable LETITIA Z. CLARK. The Confirmation Hearing may be adjourned from time to time by the Court without further notice except for an announcement made in the Confirmation Hearing or an adjournment thereof.
6. The last day for filing and serving written objections to confirmation of the Revised Third Proposed Plan pursuant to Rule 2002(b)(1) is November 5, 1991. Written objections, if any, shall be filed with the Court and a copy shall be delivered to:

D.J. Baker Weil, Gotshal & Manges 700 Louisiana, Suite 1600 Houston, Texas 77002	Wesley Holdings United States Trustee 440 Louisiana Street, Suite 2500 Houston, Texas 77002	Donald Christie Kiddrell & Collins 4800 Louisiana Houston, Texas 77002
Thomas W. Luce, III Hughes & Luce 1777 Main Street Dallas, Texas 75201	Robert J. Rosenberg Latham & Watkins 585 Third Avenue, Suite 1000 New York, New York 10022-4068	

Any objection not timely filed shall not be considered by the Court.

DATED this 1 day of October, 1991.

/s/ L.Z. CLARK  
UNITED STATES BANKRUPTCY COURT

IF YOU HAVE ANY QUESTIONS OR IF YOU NEED COPIES OF THE BALLOTS OR OTHER RELATED MATERIALS, PLEASE CONTACT THE DEBTORS' SOLICITATION AGENT, HILL AND KNOWLTON, INC., AS FOLLOWS:

Hill and Knowlton, Inc.  
420 Lexington Avenue  
New York, New York 10017  
(212) 210-8850

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not provided as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's dividends.

TODAY	
Intercept-DNS Resources, Barroco, Camella, Capital & Regional Properties, Finlay (Larnsey), Grout International, H-Tec Sports, Kores Asia Fund, Malaysia Mining, Transfer Tech.	Nov. 14
Plaster-Needer, Town Centre Securities.	Nov. 15
FUTURE DATES	
Intercept-DNS Resources, Barroco, Camella, Capital & Regional Properties, Finlay (Larnsey), Grout International, H-Tec Sports, Kores Asia Fund, Malaysia Mining, Transfer Tech.	Oct. 23
Grady & Pines	Oct. 24
Shaw & McEwen	Oct. 25
Plaster-Needer	Oct. 17
Castle Corrie	Oct. 17
Smart (L)	Oct. 31

## Austin Reed's long road to recovery

By John Thornhill

THE RECESSION is far from over and trading conditions even worsened in September, according to Mr Barry Reed, chairman of Austin Reed, the clothing manufacturer and retailer which yesterday recorded a 29 per cent fall in interim profits.

"I do feel that the politicians are trying to tell us things that have not yet happened. Consumer confidence has quite a

way to go," he said.

"While there is plenty of anecdotal evidence to suggest an imminent end to the recession, our own experience points to a longer road to recovery... with sales remaining depressed into next year."

In the half-year to August 10, the group's taxable profits showed a fall from £905,000 to £639,000. Sales slipped from

£40.8m to £39.7m.

Sales of menswear, which accounts for more than three quarters of retail turnover, fell by 2 to 3 per cent although womenswear recorded an increase of 4 per cent.

Higher VAT eroded margins. The group trades from 37 stores, having closed three smaller units at the end of the half-year.

Chester Barrie, the group's

Savile Row tailor, experienced a "hiccup" as demand for top-of-the-range clothing fell in the UK and Europe.

Earnings per share fell from 2.1p to 1.5p. The interim dividend is held at 3p but shareholders were warned that the final would "naturally have to depend on the outcome for the year as a whole".

The A shares closed 10p down at 168p.



May we present Bank Austria, the leading Austrian Bank following the merger between Zentralsparkasse and Länderbank. The ideal contact for your business in Austria. Represented in all important financial centres around the world. With decades of experience, Bank Austria is a reliable partner, in particular, in Eastern Europe. Bank Austria, the best connection.

For your personal copy of our brochure please call: Bank Austria, Vienna 43-1/53124-3115, or 71191-2889

**Bank Austria**  
Z-Länderbank Bank Austria AG



TECHNOLOGY

# Satellite traffic set to collide

A dispute over dish size, frequency and traffic could lead to 2m satellite television users in Europe suffering picture interference later this month.

Eutelsat, the satellite group owned by a consortium of Europe's telecom operators, will launch the third in its latest satellite series on October 28 from Florida. The Eutelsat 110m (Eutelsat 110m) will put 16 radio and TV channels into orbit 3 degrees apart from the dual group Astra's 1-B satellite, which has been broadcasting 16 channels within the same frequency bands since 1989.

This would not normally be a problem. Europe's crowded airwaves are governed by the International Telecommunications Union (ITU) in Geneva. It allocates frequencies to satellite operators on the basis of the power of the equipment to be used in the air and on the ground.

But Eutelsat says that Astra knew before the launch of 1-B when it received the ITU allocation that receiving dishes under 80cm would be liable to interference from the Eutelsat satellite. Astra disagrees and points out that some European countries have restrictions on dish size - for example, 70cm in UK conservation areas.

Only four Astra TV channels are liable to interference, which would affect 2m 80cm receivers in the UK, Switzerland, Finland, Yugoslavia and Italy.

Astra and Eutelsat engineers are in discussion over solving the possible clash - with Astra trying to put on a brave face. "We don't know what the interference will be at this stage," says Astra spokesman Yves Scherer. "But we are confident that we can work it out."

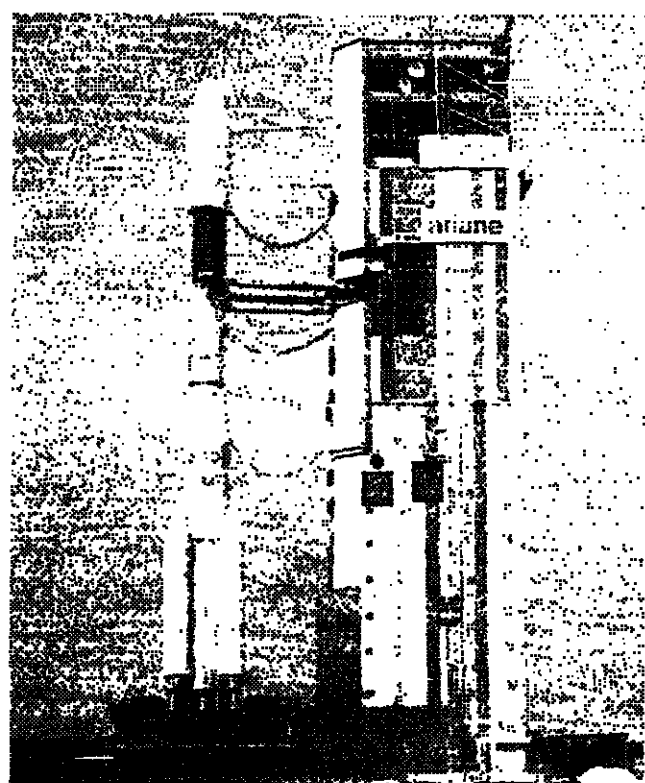
Astra would like its rival to divert its television traffic on to its other satellite transponders and use weaker data or telecommunications signals on the disputed frequency.

Eutelsat, however, is reluctant. "If we divert from TV signals, then our other transponders will be affected by the stronger Astra TV transmission," says Vanessa O'Connor at Eutelsat. "That might be a solution for Astra, but certainly not for Eutelsat."

Christopher Price

The European Space Agency is launching a commercial spin-off programme, writes Jane Bird

# Business blasts off



Spacelink aims to adapt space technology to civil applications

It is keen to open up the sophisticated world of space technology to a larger audience. Hence the decision to fund a three-year programme.

The idea for the programme has been well received by space companies. "None is obliged to open its doors, but organisations involved in space research usually welcome us," says John Rootes, JRA's managing director.

"The companies that contribute to Esa are under increasing pressure to show a return on their investment. The ability to use Esa developments more than once is an attractive proposition to them," he says. Among the companies that participated in the pilot are British Aerospace, Matra-Marconi Space and AEA Technology.

John Andrews, AEA Technology's aerospace marketing manager, believes Spacelink will provide an extremely valuable service. Having an outside team look around is ideal. Quite often, especially in large companies, things just get missed because people don't realise the applications outside their area of the business. And their presence can help our own people to think laterally.

Three AEA technologies were featured in the catalogue: solid lubricants, lightweight structural panels and highly accurate metal grids. The response so far has been encouraging. There were around 50 inquiries about the

lubrication systems, including 14 from the UK and more than 20 from Germany. Many were from industries that had not previously known about solid lubricants, such as food processing, tool cutting, car transmission and gas pumping.

"A number of these companies look as if they are seriously interested in what we have to offer," Andrews says. "It cost us nothing to be featured in the catalogue. JRA did the investigation, selected the applications and wrote them up to be edited by us, so it was a painless operation."

Spacelink's funding is to cover the cost of seeking out the ideas, producing a catalogue and networking the information across Europe. In the UK, JRA is distributing its brochures to Regional Technology Centres and companies that might be interested. It is then up to the companies involved to negotiate licences or seek help with development or marketing.

Last week Rootes signed an agreement with BAE Space & Communications Systems which gives him the go-ahead to look for licensees for its spin-off technology.

Finding licensees is a path fraught with difficulty, says Rootes. "The history of technology transfer shows that it can be very profitable but ideas can die in mid-stream. This may be because they prove too difficult to define. In the case of software, for example, the interesting part may be buried within a much larger program and it can be hard to identify the start and finish of the innovative element which is being licensed."

He says that financial problems and difficulties in agreeing terms are other stumbling blocks. "The problem is to know whether a concept is good enough to justify adaptation - and if it can be made cheap enough for use on the ground." Spacelink's goal is to secure six agreements in its first three years of operation.

Eventually it is hoped that each of Esa's 11 participating countries will be represented in the Spacelink group, and the goal is to become self-financing through licensing and technology transfer services.

However, Rootes admits that this is a long-term aim unlikely to be realised fully before the end of the decade. "Nothing happens very fast in the world of technology transfer. But even if a transfer is not made the first time, when two companies come together they are irrevocably linked. You never know when the contact might bear fruit in future," he says.

# VME digs in deep for a market-driven approach

Andrew Baxter explores simultaneous engineering

"MOTHER knows best" is not a phrase one would immediately associate with the macho world of construction equipment, but for executives of VME, one of the world's largest producers, it is imbued with a very special meaning.

It describes an attitude to product development, manufacturing and marketing that VME, formed in 1985, inherited from one of its forerunners, Volvo of Sweden, which owns the company jointly with Clark Equipment of the US.

The "mother company" designs a new product, tools up for manufacturing, then gives it to the "daughter" sales companies - and tells them to get on with it. It is an engineering-led approach which results in good products, but not necessarily what the market wants.

But increasing competition in a maturing industry, and the necessity of ensuring that new products are designed to be sold, have prompted VME to try a new approach, bringing sales and marketing executives into the product planning process at an early stage and maintaining an interdisciplinary approach throughout its development.

But producing a more market-driven machine was not VME's only objective. The old approach, which addresses each task in sequence, was taking too long to produce a new machine - from five to seven years, according to Lars-Göran Moberg, president and chief executive of VME Industries Sweden, one of the group's main manufacturing units.

VME realised that the only way to reduce lead-times, and at the same time achieve a more co-operative approach to product development, was to take the plunge into simultaneous engineering - where tasks once done in sequence are performed in parallel, with the help of computer-aided design.

The first product to get VME's simultaneous engineering treatment was launched earlier this year: the Volvo BM L150 is the first in a new generation of wheeled loaders, one of the basic construction equipment types and a distant descendant of the farm tractor.

Loaders, with large front-mounted buckets, are used for loading excavated material into dumptrucks, but also for "breaking out" material from a face and lifting it clear. Apart from having a bucket slightly larger than the 2.5 cu.m. preferred by quarries, the older Volvo BM 160 suffered from being a larger version of a small-wheeled loader.

VME decided it needed a new model with much increased break-out force - the twisting force on the bucket which determines how much material can be broken out of the face - to enable it to compete more effectively with Caterpillar's 966 wheeled loader.

Uniquely for VME, the decision was not that of the technology side alone, but reflected input

from sales executives who not only knew what would be important for the market, but could guess at how Caterpillar's loader would progress while theirs was in development.

Hans Ericson, VME Industries' technical director for loaders and excavator loaders, recalls that, because of computer-aided design, engineers could visualise the product a year ahead of the completion of a prototype, and images could be sent to manufacturing at the earliest stage.

The challenge in simultaneous engineering is to ensure that all the parallel activities stay on the same course. "As fast as you are realising the design," says Moberg, "you take a chance on ordering the material, but if you come to the final solution and realise the material is wrong, you have to buy it again." VME got it right 90 per cent of the time, he says.

The risk seems to have been worth taking, because the L150 took three years coming to market from the decision to go ahead with engineering. "That's a little long," says Moberg, "because this was the first time we tried simultaneous engineering. The next one will be shorter, perhaps two years."

Simultaneous engineering cannot solve all the challenges of modern-day manufacturing, which for VME also involves maintaining or increasing quality while reducing costs. One problem was the need for substantial adaptation of new robots to the continuous welding of frames and lifting arms. This is necessary because of the heavy stress they will face in the L150's working life, but, the biggest industrial market for robots is automotive, where spot welding is more common.

The new product development approach should help VME remain competitive by getting its genuinely new products on to the market as quickly as its rivals. Genuine, because the construction equipment industry is notorious for so-called new models which are really facelifts.

"If the Japanese claim a shorter time for new product introductions, they are not doing what we have done, which effectively has been a leap forward in wheel-loader technology," says Chris Rees, managing director of VME Construction Equipment GB.

Simultaneous engineering cannot, also, prevent companies launching their new models in the middle of a recession, but even in a slow market the initial response to the L150 has been enthusiastic. In particular, the "Torque Parallel Linkage" giving the break-out force that VME was looking for, along with greatly increased lifting force, while keeping the load level, is understood to have caused some heartache among competitors.

An article on VME's global strategy will be appearing on the Management page.



## climate ck Europa

what business had been seen as intense competition, the new markets including new players and holding out.

The plant at Inchinnan, near Glasgow, had been closed and staff numbers cut, resulting in charges of £100,000 relating to a discontinued business.

Mr. New Bedford, chief executive, said the group was planning ahead with new control measures, including faster time production which should enhance productivity and profitability.

The group completed projects for Harrods and Selfridges and was now working on a new contract with Marks & Spencer. It had a new way of working with Marks & Spencer, which would be a substantial source of work in 1992 and beyond.

## hit Maunders

decline in reductions were made, but the points on the map were not.

Over the past few years, the company has been hit by a decline in interest, changes in the market, and a decline in the number of new contracts. The company is now looking for new ways to increase its market share and is planning to launch a new product line in 1992.

## NOTICES

AND OTHER PARTIES IN CONNECTION WITH THE COMPANY'S FINANCIAL STATEMENTS, INCLUDING HOLDING OF COMPANY AND COMPANY.

## AS

AS

## THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

THE FINANCIAL TIMES

## The recipe for French catering.

Company	Address	Phone	Telex	Fax
1. BISTROT	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
2. CAFE	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
3. RESTAURANT	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
4. HOTEL	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
5. BAR	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
6. PUB	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
7. CLUB	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
8. NIGHT CLUB	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
9. DISCO	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
10. THEATRE	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12

## The specifications for German engineering.

Company	Address	Phone	Telex	Fax
1. BISTROT	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
2. CAFE	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
3. RESTAURANT	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
4. HOTEL	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
5. BAR	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
6. PUB	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
7. CLUB	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
8. NIGHT CLUB	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
9. DISCO	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
10. THEATRE	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12

## The formula for Norwegian chemicals.

Company	Address	Phone	Telex	Fax
1. BISTROT	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
2. CAFE	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
3. RESTAURANT	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
4. HOTEL	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
5. BAR	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
6. PUB	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
7. CLUB	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
8. NIGHT CLUB	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
9. DISCO	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12
10. THEATRE	100, rue de la Harpe, 75004 Paris	01 47 33 11 11	330000	01 47 33 11 12

FT Analysis offers the most comprehensive and up-to-date briefing document on European quoted companies you can get.

Available on-line on your PC, reports from 18 countries can be accessed in seconds. Each report is updated daily and brings together all you need to know about the company you are investigating, including: stock exchange announcements, business activities, directors and shareholders, and share price performance.

FT Analysis helps you generate new business ideas, and identify acquisition targets, investment opportunities or potential clients.

You can, for example, search the entire European database for companies meeting specific financial criteria using a common currency and be alerted to announcements disclosed by the companies you are monitoring.

SEARCH EUROPE FOR BUSINESS.

Call Paul Fomin now, or send your business card to FT Analysis, Ilex House, 42-47 Minorities, London EC3 1DY.

071 702 0991

FT ANALYSIS

A FINANCIAL TIMES INFORMATION SERVICE

Price Waterhouse



FT FINANCIAL TIMES CONFERENCE ORGANISATION

present

# MANAGING FINANCIAL RISKS

26 & 27 November 1991

The Financial Times and Price Waterhouse have responded to market needs by developing a two day event on Managing Financial Risks.

This intensive, practical course will give advice and direction on the use of derivative instruments, how to measure credit and market risks, how to set appropriate limits, how to identify operational and systems risks and how to use risk adjusted profitability measures.

Visiting speakers include:

Jonathan Britton

Director, Treasury & Fixed Income  
Swiss Bank Corporation, London

Crispin Southgate

Director and Head of  
Financial Engineering  
Charterhouse Bank

Jillian Nathan

Assistant Managing Director  
Chicago Board of Trade

Neil Thomason

Head of Derivatives Trading  
Sanwa Financial Products

Resident speakers from the Price Waterhouse specialist Financial Risk Management Group include Andrew Stott, Steve Watson and Chris Taylor.

Course Director: Andrew Stott

Please send me further details

To: Financial Times Conference Organisation  
126 Jermyn Street, London SW1Y 4UJ. Tel: 071-925 2323 (24-hr answering service)  
Telex: 27547 FTCONF G Fax: 071-925 2125

Name \_\_\_\_\_

Position \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Postcode \_\_\_\_\_ Country \_\_\_\_\_

Tel \_\_\_\_\_ Telex \_\_\_\_\_ Fax \_\_\_\_\_

Type of Business \_\_\_\_\_

MANAGING FINANCIAL RISKS



HA



## COMMODITIES AND AGRICULTURE

## Oil at eight-week high as refiners seek N Sea crude

By Deborah Hargreaves

OIL prices reached an eight-week high yesterday when the price for North Sea Brent crude for November delivery rose by 40 cents to \$22 per barrel. Traders believe prices could move higher before the end of the year.

"Refiners are scrambling for North Sea crude," said Mr Peter Cignous, head of Lehman Brothers' international energy division. "There is a lot of concern about Opec being at the peak of its capacity."

Production by the Organisation of Petroleum Exporting Countries could be stretched this winter as demand rises amid economic recovery. Opec output is running at 23.65m barrels a day (b/d), but many predict demand for Opec oil at 24m b/d for the fourth quarter, which could test the organisation's capacity limit.

The tight supply-demand balance leaves little margin for mishap. Temporary disruptions in supply could cause a price spike.

Refineries are building stocks in anticipation of increased demand for gas oil during the winter and a drop in Russian exports to Europe. Gas oil prices quoted in Rotterdam rose by \$4 a tonne yesterday to \$216 a tonne.

The arrival of Iraqi oil in the market - at a rate of some 500,000 b/d - could meet some of the demand rise this quarter. But since Opec is producing flat-out, there is little room for further increases in supply.

This will keep oil prices strong - some analysts predict \$25 a barrel for North Sea Brent crude - into next year. But many are concerned about a price collapse in the second

quarter of next year if Opec does not trim output.

Two Opec ministers warned of a 1985-style price drop, when prices plunged to \$10 a barrel, next year if the organisation fails to agree a return to production quotas.

Others are more sanguine. Mr Mehdi Varzi at Kleinwort Benson, the London merchant bank, believes fears of a flood of Iraqi and Kuwaiti crude to the market by the second quarter are unwarranted. He also believes that USSR exports will drop to 1.3m b/d from 2.2m b/d next year and world demand will rise by 1.4 per cent.

This has led to a sharply higher estimate of the call on Opec oil to 25.2m b/d - the highest for over 10 years. Mr Varzi expected this to support Brent prices at \$19 a barrel in the second quarter of 1992.

## Soviet aluminium industry shows its mettle

Jan Robinson, recently in St Petersburg, finds producers keen to forge joint ventures

AS STOCKS of aluminium continue to mount rapidly in the west with minimal production cuts so far, starting news has emerged of the Soviet Union's aluminium production capacity.

According to western companies involved in Soviet smelter expansions and modernisation programmes, as well as industry sources within the Soviet Union, the industry's capacity is almost certainly around the 4m tonnes level.

It will certainly be above that figure by the end of the century, as new planned expansions - including one 130,000 tonnes per year (tpy) plant planned by Kaiser Aluminium of the US at Shelekhov, near Irkutsk in Siberia - come on stream.

There are 14 primary aluminium smelters in the USSR, according to the VAMI Institute (All Union Aluminium and Magnesium Institute) in St Petersburg, as well as 10 alumina refineries.

Around 85 per cent of primary production is in the Russian Federation. The Pavlodar smelter in Kazakhstan is now believed to have been shut down.

There are 11 raw material mines, which include other usable ores as well as bauxite. Domestic bauxite reserves are not sufficient to satisfy raw material demand, so the Soviets are developing other mineral deposits which can be used for alumina, as well as the possibility of importing bauxite (although this may be limited by hard currency constraints).

Although the figure of 4m tonnes capacity is staggering - given that western production is estimated at about 15m tonnes this year - capacity utilisation is perhaps only between 70 and 80 per cent, due to continued alumina shortages.

The VAMI Institute says that

exports to the west will be more than 750,000 tonnes this year.

Exact capacity and utilisation figures are not released officially, but the Bratsk smelter in Siberia (the biggest in the world, with a theoretical capacity of 1m tonnes) is widely believed to have been running at about 800,000 tpy for some time.

There are three other smelters with capacities of more than half a million tonnes. Krasnoyarsk, in Siberia, stands at 800,000 tpy. Tadzhiik, in Tadzhiikistan, the USSR's most modern smelter, has 620,000 tpy, as does Sayansk in Siberia.

Much of this capacity, however, is dogged by outmoded technology.

The VAMI Institute says that about 70 per cent of Soviet smelter capacity has old-fashioned and heavily polluting Soderberg technology, but some western sources involved with smelter technology believe this estimate to be on the conservative side. One of the main priorities for the USSR aluminium industry is to modernise plant.

The replacement of outmoded technology, the need to become more economically and environmentally viable, the development of downstream industries and the attraction of foreign investment are the main themes of the Soviet aluminium industry. In the struggle to form a viable market economy, aluminium is a key resource, but modernisation is slow and performance has plenty of room for improvement.

For western producers, the uninterrupted stream of Soviet aluminium on to western markets has been an important factor behind the perilous state of aluminium prices.

However, the long-term solution to this problem may come from those same western producers, as the Soviets are

SOVIET ALUMINIUM SMELTER CAPACITY			
SMELTER	LOCATION	CAPACITY (tonnes, est)	NOTES
Bratsk	Bratsk, Siberia	1,000,000	Output at 850,000 for some time
Krasnoyarsk	Krasnoyarsk	800,000	Retrofit planned
Tadzhiik	Tadzhiikistan	620,000	Most modern USSR smelter
Sayansk	Sayanogorsk, Irkutsk, Siberia	620,000	Very modern
Shelekhov	Shelekhov	250,000	New 130,000 tpy smelter planned
Novokuznetsk	Siberia	200,000	Possible expansion to 500,000 tpy and retrofit
Bogoslavsk	Krasnoturinsk	150,000	Retrofit planned
Volgograd	Volgograd	135,000	Retrofit planned
Zaporozhye	Ukraine	120,000	Retrofit and expansion planned
Urals	Kamensk, Urals	100,000	Retrofit planned
Naivitsy	Kola Peninsula	70,000	Retrofit planned
Kandalaksha	Kola Peninsula	70,000	Retrofit planned
Sumgait	Azerbaijan	60,000	Retrofit planned
Volkhov	St Petersburg	20,000	New plant rumoured
<b>TOTAL</b>		<b>4,915,000</b>	

Source: Metal Bulletin estimates

looking to develop downstream industries to boost domestic primary demand. In the long term, western investment in Soviet downstream industries will prove far more effective than complaints about Soviet export policy.

Dr Nikolay Kaluzhsky, chairman of the organising committee and general director of the VAMI Institute, said recently that there were not enough downstream facilities to use more domestic primary production at home.

Soviet producers are keen on joint ventures and, in both the primary and downstream industries are already in progress, says VAMI.

Kaiser Aluminium is involved in the retrofit programme at Krasnoyarsk, while Kuma Corp of Finland is assisting the modernisation of the Naivitsy and Kandalaksha plants near the Finnish border.

Elsewhere, a Soviet-US joint venture is seeking to modernise the Zaporozhye plant in the Ukraine. Kaiser is also involved in a joint venture to build a new 130,000 tpy smelter at Shelekhov, near Irkutsk, in Siberia. It is intended that this material will be exported, and the revenue used to finance the retrofit programme for the existing 250,000 tpy smelter at Shelekhov.

Political and economic uncertainties remain a worry for many western companies. The Soviet system remains slow, with time scales of seven or eight years for retrofit projects to completion, seen as not unusual.

It will be crucial for the Soviets to recognise, understand and use the market economy, as well as recognise the cyclical nature of the industry. From a western point of view, the development of downstream industries may not be such a good idea, as margins are tight and value added products do not necessarily guarantee profitability.

However, from the Soviet viewpoint, downstream products, particularly in agricultural and construction areas, are necessary to satisfy the chronic fundamental shortage of consumer goods in the USSR. That could mean an increase in fundamental demand.

The Soviets are not as worried about profitable industries, so much as having the industries and worrying about profitability later. This attitude, a hangover from the communist era, will be hard to shake off.

In the much longer term, the insatiable thirst for things western will stretch to beverage cans and cars, already perceived by many as the big growth areas for the century and beyond.

However, foreign investment is the key. Until this starts arriving in a big way, Soviet aluminium is likely to keep coming on to western markets in quantity to secure hard currency.

There are likely to be big rewards for companies that invest in the Soviet aluminium industries, but returns will be a long way off. The author is an assistant editor with Metal Bulletin.

## Western Mining hit by dispute

By Kevin Brown in Sydney

MINERS at Western Mining Corporation's Kambalda nickel mine in Western Australia went on indefinite strike yesterday in a dispute over contract payments.

The dispute, which involves around 400 miners, represents a further setback for Western in its attempts to introduce round-the-clock operations at Kambalda.

The group has approval from the Western Australian Industrial Relations Commission for continuous operation, under which miners can be rostered to work on any day of the week, including Sundays.

However, it has been unable to complete a switch from five-day rosters because of continued opposition from the Australian Workers' Union,

which organises the miners. Western officials were meeting union representatives last night in an attempt to resolve the dispute and lay the groundwork for continuous working.

The group says seven-day working is essential if proposed expansion is to be viable.

The company is seeking to raise annual nickel output from around 53,000 tonnes to 65,000 tonnes over two years through expansion of the Leinster and Kambalda mines, together with expansion of the Kalgoolie smelter and Kwinana refinery.

The group is the third largest nickel producer outside the former eastern bloc countries. The Porgera gold mine in Papua New Guinea is ahead of

budget and should reach full production of 1m ounces of gold in 1992. Placer Pacific, the Australian gold producer, said yesterday.

Mr Alf Paton, chairman, told US investors in New York that the strong performance by Porgera would significantly reduce Placer's forecast borrowings in the current year.

Placer has a 30 per cent stake in Porgera, which is jointly owned by MIM, the Queensland-based mining group, and Renison Goldfields, an Australian associate of the UK's Hanson group.

Mr Paton said Placer plans to increase exploration activities in Australia and the western Pacific, where it is already exploring more than 50 properties.

## EIU sees steady growth in consumption of cotton

By David Blackwell

WORLD COTTON consumption is forecast to rise by 1.9 per cent a year for the next five years - slightly faster than total world demand for fibres, according to an Economist Intelligence Unit report.

At that rate of increase, which compares with 2.5 per cent a year for the past five years, world consumption will reach 94.2m bales in 1995-96. Over the same period, world output is forecast to rise annually by 1.3 per cent, taking it to 92.8m bales in 1995-96. The EIU points out that at the end of July 1990, world cotton stocks were about 31 per cent of consumption

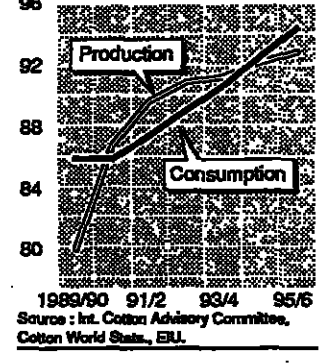
in the season just past.

By July 1991, stocks are set to have fallen to only 26 per cent of the previous season's consumption. Prices are expected to rise from the 83 cents a lb of the season just past to 85 cents a lb over the five-year period. The report suggests cotton will maintain the gains in market share of the past decade.

"In the developed economies concern for the environment and for 'healthy living' have become more important in the recent past, giving rise to such promotional concepts as 'green cotton'." Consumer advertising and television are

## World cotton forecast

million bales



also likely to enhance cotton's image as a fashionable high quality product in the richer developing countries. Cotton to 1995 - Pressing a natural advantage. EIU, 40 Duke Street London W1A 1DW. £175 or \$365.

## Pechiney chief warns of over-capacity problems

By Kenneth Gooding, Mining Correspondent

NOT even a strong recovery from the recession in the industrialised countries will change the need for the aluminium industry to shut down some production capacity, says Mr Bernard Legrand, executive vice-president and head of the aluminium division at Pechiney, the state-owned French group.

There is around 1m tonnes of new and expanded capacity to come into operation by the end of 1992, and it would require an unprecedented growth in the aluminium demand - well over 6 per cent a year - if this is all to be absorbed.

A 4 per cent growth rate would be excellent, Mr Legrand points out.

Pechiney is the biggest European producer of primary aluminium and the fourth-largest in the world outside the former Soviet Union.

Like other producers, Mr Legrand says Pechiney is carefully considering its own position in the light of present world over-supply, sharply rising stocks and extraordinarily low prices.

These are probably at their lowest-ever level in real terms, when inflation is taken into account, and 50 per cent of the western world's primary aluminium production capacity is operating at a loss.

But Mr Legrand does not believe that the European producers should necessarily bear

the brunt of the capacity closures now urgently needed. The north American companies point out that the highest-cost aluminium smelters are in Europe and insist that they should logically be the first to shut down.

There is a war of nerves between producers, because they say it is uneconomic just to ease back production, but closures of full pot lines or smelters involve long-term decisions because these are expensive to start up again.

Mr Legrand points out that each smelter is a special case. Some are protected from the low spot prices by long-term contracts and relationships

with their customers. In any case, Europe has made the biggest contribution to the recent restructuring of the industry, says Mr Legrand.

Between 1982 and 1992, about 665,000 tonnes of capacity in the European Community will have been permanently closed down.

In contrast, the so-called Lazarus smelters in the US, which shut during the last recession because of their high costs, have come back from the dead and most are still operating.

Aluminium prices were in retreat on the London Metal Exchange yesterday after a day of volatile price movements. Three-month metal closed

near the contract lows seen in the morning. Traders said the upward technical correction of the early part of the week had been seen as an ideal selling opportunity by producer and merchant hedgers.

"There is no chance of a decent rally while producers keep pumping out unwanted metal," one trader said.

Zambia is to lower the copper premiums it charges its long term contract customers next year, the Metal Marketing Corporation of Zambia said in London. Codoco said Chile is to lower the premiums for 1992 copper sales contracts in Europe and the Far East. Analysts said the premiums were in line with expectations.

## MARKET REPORT

London robust coffee prices closed with moderate gains supported by short covering and bargain hunting. Dealers noted a general lack of selling interest, but that there is little scope for further losses after the recent fall to the lowest levels for 18 years. New York arabica prices were also trying to consolidate gains at midday, but traders said overall sentiment remains bearish owing to the abundance of supplies in consumer hands. The London gold price showed little reaction to yesterday's statement by Soviet economist Grigory Yavlinsky that Soviet gold reserves will be 240 tonnes by the start of next year. "Yavlinsky

is sticking to his guns, but we don't know if they are pointing in the right direction," a gold analyst said. Late last month "Yavlinsky shook world markets when he said Soviet gold reserves had dropped to 240 tonnes. Western experts believe they are much higher. On the LME copper again closed ahead as the market consolidated but found difficulty in moving above the \$2,330-a-tonne resistance level. Nickel continued to retreat after its resistance at \$7,800 a tonne for three-month metal undermined earlier gains on the back of news of the strike at Western Mining's Kambalda operations. Compiled from Reuters

## London Markets

SPOT MARKETS  
Crude oil (per barrel FOB) +0.1  
Dubai \$18.75-8.00 +0.30  
Brent Blend (dated) \$22.40-2.50 +0.45  
Brent Blend (Nov) \$22.10-1.15 +0.75  
WTI (1.2m) \$22.35-4.35 +0.65

Oil products  
GNS prompt delivery per tonne CIF +0.5  
Premium Gasoline \$220-224  
Gas Oil \$220-222 +4.5  
Heavy Fuel Oil \$75-77 +1  
Naphtha \$224-228 +2

Other +0.1  
Gold (per troy oz) \$357.85 -0.40  
Silver (per troy oz) \$408.00 +1.0  
Copper (per troy oz) \$286.00 +1.25  
Platinum (per troy oz) \$84.1 +1.1

Metals (US Prime Western) \$2.00  
Copper (US Producer) \$1.00  
Lead (US Producer) \$0.50  
Tin (Kuala Lumpur market) \$14.50  
Tin (New York) \$27.00 +1.0  
Zinc (US Prime Western) \$2.00

Cocoa (live weight) \$105.00  
Sheep (live weight) \$110.00  
Pigs (live weight) \$73.00  
London daily sugar (raw) \$224.50  
London daily sugar (white) \$228.00  
Tate and Lyle export sugar \$228.00 +2.0

Barley (English feed) \$118.5  
Maize (US No. 3 yellow) \$140.5  
Wheat (US Dark Northern) \$191  
Rubber (Nov) \$4.25  
Rubber (Dec) \$4.75  
Rubber (GLR No. 1 Nov) \$20.00 +3.0

Cocunut oil (Philippines) \$32.50  
Palm oil (Malaysia) \$34.50  
Copra (Philippines) \$38.00  
Soyabean (US) \$18.50  
Cotton "A" index \$65.00  
Wooltops (44 Super) \$38.00

£ a tonne unless otherwise stated. p=per cent, c=cent, f=futures, g=gross, n=net, o=oil, u=unit, s=spot, d=daily, w=week, m=month, y=year, q=quarter, a=annual, b=basis, l=live, f=farm, c=contract, e=export, i=import, r=refined, s=salt, t=tax, v=value, w=weight, x=exchange, y=year, z=zone. \*change from a week ago. \*\*London physical market. \*\*\*Bullion market. \*\*\*\*Metropolitan exchange.

SUGAR - London POKE (\$ per tonne)  
Raw Close Previous High/Low  
Dec 185.00 185.00 185.00  
Nov 185.00 185.00 185.00  
Oct 185.00 185.00 185.00  
White Close Previous High/Low  
Dec 275.5 280.0 280.0  
Nov 275.5 280.0 280.0  
Oct 275.5 280.0 280.0  
Turnover: 1307 (347) lots of 50 tonnes.  
White (1000) 185.00  
Pulse: White (FFP per tonne): Dec 1614, Mar 1625

POTATOES - London POKE (\$/tonne)  
Close Previous High/Low  
Oct 151.0 151.0 152.0  
Nov 151.0 151.0 152.0  
Dec 151.0 151.0 152.0  
Turnover: 282 (271) lots of 10 tonnes.

SOYABEANS - London POKE (\$/tonne)  
Close Previous High/Low  
Dec 140.0 140.0 140.0  
Nov 140.0 140.0 140.0  
Oct 140.0 140.0 140.0  
Turnover: 10 (3) lots of 20 tonnes.

VEGETABLES - London POKE (\$/tonne)  
Close Previous High/Low  
Oct 1670 1670 1670  
Nov 1670 1670 1670  
Dec 1670 1670 1670  
Turnover: 152 (158) lots of 10 tonnes.

GRAPES - London POKE (\$/tonne)  
Close Previous High/Low  
Dec 118.0 118.0 118.0  
Nov 118.0 118.0 118.0  
Oct 118.0 118.0 118.0  
Turnover: 12 (12) lots of 10 tonnes.

PEAS - London POKE (\$/tonne)  
Close Previous High/Low  
Dec 118.0 118.0 118.0  
Nov 118.0 118.0 118.0  
Oct 118.0 118.0 118.0  
Turnover: 12 (12) lots of 10 tonnes.

WHEAT - London POKE (\$/tonne)  
Close Previous High/Low  
Dec 118.0 118.0 118.0  
Nov 118.0 118.0 118.0  
Oct 118.0 118.0 118.0  
Turnover: 12 (12) lots of 10 tonnes.

WHEAT - London POKE (\$/tonne)  
Close Previous High/Low  
Dec 118.0 118.0 118.0  
Nov 118.0 118.0 118.0  
Oct 118.0 118.0 118.0  
Turnover: 12 (12) lots of 10 tonnes.

## WORLD COMMODITIES PRICES

COCOA - London POKE (\$/tonne)			
Dec	Nov	Oct	Sept
780	780	780	780
824	824	824	824
844	844	844	844
864	864	864	864
884	884	884	884
904	904	904	904
924	924	924	924
944	944	944	944

COFFEE - London POKE (\$/tonne)			
Dec	Nov	Oct	Sept
308	308	308	308
328	328	328	328
348	348	348	348
368	368	368	368
388	388	388	388
408	408	408	408
428	428	428	428
448	448	448	448

COPPER - London POKE (\$/tonne)			
Dec	Nov	Oct	Sept
208	208	208	208
228	228	228	228
248	248	248	248
268	268	268	268
288	288	288	288
308	308	308	308
328	328	328	328
348	348	348	348

COTTON - London POKE (\$/tonne)			
Dec	Nov	Oct	Sept
108	108	108	108
128	128	128	128
148	148	148	148
168	168	168	168
188	188	188	188
208	208	208	208
228	228	228	228
248	248	248	248

CORN - London POKE (\$/tonne)			
Dec	Nov	Oct	Sept
108	108	108	108
128	128	128	128
148	148	148	148
168	168	168	168
188	188	188	188
208	208	208	208
228	228	228	228
248	248	248	248

Cattle		Prices supplied by Engel	
			\$ price
		Kruggerand	357.75-358
		Maple leaf	367.75-368
		New Sovereign	67.25-68.25
	2/tonne		
	High/Low		
	100-113.00		







## LONDON SHARE SERVICE

AMERICANS									
1991	Stock	Price	Div	Yld	P/E	1991	Stock	Price	Div
1000	Alcoa Inc.	100.00	1.00	1.00	10.00	1000	Alcoa Inc.	100.00	1.00
1001	Alcoa Inc.	100.00	1.00	1.00	10.00	1001	Alcoa Inc.	100.00	1.00
1002	Alcoa Inc.	100.00	1.00	1.00	10.00	1002	Alcoa Inc.	100.00	1.00
1003	Alcoa Inc.	100.00	1.00	1.00	10.00	1003	Alcoa Inc.	100.00	1.00
1004	Alcoa Inc.	100.00	1.00	1.00	10.00	1004	Alcoa Inc.	100.00	1.00
1005	Alcoa Inc.	100.00	1.00	1.00	10.00	1005	Alcoa Inc.	100.00	1.00
1006	Alcoa Inc.	100.00	1.00	1.00	10.00	1006	Alcoa Inc.	100.00	1.00
1007	Alcoa Inc.	100.00	1.00	1.00	10.00	1007	Alcoa Inc.	100.00	1.00
1008	Alcoa Inc.	100.00	1.00	1.00	10.00	1008	Alcoa Inc.	100.00	1.00
1009	Alcoa Inc.	100.00	1.00	1.00	10.00	1009	Alcoa Inc.	100.00	1.00
1010	Alcoa Inc.	100.00	1.00	1.00	10.00	1010	Alcoa Inc.	100.00	1.00
1011	Alcoa Inc.	100.00	1.00	1.00	10.00	1011	Alcoa Inc.	100.00	1.00
1012	Alcoa Inc.	100.00	1.00	1.00	10.00	1012	Alcoa Inc.	100.00	1.00
1013	Alcoa Inc.	100.00	1.00	1.00	10.00	1013	Alcoa Inc.	100.00	1.00
1014	Alcoa Inc.	100.00	1.00	1.00	10.00	1014	Alcoa Inc.	100.00	1.00
1015	Alcoa Inc.	100.00	1.00	1.00	10.00	1015	Alcoa Inc.	100.00	1.00
1016	Alcoa Inc.	100.00	1.00	1.00	10.00	1016	Alcoa Inc.	100.00	1.00
1017	Alcoa Inc.	100.00	1.00	1.00	10.00	1017	Alcoa Inc.	100.00	1.00
1018	Alcoa Inc.	100.00	1.00	1.00	10.00	1018	Alcoa Inc.	100.00	1.00
1019	Alcoa Inc.	100.00	1.00	1.00	10.00	1019	Alcoa Inc.	100.00	1.00
1020	Alcoa Inc.	100.00	1.00	1.00	10.00	1020	Alcoa Inc.	100.00	1.00
1021	Alcoa Inc.	100.00	1.00	1.00	10.00	1021	Alcoa Inc.	100.00	1.00
1022	Alcoa Inc.	100.00	1.00	1.00	10.00	1022	Alcoa Inc.	100.00	1.00
1023	Alcoa Inc.	100.00	1.00	1.00	10.00	1023	Alcoa Inc.	100.00	1.00
1024	Alcoa Inc.	100.00	1.00	1.00	10.00	1024	Alcoa Inc.	100.00	1.00
1025	Alcoa Inc.	100.00	1.00	1.00	10.00	1025	Alcoa Inc.	100.00	1.00
1026	Alcoa Inc.	100.00	1.00	1.00	10.00	1026	Alcoa Inc.	100.00	1.00
1027	Alcoa Inc.	100.00	1.00	1.00	10.00	1027	Alcoa Inc.	100.00	1.00
1028	Alcoa Inc.	100.00	1.00	1.00	10.00	1028	Alcoa Inc.	100.00	1.00
1029	Alcoa Inc.	100.00	1.00	1.00	10.00	1029	Alcoa Inc.	100.00	1.00
1030	Alcoa Inc.	100.00	1.00	1.00	10.00	1030	Alcoa Inc.	100.00	1.00
1031	Alcoa Inc.	100.00	1.00	1.00	10.00	1031	Alcoa Inc.	100.00	1.00
1032	Alcoa Inc.	100.00	1.00	1.00	10.00	1032	Alcoa Inc.	100.00	1.00
1033	Alcoa Inc.	100.00	1.00	1.00	10.00	1033	Alcoa Inc.	100.00	1.00
1034	Alcoa Inc.	100.00	1.00	1.00	10.00	1034	Alcoa Inc.	100.00	1.00
1035	Alcoa Inc.	100.00	1.00	1.00	10.00	1035	Alcoa Inc.	100.00	1.00
1036	Alcoa Inc.	100.00	1.00	1.00	10.00	1036	Alcoa Inc.	100.00	1.00
1037	Alcoa Inc.	100.00	1.00	1.00	10.00	1037	Alcoa Inc.	100.00	1.00
1038	Alcoa Inc.	100.00	1.00	1.00	10.00	1038	Alcoa Inc.	100.00	1.00
1039	Alcoa Inc.	100.00	1.00						



## LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. Calls charged at 36p/minute cheap rate and 48p/minute at all other times. To obtain your free Share Code Booklet ring 071-625-2128

## LEISURE - Contd

Stock	Price	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	6
-------	-------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	---



**FT MANAGED FUNDS SERVICE**

● Current Unit Trust prices are available on FT Cityline. Calls charged at 48p per minute peak and 36p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128.

**AUTHORISED  
UNIT TRUSTS**

**Keywords:** child sexual abuse; disclosure; social support; coping strategies

Stocks		1993-94		1994-95		1995-96		1996-97		1997-98		1998-99		1999-00		2000-01		2001-02		2002-03		2003-04		2004-05		2005-06		2006-07		2007-08		2008-09		2009-10		2010-11		2011-12		2012-13		2013-14		2014-15		2015-16		2016-17		2017-18		2018-19		2019-20		2020-21		2021-22		2022-23		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29		2029-30		2030-31		2031-32		2032-33		2033-34		2034-35		2035-36		2036-37		2037-38		2038-39		2039-40		2040-41		2041-42		2042-43		2043-44		2044-45		2045-46		2046-47		2047-48		2048-49		2049-50		2050-51		2051-52		2052-53		2053-54		2054-55		2055-56		2056-57		2057-58		2058-59		2059-60		2060-61		2061-62		2062-63		2063-64		2064-65		2065-66		2066-67		2067-68		2068-69		2069-70		2070-71		2071-72		2072-73		2073-74		2074-75		2075-76		2076-77		2077-78		2078-79		2079-80		2080-81		2081-82		2082-83		2083-84		2084-85		2085-86		2086-87		2087-88		2088-89		2089-90		2090-91		2091-92		2092-93		2093-94		2094-95		2095-96		2096-97		2097-98		2098-99		2099-00		2100-01		2101-02		2102-03		2103-04		2104-05		2105-06		2106-07		2107-08		2108-09		2109-10		2110-11		2111-12		2112-13		2113-14		2114-15		2115-16		2116-17		2117-18		2118-19		2119-20		2120-21		2121-22		2122-23		2123-24		2124-25		2125-26		2126-27		2127-2
--------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	---------	--	--------

[illegible][illegible][illegible]

	Close	Price	Price	Price
<b>INVESTCO MIM Unit Mgrs Ltd C100</b>				
11 Domestic Equity	10.07			
11 International	10.73			
11 Growth	10.89			
11 Dividend	10.97			
11 Income	10.97			
11 Bond	10.97			
11 Real Estate	10.97			
11 Commodity	10.97			
11 Energy	10.97			
11 Healthcare	10.97			
11 Technology	10.97			
11 Financial	10.97			
11 Industrial	10.97			
11 Consumer	10.97			
11 Retail	10.97			
11 Food	10.97			
11 Beverage	10.97			
11 Tobacco	10.97			
11 Entertainment	10.97			
11 Media	10.97			
11 Telecommunications	10.97			
11 Transportation	10.97			
11 Utilities	10.97			
11 Chemical	10.97			
11 Pharmaceutical	10.97			
11 Biotechnology	10.97			
11 Aerospace	10.97			
11 Defense	10.97			
11 Space	10.97			
11 Environmental	10.97			
11 Nuclear	10.97			
11 Energy	10.97			
11 Healthcare	10.97			
11 Technology	10.97			
11 Financial	10.97			
11 Industrial	10.97			
11 Consumer	10.97			
11 Retail	10.97			
11 Food	10.97			
11 Beverage	10.97			
11 Tobacco	10.97			
11 Entertainment	10			

<b>Key Funds Managers Ltd C12000</b>				
35 Franklin St, Massachusetts 02124				
11 Domestic Equity	10.07			
11 International	10.73			
11 Growth	10.89			
11 Dividend	10.97			
11 Income	10.97			
11 Bond	10.97			
11 Real Estate	10.97			
11 Commodity	10.97			
11 Energy	10.97			
11 Healthcare	10.97			
11 Technology	10.97			
11 Financial	10.97			
11 Industrial	10.97			
11 Consumer	10.97			
11 Retail	10.97			
11 Food	10.97			
11 Beverage	10.97			
11 Tobacco	10.97			
11 Entertainment	10.97			
11 Media	10.97			
11 Telecommunications	10.97			
11 Transportation	10.97			
11 Utilities	10.97			
11 Chemical	10.97			
11 Pharmaceutical	10.97			
11 Biotechnology	10.97			
11 Aerospace	10.97			
11 Defense	10.97			
11 Space	10.97			
11 Environmental	10.97			
11 Nuclear	10.97			
11 Energy	10.97			
11 Healthcare	10.97			
11 Technology	10.97			
11 Financial	10.97			
11 Industrial	10.97			
11 Consumer	10.97			
11 Retail	10.97			
11 Food	10.97			
11 Beverage	10.97			
11 Tobacco	10.97			
11 Entertainment	10.97			

<b>Key Funds Managers Ltd C12000</b>				
35 Franklin St, Massachusetts 02124				
11 Domestic Equity	10.07			
11 International	10.73			
11 Growth	10.89			
11 Dividend	10.97			
11 Income	10.97			
11 Bond	10.97			
11 Real Estate	10.97			
11 Commodity	10.97			
11 Energy	10.97			
11 Healthcare	10.97			
11 Technology	10.97			
11 Financial	10.97			
11 Industrial	10.97			
11 Consumer	10.97			
11 Retail	10.97			
11 Food	10.97			
11 Beverage	10.97			
11 Tobacco	10.97			
11 Entertainment	10.97			

<b>Key Funds Managers Ltd C12000</b>				
35 Franklin St, Massachusetts 02124				
11 Domestic Equity	10.07			
11 International	10.73			
11 Growth	10.89			
11 Dividend	10.97			
11 Income	10.97			
11 Bond	10.97			
11 Real Estate	10.97			
11 Commodity	10.97			
11 Energy	10.97			
11 Healthcare	10.97			
11 Technology	10.97			
11 Financial	10.97			
11 Industrial	10.97			
11 Consumer	10.97			
11 Retail	10.97			
11 Food	10.97			
11 Beverage	10.97			
11 Tobacco	10.97			
11 Entertainment	10.97			

<b>Key Funds Managers Ltd C12000</b>				
35 Franklin St, Massachusetts 02124				
11 Domestic Equity	10.07			
11 International	10.73			
11 Growth	10.89			
11 Dividend	10.97			
11 Income	10.97			
11 Bond	10.97			
11 Real Estate	10.97			
11 Commodity	10.97			
11 Energy	10.97			
11 Healthcare	10.97			
11 Technology	10.97			
11 Financial	10.97			
11 Industrial	10.97			
11 Consumer	10.97			
11 Retail	10.97			
11 Food	10.97			
11 Beverage	10.97			
11 Tobacco	10.97			
11 Entertainment	10.97			

<b>Key Funds Managers Ltd C12000</b>				
35 Franklin St, Massachusetts 02124				
11 Domestic Equity	10.07			
11 International	10.73			
11 Growth	10.89			
11 Dividend	10.97			
11 Income	10.97			
11 Bond	10.97			
11 Real Estate	10.97			
11 Commodity	10.97			
11 Energy	10.97			
11 Healthcare	10.97			
11 Technology	10.97			
11 Financial	10.97			
11 Industrial	10.97			
11 Consumer	10.97			
11 Retail	10.97			
11 Food	10.97			
11 Beverage	10.97			
11 Tobacco	10.97			
11 Entertainment	10.97			

<b>Key Funds Managers Ltd C12000</b>				
35 Franklin St, Massachusetts 02124				
11 Domestic Equity	10.07			
11 International	10.73			
11 Growth	10.89			
11 Dividend	10.97			
11 Income	10.97			
11 Bond	10.97			
11 Real Estate	10.97			
11 Commodity	10.97			
11 Energy	10.97			
11 Healthcare	10.97			
11 Technology	10.97			
11 Financial	10.97			
11 Industrial	10.97			
11 Consumer	10.97			
11 Retail	10.97			
11 Food	10.97			
11 Beverage	10.97			
11 Tobacco	10.97			
11 Entertainment	10.97			

<b>Key Funds Managers Ltd C12000</b>				
35 Franklin St, Massachusetts 02124				
11 Domestic Equity	10.07			
11 International	10.73			
11 Growth	10.89			
11 Dividend	10.97			
11 Income	10.97			
11 Bond	10.97			
11 Real Estate	10.97			
11 Commodity	10.97			
11 Energy	10.97			
11 Healthcare	10.97			
11 Technology	10.97			
11 Financial	10.97			
11 Industrial	10.97			
11 Consumer	10.97			
11 Retail	10.97			
11 Food	10.97			
11 Beverage	10.97			
11 Tobacco	10.97			
11 Entertainment	10.97			

<b>Key Funds Managers Ltd C12000</b>				
35 Franklin St, Massachusetts 02124				
11 Domestic Equity	10.07			
11 International	10.73			
11 Growth	10.89			
11 Dividend	10.97			
11 Income	10.97			
11 Bond	10.97			
11 Real Estate	10.97			
11 Commodity	10.97			
11 Energy	10.97			
11 Healthcare	10.97			
11 Technology	10.97			
11 Financial	10.97			
11 Industrial	10.97			
11 Consumer	10.97			
11 Retail	10.97			
11 Food	10.97			
11 Beverage	10.97			
11 Tobacco	10.97			
11 Entertainment	10.97			

<b>Key Funds Managers Ltd C12000</b>				
35 Franklin St, Massachusetts 02124				
11 Domestic Equity	10.07			
11 International	10.73			
11 Growth	10.89			
11 Dividend	10.97			
11 Income	10.97			
11 Bond	10.97			
11 Real Estate	10.97			
11 Commodity	10.97			
11 Energy	10.97			
11 Healthcare	10.97			
11 Technology	10.97			
11 Financial	10.97			
11 Industrial	10.97			
11 Consumer	10.97			
11 Retail	10.97			
11 Food	10.97			
11 Beverage	10.97			
11 Tobacco	10.97			
11 Entertainment	10.97			

<b>Key Funds Managers Ltd C12000</b>				
35 Franklin St, Massachusetts 02124				
11 Domestic Equity	10.07			
11 International	10.73			
11 Growth	10.89			
11 Dividend	10.97			
11 Income	10.97			
11 Bond	10.97			
11 Real Estate	10.97			
11 Commodity	10.97			
11 Energy	10.97			
11 Healthcare	10.97			
11 Technology	10.97			
11 Financial	10.97			
11 Industrial	10.97			
11 Consumer	10.97			
11 Retail	10.97			
11 Food	10.97			
11 Beverage	10.97			
11 Tobacco	10.97			
11 Entertainment	10.97			

<b>Key Funds Managers Ltd C12000</b>				
35 Franklin St, Massachusetts 02124				
11 Domestic Equity	10.07			
11 International	10.73			
11 Growth	10.89			
11 Dividend	10.97			
11 Income	10.97			
11 Bond	10.97			
11 Real Estate	10.97			
11 Commodity	10.97			
11 Energy	10.97			
11 Healthcare	10.97			
11 Technology	10.97			
11 Financial	10.97			
11 Industrial	10.97			
11 Consumer	10.97			
11 Retail	10.97			
11 Food	10.97			
11 Beverage	10.97			
11 Tobacco	10.97			
11 Entertainment	10.97			

<b>Key Funds Managers Ltd C12000</b>				
35 Franklin St, Massachusetts 02124				
11 Domestic Equity	10.07			
11 International	10.73			
11 Growth	10.89			
11 Dividend	10.97			
11 Income	10.97			
11 Bond	10.97			
11 Real Estate	10.97			
11 Commodity	10.97			
11 Energy	10.97			
11 Healthcare	10.97			
11 Technology	10.97			
11 Financial	10.97			
11 Industrial	10.97			
11 Consumer	10.97			
11 Retail	10.97			
11 Food	10.97			
11 Beverage	10.97			
11 Tobacco	10.97			
11 Entertainment	10.97			

<b>Key Funds Managers Ltd C12000</b>				
35 Franklin St, Massachusetts 02124				
11 Domestic Equity	10.07			
11 International	10.73			
11 Growth	10.89			
11 Dividend	10.97			
11 Income	10.97			
11 Bond	10.97			
11 Real Estate	10.97			
11 Commodity	10.97			
11 Energy	10.97			
11 Healthcare	10.97			
11 Technology	10.97			
11 Financial	10.97			
11 Industrial	10.97			
11 Consumer	10.97			
11 Retail	10.97			
11 Food	10.97			
11 Beverage	10.97			
11 Tobacco	10.97			
11 Entertainment	10.97			

<b>Key Funds Managers Ltd C12000</b>				
35 Franklin St, Massachusetts 02124				
11 Domestic Equity	10.07			
11 International	10.73			
11 Growth	10.89			
11 Dividend	10.97			
11 Income	10.97			
11 Bond	10.97			
11 Real Estate	10.97			
11 Commodity	10.97			
11 Energy	10.97			
11 Healthcare	10.97			
11 Technology	10.97			
11 Financial	10.97			
11 Industrial	10.97			
11 Consumer	10.97			
11 Retail	10.97			
11 Food	10.97			
11 Beverage	10.97			
11 Tobacco	10.97			
11 Entertainment	10.97			

<b>Key Funds Managers Ltd C12000</b>
--------------------------------------

[illegible][illegible][illegible][illegible]

## Guide to pricing of Authorised Unit Trusts

**Compiled with the assistance of Lautro 55**

[illegible]



**Continued on next page**



[illegible]



[illegible]



## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Political worries hit sterling

STERLING remained under pressure yesterday on continuing worries about the standing of the ruling Conservative party, although by the London close it had recovered some of its losses following widespread speculation that the Bank of England had intervened in the currency markets.

For once, it was UK government bonds which set the tone for the sterling markets, shedding over 1 1/2 points in the last two sessions. Gilt futures led the way as its losses spread to the currency markets.

Disagreements within the Conservative party over its attitude towards Europe reinforced by concerns about recent opinion polls which have put the Labour party in the lead undermined the pound. There was also disappointment that sterling had not moved into the narrower 2% per cent band within the Exchange Rate Mechanism.

However, with the market awash with rumours that the Bank of England had intervened in the currency markets, the pound did not fall far. Indeed, dealers believed the Bank had intervened late on Tuesday to support sterling but had not done so yesterday.

An upbeat speech by Mr Norman Lamont, chancellor of the exchequer, at the Conservative party conference about the

prospects for the economy also lifted sterling.

Further support came from the money markets, where the money market was bolstered by the pound. With three months money now just under 10% per cent, the markets are not expecting any early reduction in base rates.

The growing belief that sterling's weakness will delay further cuts in interest rates is also likely to help the pound.

Despite the jitters in the currency markets, sterling remains comfortably above its effective floor within the ERM. At last night's close of just over DM2.90, sterling is around 4 pence above its floor against the D-Mark.

Many analysts now believe the government is targeting sterling within the narrower 2% per cent band. But even on this count, sterling is still comfortably above its real floor of DM2.88.

Sterling closed lower at DM2.9025 from DM2.9075; at SF2.5400 from SF2.5450; and at FF9.8860 from FF9.8875; but rose to Y223.25 from Y223.00; and to L1.7170 from L1.7145. On the Bank of England's figures, sterling fell 0.2 to 80.2, recovering from an early low of 80.9.

The dollar moved erratically but eventually settled slightly down on the day. The US currency had begun firmly following speculation that Mr Mikhail Gorbachev, the Soviet president, had been shot. This was later denied.

The dollar fell back as large market-yen positions were unwound. The market is now waiting for the US September retail sales and producer figures on Friday.

The dollar fell to DM1.6910 from DM1.6950; to SF1.4900 from SF1.4950; to Y130.10 from Y130.00; and to FF5.7575 from FF5.7675.

## FINANCIAL FUTURES AND OPTIONS

LIFTS LONG-TERM FUTURES OPTIONS									
Symbol	Call	Put	Call	Put	Call	Put	Call	Put	Call
91	4.00	4.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00
92	3.40	3.40	0.00	0.00	0.00	0.00	0.00	0.00	0.00
93	2.80	2.80	0.00	0.00	0.00	0.00	0.00	0.00	0.00
94	2.20	2.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00
95	1.60	1.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00
96	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
97	0.40	0.40	0.00	0.00	0.00	0.00	0.00	0.00	0.00
98	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
99	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

LIFTS EUROPEAN FUTURES OPTIONS									
Symbol	Call	Put	Call	Put	Call	Put	Call	Put	Call
91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
92	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
93	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
98	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
99	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

LIFTS SHORT-TERM FUTURES OPTIONS									
Symbol	Call	Put	Call	Put	Call	Put	Call	Put	Call
91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
92	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
93	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
98	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
99	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

LIFTS EUROPEAN FUTURES OPTIONS									
Symbol	Call	Put	Call	Put	Call	Put	Call	Put	Call
91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
92	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
93	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
98	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
99	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

LIFTS EUROPEAN FUTURES OPTIONS									
Symbol	Call	Put	Call	Put	Call	Put	Call	Put	Call
91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
92	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
93	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
98	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
99	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

LIFTS EUROPEAN FUTURES OPTIONS									
Symbol	Call	Put	Call	Put	Call	Put	Call	Put	Call
91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
92	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
93	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
98	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
99	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

LIFTS EUROPEAN FUTURES OPTIONS									
Symbol	Call	Put	Call	Put	Call	Put	Call	Put	Call
91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
92	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
93	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
98	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
99	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

LIFTS EUROPEAN FUTURES OPTIONS									
Symbol	Call	Put	Call	Put	Call	Put	Call	Put	Call
91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
92	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
93	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
98	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
99	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

LIFTS EUROPEAN FUTURES OPTIONS									
Symbol	Call	Put	Call	Put	Call	Put	Call	Put	Call
91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
92	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
93	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
98	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
99	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

LIFTS EUROPEAN FUTURES OPTIONS									
Symbol	Call	Put	Call	Put	Call	Put	Call	Put	Call
91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
92	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
93	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
98	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
99	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
102	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
103	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
105	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
106	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
107	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
108	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
109	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
110	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
111	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
112	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
113	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
114	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
115	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
116	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
117	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
118	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
119	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
120	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
121	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
122	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
123	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
124	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
125	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
126	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
127	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
128	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
129	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
130	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
131	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
132	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
133	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
134	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
135	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
136	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
137	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
138	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
139	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
140	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
141	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
142	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
143	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
144	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
145	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
146	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
147	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
148	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
149	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
150	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
151	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
152	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
153	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
154	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
155	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
156	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
157	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
158	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
159	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
160	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
161	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
162	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
163	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
164	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
165	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
166	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
167	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
168	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
169	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
170	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
171	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
172	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
173	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
174	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
175	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
176	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
177	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
178	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
179	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
180	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
181	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
182	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
183	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
184	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
185	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
186	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
187	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
188	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
189	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
190	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
191	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
192	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
193	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
194	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
195	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
196	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
197	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
198	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
199	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
200	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

LIFTS EUROPEAN FUTURES OPTIONS									
Symbol	Call	Put	Call	Put	Call	Put	Call	Put	Call
91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
92	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
93	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
98	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
99	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
101	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
102	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
103	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
105	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
106	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
107	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
108	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
109	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
110	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
111	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
112	0.00	0.00	0.00	0.					



[illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible]

Stock	High	Low	Close	Change
Amstar	\$9 1/4	9 1/4	9 1/4	
Amstar	\$19 1/2	19 1/2	19 1/2	
Amstar	8 1/2	8 1/2	8 1/2	
Amstar	\$16 1/2	16 1/2	16 1/2	
Amstar	\$17 1/2	17 1/2	17 1/2	
Amstar	\$18 1/2	18 1/2	18 1/2	
Amstar	\$19 1/2	19 1/2	19 1/2	
Amstar	\$20 1/2	20 1/2	20 1/2	
Amstar	\$21 1/2	21 1/2	21 1/2	
Amstar	\$22 1/2	22 1/2	22 1/2	
Amstar	\$23 1/2	23 1/2	23 1/2	
Amstar	\$24 1/2	24 1/2	24 1/2	
Amstar	\$25 1/2	25 1/2	25 1/2	
Amstar	\$26 1/2	26 1/2	26 1/2	
Amstar	\$27 1/2	27 1/2	27 1/2	
Amstar	\$28 1/2	28 1/2	28 1/2	
Amstar	\$29 1/2	29 1/2	29 1/2	
Amstar	\$30 1/2	30 1/2	30 1/2	
Amstar	\$31 1/2	31 1/2	31 1/2	
Amstar	\$32 1/2	32 1/2	32 1/2	
Amstar	\$33 1/2	33 1/2	33 1/2	
Amstar	\$34 1/2	34 1/2	34 1/2	
Amstar	\$35 1/2	35 1/2	35 1/2	
Amstar	\$36 1/2	36 1/2	36 1/2	
Amstar	\$37 1/2	37 1/2	37 1/2	
Amstar	\$38 1/2	38 1/2	38 1/2	
Amstar	\$39 1/2	39 1/2	39 1/2	
Amstar	\$40 1/2	40 1/2	40 1/2	
Amstar	\$41 1/2	41 1/2	41 1/2	
Amstar	\$42 1/2	42 1/2	42 1/2	
Amstar	\$43 1/2	43 1/2	43 1/2	
Amstar	\$44 1/2	44 1/2	44 1/2	
Amstar	\$45 1/2	45 1/2	45 1/2	
Amstar	\$46 1/2	46 1/2	46 1/2	
Amstar	\$47 1/2	47 1/2	47 1/2	
Amstar	\$48 1/2	48 1/2	48 1/2	
Amstar	\$49 1/2	49 1/2	49 1/2	
Amstar	\$50 1/2	50 1/2	50 1/2	
Amstar	\$51 1/2	51 1/2	51 1/2	
Amstar	\$52 1/2	52 1/2	52 1/2	
Amstar	\$53 1/2	53 1/2	53 1/2	
Amstar	\$54 1/2	54 1/2	54 1/2	
Amstar	\$55 1/2	55 1/2	55 1/2	
Amstar	\$56 1/2	56 1/2	56 1/2	
Amstar	\$57 1/2	57 1/2	57 1/2	
Amstar	\$58 1/2	58 1/2	58 1/2	
Amstar	\$59 1/2	59 1/2	59 1/2	
Amstar	\$60 1/2	60 1/2	60 1/2	
Amstar	\$61 1/2	61 1/2	61 1/2	
Amstar	\$62 1/2	62 1/2	62 1/2	
Amstar	\$63 1/2	63 1/2	63 1/2	
Amstar	\$64 1/2	64 1/2	64 1/2	
Amstar	\$65 1/2	65 1/2	65 1/2	
Amstar	\$66 1/2	66 1/2	66 1/2	
Amstar	\$67 1/2	67 1/2	67 1/2	
Amstar	\$68 1/2	68 1/2	68 1/2	
Amstar	\$69 1/2	69 1/2	69 1/2	
Amstar	\$70 1/2	70 1/2	70 1/2	
Amstar	\$71 1/2	71 1/2	71 1/2	
Amstar	\$72 1/2	72 1/2	72 1/2	
Amstar	\$73 1/2	73 1/2	73 1/2	
Amstar	\$74 1/2	74 1/2	74 1/2	
Amstar	\$75 1/2	75 1/2	75 1/2	
Amstar	\$76 1/2	76 1/2	76 1/2	
Amstar	\$77 1/2	77 1/2	77 1/2	
Amstar	\$78 1/2	78 1/2	78 1/2	
Amstar	\$79 1/2	79 1/2	79 1/2	
Amstar	\$80 1/2	80 1/2	80 1/2	
Amstar	\$81 1/2	81 1/2	81 1/2	
Amstar	\$82 1/2	82 1/2	82 1/2	
Amstar	\$83 1/2	83 1/2	83 1/2	
Amstar	\$84 1/2	84 1/2	84 1/2	
Amstar	\$85 1/2	85 1/2	85 1/2	
Amstar	\$86 1/2	86 1/2	86 1/2	
Amstar	\$87 1/2	87 1/2	87 1/2	
Amstar	\$88 1/2	88 1/2	88 1/2	
Amstar	\$89 1/2	89 1/2	89 1/2	
Amstar	\$90 1/2	90 1/2	90 1/2	
Amstar	\$91 1/2	91 1/2	91 1/2	
Amstar	\$92 1/2	92 1/2	92 1/2	
Amstar	\$93 1/2	93 1/2	93 1/2	

[illegible][illegible]



**4:00 pm prices October 9**

Continued on next page



## 4:00 pm prices October 9

[illegible]

**Data Source: EARS 1991**

**FT SURVEYS**



## AMERICA

## Prices depressed by worries over third quarter

## Wall Street

SHARE PRICES gave up most of Tuesday's gains yesterday after worries about third quarter earnings had depressed market sentiment and counteracted hopes of an interest rate cut, writes Patrick Harverson in New York.

At the close the Dow Jones Industrial Average was down 17.44 at 2,946.33. The more broadly based Standard & Poor's 500 also ended weaker, down 3.57 at 376.80, while the Nasdaq composite of over-the-counter stocks fell 3.45 to 513.80. Volume on the NYSE was a brisk 1.88bn shares.

The market has been expecting poor quarterly earnings, and several companies yesterday reported weak profits or sizeable losses for the period. Investors, however, have responded favourably to companies unveiling radical, and costly, restructuring programmes which are aimed at preparing for improved economic times ahead.

A case in point yesterday was Allied Signal, which saw its shares jump 4 1/4% to \$40 on turnover of 2.6m shares after the company announced it would be taking a pre-tax write-off of \$80m in the third quarter to finance a variety of cost-cutting measures.

These include a reduction in the dividend, the loss of 5,000 jobs, the divestiture of eight non-strategic business units, and a drop in capital spending by \$225m.

The market was less generous towards Union Carbide, which fell 1/2% to \$19 after the company said that it was taking a third quarter charge of at least \$80m, possibly more. The company also reported third quarter net income of \$91m on sales of \$2.2bn.

A profits warning from Ford hit the carmaker's stock, which declined 3/4% to \$29 on the news that losses between July and September will be worse than the second quarter deficit of \$24m.

Shares of the two other big manufacturers fell in sympathy, with General Motors down

\$1 1/4% at \$37 1/2 and Chrysler 3/4% at \$10 1/4.

There was some rare good corporate news from Chase Manhattan, which gained 3/4% to \$18 1/4 after the banking group said it would not cut its dividend and that it expected third quarter net income to come in near the second quarter's 80 cents a share mark.

Bristol-Myers Squibb climbed over \$1 after the Food and Drug Administration approved the company's anti-viral drug, Videx. The drug, also known as DDI, joins AZT as the only FDA-approved drug for treating the symptoms of AIDS. The shares ran out of steam, however, and ended up just \$1 at \$61 1/4.

Merrill Lynch slumped 3/4% to \$45 after the securities firm confirmed that it was co-operating with a Securities Exchange Commission probe into an alleged scheme by a Florida insurance company to hide its ownership of some junk bonds. Merrill denied that it had participated in any illegal or unethical acts.

## Canada

TORONTO stocks finished lower in moderate trading. Based on preliminary data, the composite index fell 14.21 points to close at 3,339.50. Declining issues outnumbered advancers 285 to 222, as volume fell to 21.3m shares from 24.3m shares. Trading value slipped to C\$289.6m from C\$360.7m. Eight of 14 sub-groups posted losses, with financial services losing 1.28 per cent and real estate and construction down 1.08 per cent. Consumer products and industrial products also fell, while energy was steady and mining and golds climbed moderately.

## SOUTH AFRICA

JOHANNESBURG eased in listless trading ahead of today's Krugger Day holiday. The all-share index dropped 1.1 to 1,173, while gold prices held at lower levels. The industrial index slipped 21 to 4,948 and the all-share fell 22 to 3,373.

## Nordic banks pay the price of reckless expansion

High interest rates and falling property prices are also to blame for the sector's woes, says Robert Taylor

BANKING SHARES in the Nordic region have plummeted in the past two months and it is unlikely that there will be any early respite. The trend has been similar across all four countries concerned.

The reasons for the gloom are clear enough. Over the course of the year, the troubles of many of the leading Nordic commercial banks have multiplied as a result of mounting credit losses, which have made a severe impact on operating profits. The deregulation of the banking sector in the mid-1980s triggered an often reckless expansion in unsecured credit by the banks and other financial institutions to both corporate and private clients.

The boom, however, did not last. At present both Sweden and Finland are in a deep economic recession, and Norway has still a long way to go before it recovers fully from the shock to its economy when oil prices collapsed in the summer of 1986.

A combination of high market interest rates and rapidly falling prices in the once overheated property sector, where

many bank clients had invested their loans, have caused severe liquidity problems for many highly leveraged borrowers.

The banking troubles are the most serious in Norway, where the sector index dropped 49 per cent in August and September, compared with a fall of 3.9 per cent in the all-share index. Last year Norwegian banks' credit losses totalled Nkr4.2bn (\$1.2bn) between them, and the outlook for this year is even worse. Christianity, the country's second-largest bank, was compelled to agree to a Nkr7.1bn rescue package in August, while Den Norske Bank, the biggest bank, received a capital injection this summer from the banks' guarantee fund, intended to ease its problems after it reported a Nkr1.1bn deficit in the first six months of the year.

This autumn, Stockholm's banking shares have not been hit, with the bank and finance index falling 26.3 per cent in the past couple of months, compared with a loss of 7.3 per cent in the Affärsvärlden General index.

Sweden has been damaged

NORDIC BANK STOCKS, PERFORMANCE IN 1991									
Source	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
Copenhagen bank index	228.71	246.33	243.39	247.38	258.51	264.60	265.51	248.69	237.94
Change on month	+5.0%	+7.7%	-1.2%	+1.6%	+4.5%	+2.4%	+0.3%	-8.3%	-4.3%
Stockholm bank & finance index	803	911	936	881	905	909	923	779	676
Change on month	+10.6%	+13.4%	+2.7%	-5.9%	+2.7%	+0.4%	+1.5%	-15.6%	-13.2%
Oslo bank index	65.9	81.1	86.2	83.0	70.1	86.0	85.8	59.0	43.8
Change on month	+15.6%	+6.1%	+5.8%	-13.7%	-15.5%	+22.7%	-0.2%	-31.2%	-25.8%
Finland bank index	938.95	1007.12	1114.73	1022.99	1001.59	919.80	948.10	902.13	757.39
Change on month	+8.3%	+7.5%	+10.7%	-10.0%	-0.1%	-8.2%	+3.2%	-4.9%	-16.1%

Sources: The four sources

particularly by the crisis at Nordbanken, the state-controlled bank. In August it had to raise SKr5bn (\$816m) in new stock, with government guarantees to cover possible losses from its move to save Nobel Industries from collapse. Two weeks ago Nordbanken recorded a SKr6.6bn pre-tax loss in its first eight months' results.

In Finland the squeeze on the banks has come later than elsewhere in the region, but it has now arrived with a vengeance. During August and September, the bank index fell 20.2 per cent, compared with a decline of 17.2

per cent in the Hex index. Two separate troubles have affected Helsinki at almost the same time. Kansallis-Osake-Pankki, the country's largest bank, has made serious credit losses over the past eight months. It has also aroused widespread unease over secret share dealings carried out with the bank's authorisation by Mr Pentti Kouri, a New York-based financier, to increase its hold in a number of Finnish industrial companies.

On top of this the central bank was forced to intervene three weeks ago to take direct control of Skopbanken, the savings bank, which faced collapse. It appears likely that the

rescue operation will cost more than FM10bn (\$2.4bn) and the central bank may have to maintain control of Skopbanken for longer than it wanted to do.

The Danish banks are more highly capitalised than those of their neighbours, and the Danish economy is performing strongly at the moment. This summer, Den Danske Bank, the country's biggest bank, actually cut its loan loss provision. But none of this prevented a drop in share values in Denmark's banking sector in the past two months. The bank index lost 10.4 per cent, compared with a fall of 3.4 per cent in the bourse index.

The outlook for the Nordic banking sector remains negative, even if the banks are cutting their costs, tightening their credit controls and rationalising their structures. The loan losses will continue to mount for some time, particularly from industrial and household borrowers.

But there are some grounds for longer term optimism. All the Nordic currencies are now linked to the European Currency Unit, which should help to reduce interest rates and inflation. Tax changes are likely to encourage more savings, and the new international capital adequacy requirements from 1993 should also be beneficial.

## EUROPE

## Frankfurt weakens as traders lose hope of a bounce

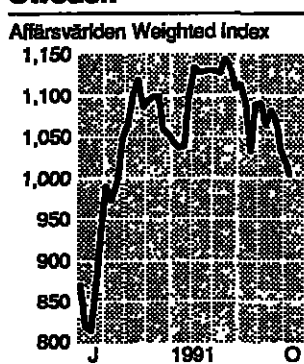
THE WAIT for a rebound in Frankfurt continued yesterday, as the bourse fell to a seven-week low, writes Our Markets Staff.

FRANKFURT fell as traders, who had built up long positions in the hope of a bounce in prices, squared their books. The DAX index dropped 11.49 to 1,567.22, its lowest close since 1,526.53 on August 20 during the failed coup in the Soviet Union. The FAZ index, calculated at mid-session, fell 2.94 to 650.58.

Volume was estimated to be near Tuesday's DM4.2bn, but there was little evidence that institutions were coming off the sidelines.

In its latest monthly report, Kleinwort Benson says that German equities are growing more attractive relative to bonds and that there are gains to be found in the motor and building sectors. But it adds that the market will probably have to wait until the

## Sweden



Source: Datastream

turn of the year for clearer signs of what IG Metall, the metalworkers' union, will claim from engineering employers next year.

Steele was among the main

## FT-SE Eurotrack 100 - Oct 9

Hourly changes							
Open	11 am	Noon	1 pm	2 pm	3 pm	4 pm	Close
1082.95	1091.97	1090.75	1089.42	1089.01	1088.66	1088.80	1088.95
Day's High 1092.96				Day's Low 1088.09			
Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	
1093.53	1092.53		1098.21		1102.18	1104.34	

Base value 1000 (20/10/88)

STOCKHOLM recouped most of its early losses on the news that Ericsson, the telecoms group, has won a contract worth SKr1.06bn from Mercury and Uniflex. Ericsson free B shares gained SKr6 to SKr156.

The Affärsvärlden General index closed 1.7 down at 1,004.5, another seven-month low. Turnover was active at SKr464m, up from SKr341m.

Elsewhere in the forestry sector, SCA's announcement of an 11 per cent decline in eight-month profits was more in line with expectations, and its B shares added SKr1.5 to SKr97. MoDo, which is expected to report poor results tomorrow, saw its B shares close unchanged at SKr210.

Free Bc in Astra, the pharmaceutical group, rose SKr6 to SKr515. Astra denied rumours that it might bid for Fisons of the UK.

per cent fall in eight-month profits and issued a profits warning for the full year.

Elsewhere in the forestry sector, SCA's announcement of an 11 per cent decline in eight-month profits was more in line with expectations, and its B shares added SKr1.5 to SKr97. MoDo, which is expected to report poor results tomorrow, saw its B shares close unchanged at SKr210.

Free Bc in Astra, the pharmaceutical group, rose SKr6 to SKr515. Astra denied rumours that it might bid for Fisons of the UK.

PARIS finished lower after trading within a narrow range. The CAC 40 index slipped 4.88 to a four-week low of 1,943.43. Turnover remained thin at about FF1.5bn, after Tuesday's FF1.7bn.

The construction sector was weak, after Spie Batignolles announced a first-half net loss of FF150m, compared with a profit of FF90m in the same period of 1990. Spie Batignolles shares fell FF14 or 3 per cent to FF459 and its parent group, Schneider, lost FF9 to FF668.

Suez shed FF4.90 to FF315.50 on worries about first-half profits. It was due to hold a news conference after the close.

Club Méditerranée gained FF7 to FF463.50 after Tuesday's late news that it had cut its stake in the loss-making Air Liberté airline. Sociétés Générales added FF1.50 to FF461.80 before announcing a rise in first-half profits.

MILAN fell in thin trading,

with the banking sector and SAI, the insurer, bearing the brunt. Fears that next week's settlement of the October trading month could be disrupted by a bourse operators' strike also weighed on the market. The Comit index fell 8.71 to 529.77 in turnover of L80bn. L100bn after Tuesday's L50bn.

SAI dropped 2.6 per cent or L410 to L15,100 and was suspended until the end of the session. Dealers said that it had been revealed at a company presentation the previous day that the interim results, excluding extraordinary items, were far worse than expected.

Montedison, which has drawn up plans for some L2 trillion of asset sales to reduce debt, bucked the trend, adding L8 to L1,215.

AMSTERDAM gave up its opening gains and followed London and Frankfurt lower. The CBS Tendency index closed 0.2 down at 88.7, after opening at 89.2.

## ASIA PACIFIC

## Nikkei rises on arbitrage-linked buying

## Tokyo

ARBITRAGE-LINKED buying and the overnight rally on Wall Street supported the 225-share Nikkei average yesterday, which rose for the first time in four trading days, writes Emiko Terazono in Tokyo.

The Nikkei finished 329.64 ahead at the day's high of 24,485.26. The session's low was 24,114.64. Volume remained thin, totalling 390m shares.

Over the whole market, however, a weaker tendency prevailed, with declines leading advances by 609 to 359 and 182 issues unchanged. The Topix index of all first section stocks edged up 1.62 to 1,860.75, but in London the ISE/Nikkei 50 index slipped 4.52 to 1,411.57. The market is closed today for a holiday.

The Nikkei average rose on arbitrage-related and options-linked buying. In afternoon trading, rumours that Mr Mikhail Gorbachev, the Soviet President, had been shot, briefly depressed prices, but the index rose after a denial from the Soviet authorities.

Soviet-related issues moved

ahead on news that the Japanese government had granted an aid package to the USSR of \$2.5bn. Trading houses firmed, with C. Itoh gaining Y14 to Y713 and Mitsu Y3 to Y824.

Oil-related issues gained ground on the fall in crude oil prices. Interest in resource-related stocks, thanks to the focus on the Soviet Union, also spread to the oil sector. Teikoku Oil added Y34 to Y980 and Cosmo Oil Y11 to Y905.

Nippon Mining, the day's most active issue, climbed Y8 to Y608 on rumours that it was developing an anti-cancer drug with a US research organisation. Although the company denied the rumours, the issue was actively bought by investment trusts.

Sumitomo Realty & Development shed Y10 to Y1,200 on reports that the company could suffer a double-digit fall in pre-tax profits for the half-year ended September because of stock appraisal losses. The company itself has said that profits would be flat for the period.

The Tokyo Stock Exchange announced yesterday that arbitrage positions held against December futures contracts

totalled 1.1bn shares worth Y1,280bn as of October 4. Morgan Stanley became the most active arbitrageur for the week of September 30 to October 4, with 15.8 per cent of total turnover. It was followed by Société Générale Securities and Nikko Securities.

In Osaka, the OSE average fell for the third consecutive day, declining 177.34 to 26,489.60 on volume of 30m shares. Toa Wool Spinning & Weaving lost Y6 to Y766 on profit-taking after rising over the last week.

## Roundup

RUMOURS THAT Soviet President Mr Mikhail Gorbachev had been shot unsettled several Pacific Rim markets.

AUSTRALIA was held back by the release of September jobs data, due today. The All Ordinaries index firmed 4.3 to 1,571.3 in turnover of A\$312m, after Tuesday's A\$199m.

Westpac declined 10 cents to A\$4.38 on fears that its annual results will be disappointing. The banking sector is due to report annual earnings next month.

HONG KONG rebounded

from a mid-morning drop on the Gorbachev rumour. The Hang Seng index closed a net 9.53 higher at 4,076.38, up 33 from the day's low. Turnover rose to HK\$1.37bn (HK\$1.27bn).

SINGAPORE closed mixed after a brief rise in the morning was reversed by the Gorbachev speculation. The Straits Times Industrial index edged 0.13 to 1,338.99 in thin volume of 29.9m shares, against 34.6m.

NEW ZEALAND added 1.2 per cent, encouraged by lower interest rates and the rise on Wall Street. The NZSE-40 index rose 17.07 to 1,451.18 in turnover of NZ\$13m.

TAIWAN shed early gains on the Gorbachev scare. The weighted index dipped 21.07 to 4,825.48, snapping a four-day winning streak. Turnover jumped to T\$33.5bn (T\$13.4bn).

SEOUL was lifted by late buying of motor and manufacturing shares. The composite index put on 1.82 to 709.38 in Won767bn turnover.

BOMBAY fell after the Reserve Bank announced a tight credit policy for the second half of the 1991/92 fiscal year. The BSE index dropped 63.72 or 3.6 per cent from Monday's close to 1,715.53.

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS										DOLLAR INDEX									
WEDNESDAY OCTOBER 3 1991										TUESDAY OCTOBER 2 1991									
Figures in parentheses show number of lines of stock																			
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DAX Index	Local Currency Index	% chg on day	Gross Div. Yield	Year ago (approx)		US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DAX Index	Local Currency Index	% chg on day	Gross Div. Yield	Year ago (approx)
Australia (69)	151.67	+0.5	130.97	124.64	133.35	126.81	+0.3	4.79	130.57	134.15	133.04	126.47	153.54	112.74	132.45	126.47	153.54	112.74	132.45
Austria (20)	172.21	-0.8	148.70	141.52	151.40	151.83	-0.5	1.88	173.51	150.04	142.70	132.90	152.64	222.37	154.02	188.89	152.64	222.37	154.02
Belgium (47)	128.40	-0.1	110.57	105.50	112.88	110.51	-0.0	5.36	128.57	111.18	105.73	113.60	110.50	151.20	118.04	132.42	110.50	151.20	118.04
Canada (114)	133.93	-0.5	115.85	110.05	117.74	109.54	-0.4	3.46	134.58	116.87	110.87	118.09	109.57	127.42	128.49	128.09	109.57	127.42	128.49
Denmark (37)	247.93	-1.0	214.08	203.74	217.97	220.79	-0.4	1.60	250.38	121.51	225.81	220.50	270.56	217.74	248.96	220.50	270.56	217.74	248.96
Finland (19)	84.05	-2.0	72.39	68.07	73.90	73.29	-0.9	9.32	85.81	74.20	75.97	75.82	73.97	75.82	73.97	75.82	73.97	75.82	73.97
France (108)	135.98	+0.1	120.87	115.02	123.06	124.42	-0.1	3.51	139.89	120.97	115.03	123.28	126.56	152.26	119.11	132.38	126.56	152.26	119.11
Germany (65)	108.20	-0.3	91.70	87.28	93.36	93.36	-0.5	2.40	108.49	92.08	87.58	93.84	93.84	125.35	94.15	110.32	93.84	125.35	94.15
Hong Kong (56)	168.62	+0.1	143.80	138.56	148.24	167.88	+0.2	4.34	168.52	138.56	138.56	148.24	167.88	138.56	148.24	167.88	138.56	148.24	167.88
Ireland (18)	191.16	+0.1	134.26	127.73	136.60	132.74	+0.3	1.83	193.32	134.32	127.74	136.66	132.61	182.46	132.68	145.03	136.66	132.61	182.46
Italy (77)	70.22	-0.5	60.64	57.70	61.73	68.26	-0.8	3.50	70.60	61.05	58.06	62.81	66.80	88.23	64.76	83.07	62.81	66.80	88.23
Japan (474)	141.47	+0.0	122.18	118.25	124.39	118.25	+0.2	0.73	141.08	123.19	118.00	124.32	118.00	146.97	118.23	127.84	123.19	118.00	124.32
Malaysia (58)	191.16	+0.0	165.05	157.08	168.05	222.21	+0.0	2.59	191.29	165.05	157.08	168.05	222.21	165.05	157.08	168.05	222.21	165.05	157.08
Mexico (16)	1247.36	+3.8	1077.07	1025.02	1096.82	4175.99	+3.8	1.26	1201.75	1039.19	988.30	1059.01	1024.34	2347.46	1034.35	1297.67	1039.19	988.30	1059.01
Netherlands (31)	138.14	+0.0	119.28	113.02	121.45	120.14	-0.2	4.49	138.12	119.44	119.59	127.12	120.14	125.73	125.73	125.73	120.14	119.44	119.59
New Zealand (14)	48.44	+1.2	40.10	38.17	40.83	43.42	+1.2	6.70	45.88	38.57	38.57	40.83	43.42	40.83	43.42	40.83	43.42	40.83	43.42
Norway (31)	115.87	-0.1	100.05	96.23	101.90	103.29	-0.2	3.28	116.97	101.28	95.39	102.22	103.54	128.90	103.56	116.97	101.28	95.39	102.22
Singapore (38)	185.45	-0.5	160.13	152.39	163.03	145.15	-0.1	2.45	186.46	161.24	153.34	164.31	145.30	206.25	151.63	148.78	161.24	153.34	164.31
South Africa (61)	249.14	-0.9	215.13	204.73	219.02	188.86	-0.9	2.87	251.29	217.30	206.86	224.03	170.32	258.85	178.00	246.27	217.30	206.86	224.03
Spain (59)	145.45	+0.3	124.25	124.49	133.11	130.30	+0.4	2.57	144.77	130.72	124.52	132.21	126.16	171.12	131.51	128.53	130.72	124.52	132.21
Sweden (25)	180.86	-0.5	156.25	148.70	159.05	164.88	+0.7	2.70	179.25	156.25	148.77	158.82	153.87	204.12	146.80	170.17	156.25	148.77	158.82
Switzerland (58)	92.82	+0.2	80.15	78.28	81.81	85.17	-0.1	2.27	92.80	76.08	76.16	81.82	85.26	100.87	82.17	91.90	81.82	85.26	100.87
United Kingdom (240)	177.82	-0.4	153.54	148.11	156.31	153.54	-0.6	4.83	178.61	154.45	148.87	157.38	154.45	187.44	156.27	166.40	154.45	148.87	157.38
USA (828)	163.17	-0.9	132.25	125.87	134.98	133.17	-0.9	3.18	164.08	134.72	127.17	135.27	154.83	161.02	125.95	125.95	134.72	127.17	135.27
Europe (827)	138.86	-0.2	119.90	114.11	122.09	121.57	-0.4	3.94	139.20	120.37	114.48	122.67	122.05	151.52	126.50	138.86	120.37	114.48	122.67
Nordic (108)	170.29	-0.2	154.81	147.33	157.92	156.38	+0.2	2.93	170.29	156.28	147.69	156.28	155.13	200.81	165.65	184.59	156.28	156.28	147.69
Pacific Basin (718)	141.72	+0.3	124.25	124.49	133.11	130.30	+0.4	2.57	144.77	130.72	124.52	132.21	126.16	171.12	131.51	128.53	130.72	124.52	132.21
Asia (222)	141.72	+0.1	121.89	115.80	123.89	119.91	+0.0	2.19	144.82	122.17	115.80	124.09	119.94	147.66	121.29	130.26	122.17	115.80	123.89
North America (640)	151.90	-0.9	131.71	124.84	133.57	150.21	-0.9	3.19	153.32	132.58	126.10	134.14	151.90	156.95	125.91	131.62	132.58	126.10	134.14
Europe Ex. UK (587)	115.87	-0.1	100.05	95.23	101.89	103.29	-0.2	3.28	116.97	100.28	95.39	102.22	103.54	128.90	103.56	115.87	100.28	95.39	102.22
Pacific Ex. Japan (244)	144.06	+0.2	124.41	124.48	136.68	127.03	+0.2	4.36	143.76	124.31	126.89	128.76	147.74	128.90	111.40	121.51	124.41	124.48	136.68
World Ex. US (1736)	141.72	+0.3	124.25	124.49	133.11	130.30	+0.4	2.57	144.77	130.72	124.52	132.21	126.16	171.12	131.51	128.53	130.72	124.52	132.21
World Ex. Japan (222)	141.72	+0.1	121.89	115.80	123.89	119.91	-0.3	2.31	144.82	122.06	117.04	124.09	119.94	147.66	121.29	130.26	122.06	117.04	123.89
World Ex. So. Afr. (2201)	144.36	-0.3	124.65	118.63	126.92	130.90	-0.4	2.57	144.71	125.19	119.07	127.59	131.35	146.86	126.92	126.45	125.19	119.07	127.59
World Ex. Japan (1788)	148.33	-0.6	128.08	121.90	130.42	139.23	-0.6	3.50	149.21	129.03	122.72	131.51	140.14	152.85	126.86	127.57	129.03	122.72	131.51
The World Index (2268)	145.04	-0.3	125.24	119.19	127.92	131.22	-0.4	2.57	145.47	125.79	119.64	128.20	131.89	140.90	123.28	126.57	125.79	119.64	128.20